



MCAN FINANCIAL GROUP

**MANAGEMENT'S DISCUSSION
AND ANALYSIS OF OPERATIONS**

Q1 2026 ENDING MARCH 31, 2026

**MCANFINANCIAL.COM
TSX: MKP**

MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATIONS

MCAN Mortgage Corporation is doing business as (“d/b/a”) MCAN Financial Group (“MCAN”, the “Company” or “we”). This Management’s Discussion and Analysis of Operations (“MD&A”) should be read in conjunction with the interim unaudited consolidated financial statements and accompanying notes for the quarter ended March 31, 2026 and the audited consolidated financial statements, accompanying notes and MD&A for the year ended December 31, 2025. These items and additional information regarding MCAN, including continuous disclosure materials such as the Annual Information Form are available on the System for Electronic Document Analysis and Retrieval (“SEDAR+”) at www.sedarplus.ca and our website at www.mcanfinancial.com. Except as indicated below, all other factors discussed and referred to in the MD&A for fiscal 2025 remain substantially unchanged. Information has been presented as of April 30, 2026.

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A CAUTION ABOUT FORWARD-LOOKING INFORMATION AND STATEMENTS

This MD&A contains forward-looking information within the meaning of applicable Canadian securities laws. All information contained in this MD&A, other than statements of current and historical fact, is forward-looking information. All of the forward-looking information in this MD&A is qualified by this cautionary note. Often, but not always, forward-looking information can be identified by the use of words such as “may,” “believe,” “will,” “anticipate,” “expect,” “planned,” “estimate,” “project,” “future,” and variations of these or similar words or other expressions that are predictions of, or indicate, future events and trends and that do not relate to historical matters. Forward-looking information in this MD&A includes, among others, statements and assumptions with respect to:

- the current business environment, economic environment and outlook;
- possible or assumed future results;
- our ability to create shareholder value;
- our business goals and strategy;
- the potential impact of new regulations and changes to existing regulations as well as any changes in tax legislation;
- the stability of home prices;
- the effect of challenging conditions on us;
- the performance of our investments;
- factors affecting our competitive position within the housing lending market;
- international trade, including changes in tariffs, international economic uncertainties, failures of international financial institutions and geopolitical uncertainties and their impact on the Canadian economy;
- sufficiency of our access to liquidity and capital resources;
- the timing and effect of interest rate changes on our cash flows; and
- the declaration and payment of dividends.

Forward-looking information is not, and cannot be, a guarantee of future results or events. Forward-looking information reflects management’s current beliefs and is based on information currently available to management. Forward-looking information is based on, among other things, opinions, assumptions, estimates and analyses that, while considered reasonable by us at the date the forward-looking information is provided, inherently are subject to significant risks, uncertainties, contingencies and other factors that may cause actual results and events to be materially different from those expressed or implied by the forward-looking information.

The material factors or assumptions that we identified and were applied by us in drawing conclusions or making forecasts or projections set out in the forward-looking information, include, but are not limited to:

- our ability to successfully implement and realize on our business goals and strategy;
- government regulation of our business and the cost to us of such regulation;
- factors and assumptions regarding interest rates, including the effect of Bank of Canada actions already taken;
- the effect of supply chain issues;
- the effect of inflation;
- housing sales and residential mortgage borrowing activities;
- the effect of household debt service levels;
- the effect of competition;
- systems failure or cyber and security breaches;
- the availability of funding and capital to meet our requirements;
- investor appetite for securitization products;
- the value of mortgage originations;
- the expected spread between interest earned on mortgage portfolios and interest paid on deposits;
- the relative uncertainty and volatility of real estate markets;
- acceptance of our products in the marketplace;
- the stage of the real estate cycle and the maturity phase of the mortgage market;
- impact on housing demand from changing population demographics and immigration patterns;
- our ability to forecast future changes to borrower credit and credit scores, loan to value ratios and other forward-looking factors used in assessing expected credit losses and rates of default;
- availability of key personnel;
- our operating cost structure;
- the current tax regime; and
- operations within, and market conditions relating to, our equity and other investments.

External geopolitical conflicts and government and Bank of Canada economic policy have resulted in uncertainty relating to the Company’s internal expectations, estimates, projections, assumptions and beliefs, including with respect to the Canadian economy, employment conditions, interest rates, supply chain issues, international trade, inflation, levels of housing activity and household debt service levels. There can be no assurance that such expectations, estimates, projections, assumptions and beliefs will continue to be valid. The impacts that any further or escalating geopolitical conflicts will have on our business is uncertain and difficult to predict.

Reliance should not be placed on forward-looking information because it involves known and unknown risks, uncertainties and other factors, which may cause actual results to differ materially from anticipated future results expressed or implied by such forward-looking information. Factors that could cause actual results to differ materially from those set forth in the forward-looking information include, but are not limited to, the risk that any of the above opinions, estimates or assumptions are inaccurate and the other risks and uncertainties referred to in our Annual Information Form for the year ended December 31, 2025, this MD&A and our other public filings with the applicable Canadian regulatory authorities.

Subject to applicable securities law requirements, we undertake no obligation to publicly update or revise any forward-looking information after the date of this MD&A whether as a result of new information, future events or otherwise or to explain any material difference between subsequent actual events and any forward-looking information. However, any further disclosures made on related subjects in subsequent reports should be consulted.

SELECTED FINANCIAL INFORMATION

Table 1: Financial Statement Highlights - Q1 2026

For the Periods Ended (in thousands except for per share amounts and %)	Q1 2026	Q4 2025	Change (%)	Q1 2025	Change (%)
Income Statement Highlights					
Net interest income	\$ 25,569	\$ 24,664	4%	\$ 23,753	8%
Equity income from MCAP Commercial LP	\$ 7,939	\$ 7,780	2%	\$ 5,571	43%
PPPT Income¹	\$ 24,269	\$ 22,987	6%	\$ 19,375	25%
Provision for (recovery of) credit losses	\$ 1,461	\$ 6,088	(76%)	3,089	(53%)
Net income	\$ 23,032	\$ 17,589	31%	\$ 16,590	39%
Basic and diluted earnings per share	\$ 0.57	\$ 0.44	30%	\$ 0.43	33%
Dividends per share - cash	\$ 0.43	\$ 0.41	5%	\$ 0.41	5%
Next quarter's dividend per share - cash	\$ 0.43				
Return on average shareholders' equity ¹	14.17 %	11.02 %	3.15%	10.99 %	3.18%
Spreads					
Spread of non-securitized mortgages over term deposit interest and expenses ¹	2.70 %	2.66 %	0.04%	2.89 %	(0.19%)
Spread of insured securitized mortgages over liabilities ¹	0.56 %	0.46 %	0.10%	0.50 %	0.06%
Spread of uninsured securitized mortgages over liabilities ¹	1.83 %	1.92 %	(0.09%)	— %	1.83%
Average term to maturity (in months)					
Mortgages - non-securitized	10.2	10.6	(4%)	9.1	12%
Term deposits	16.6	16.7	(1%)	17.7	(6%)
At	March 31 2026	December 31 2025	Change (%)	March 31 2025	Change (%)
Balance Sheet Highlights					
Total assets	\$6,657,896	\$ 6,477,470	3%	\$5,443,350	22%
Total mortgages	\$6,053,512	\$ 5,938,259	2%	\$4,898,031	24%
Total liabilities	\$6,001,867	\$ 5,832,622	3%	\$4,835,985	24%
Shareholders' equity	\$ 656,029	\$ 644,848	2%	\$ 607,365	8%
Assets under management ¹	\$8,274,943	\$ 7,766,244	7%	\$6,137,843	35%
Capital Ratios					
Income tax assets to capital ratio ²	5.06	5.10	(1%)	5.41	(6%)
CET 1 & Tier 1 capital ratio ⁴	18.94 %	18.82 %	0.64%	19.12 %	(0.18%)
Total capital ratio ⁴	19.31 %	19.14 %	0.17%	19.43 %	(0.12%)
Leverage ratio ³	8.52 %	8.61 %	(0.09%)	9.64 %	(1.12%)
Credit Quality					
Impaired mortgage ratio (total) ¹	0.99 %	0.70 %	0.29%	1.20 %	(0.21%)
Mortgage Arrears	\$ 142,614	\$ 131,592	8%	\$ 109,801	30%
Common Share Information (end of period)					
Number of common shares outstanding	40,701	40,471	1%	39,128	4%
Book value per common share ¹	\$ 16.12	\$ 15.93	1%	\$ 15.52	4%
Common share price - close	\$ 22.70	\$ 22.43	1%	\$ 18.36	24%
Market capitalization	\$ 923,913	\$ 907,765	2%	\$ 718,390	29%

¹ Considered to be a non-GAAP and other financial measure. For further details, refer to the "Non-GAAP and Other Financial Measures" section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

² For further information refer to the "Taxable Income" and "Income Tax Capital" sections of this MD&A. Tax balances are calculated in accordance with the Tax Act.

³ This measure has been calculated in accordance with OSFI's Leverage Requirements guidelines. Mortgages securitized through the market MBS program and CMB program for which derecognition has not been achieved are included in regulatory assets in the leverage ratio. For further information, refer to the "Capital Management" section of this MD&A.

⁴ These measures have been calculated in accordance with OSFI's Capital Adequacy Requirements guidelines.

Table 2: Financial Statement Highlights - Quarterly

(in thousands except per share amounts, % and where indicated)	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024
Income Statement Highlights								
Net interest income	\$25,569	\$24,664	\$23,760	\$23,662	\$23,753	\$24,661	\$23,935	\$23,818
Equity income from MCAP Commercial LP	\$7,939	\$7,780	\$10,361	\$9,732	\$5,571	\$7,227	\$6,667	\$7,726
PPPT income¹	\$24,269	\$22,987	\$22,743	\$22,977	\$19,375	\$7,564	\$28,194	\$21,774
Provision for (recovery of) credit losses	\$1,461	\$6,088	\$2,056	\$2,227	\$3,089	\$1,160	\$1,302	\$1,436
Net income	\$23,032	\$17,589	\$20,505	\$20,187	\$16,590	\$7,725	\$26,892	\$19,749
Basic and diluted earnings per share	\$ 0.57	\$ 0.44	\$ 0.52	\$ 0.51	\$ 0.43	\$ 0.20	\$ 0.70	\$ 0.52
Dividends per share - cash	\$ 0.43	\$ 0.41	\$ 0.41	\$ 0.41	\$ 0.41	\$ 0.39	\$ 0.39	\$ 0.39
Return on average shareholders' equity ¹	14.17 %	11.02 %	13.09 %	13.19 %	10.99 %	5.14 %	18.16 %	13.63 %
Spreads								
Spread of non-securitized mortgages over term deposit interest and expenses ¹	2.70 %	2.66 %	2.63 %	2.74 %	2.89 %	2.83 %	2.78 %	2.93 %
Spread of insured securitized mortgages over liabilities ¹	0.56 %	0.46 %	0.47 %	0.50 %	0.50 %	0.54 %	0.49 %	0.46 %
Spread of uninsured securitized mortgages over liabilities ¹	1.83 %	1.92 %	2.01 %	— %	— %	— %	— %	— %
Average term to maturity (in months)								
Mortgages - non-securitized	10.2	10.6	9.5	11.3	9.1	9.5	12.9	12.1
Term deposits	16.6	16.7	16.8	17.7	17.7	18.5	19.1	19.2
Balance Sheet Highlights (\$ million)								
Total assets	\$6,658	\$6,477	\$5,909	\$5,739	\$5,443	\$5,348	\$5,213	\$5,097
Total mortgages	\$6,054	\$5,939	\$5,317	\$5,170	\$4,899	\$4,884	\$4,762	\$4,670
Total liabilities	\$6,002	\$5,833	\$5,273	\$5,118	\$4,836	\$4,748	\$4,611	\$4,512
Shareholders' equity	\$ 656	\$ 645	\$ 636	\$ 621	\$ 607	\$ 599	\$ 602	\$ 585
Assets under management ¹	\$8,275	\$7,766	\$7,047	\$6,655	\$6,138	\$5,989	\$5,712	\$5,601
Capital Ratios								
Income tax assets to capital ratio ²	5.06	5.10	5.45	5.42	5.41	5.24	5.38	5.34
CET 1 & Tier 1 capital ratios ⁴	18.94 %	18.82 %	19.01 %	18.90 %	19.12 %	19.02 %	19.94 %	19.10 %
Total capital ratio ⁴	19.31 %	19.14 %	19.32 %	19.22 %	19.43 %	19.28 %	20.19 %	19.35 %
Leverage ratio ³	8.52 %	8.61 %	9.27 %	9.32 %	9.64 %	9.72 %	9.99 %	9.85 %
Credit Quality								
Impaired mortgage ratio (total) ¹	0.99 %	0.70 %	1.25 %	1.25 %	1.20 %	1.25 %	1.19 %	1.90 %
Mortgage Arrears	\$142,614	\$131,592	\$152,622	\$128,717	\$109,801	\$100,471	\$145,760	\$141,777
Common Share Information (end of period)								
Number of common shares outstanding	40,701	40,471	40,163	39,604	39,128	38,717	38,463	38,153
Book value of common share ¹	\$16.12	\$15.93	\$15.85	\$15.68	\$15.52	\$15.48	\$15.65	\$15.34
Common share price - close	\$22.70	\$22.43	\$21.69	\$19.45	\$18.36	\$18.25	\$17.98	\$16.10
Market capitalization (\$ million)	\$ 924	\$ 908	\$ 871	\$ 770	\$ 718	\$ 707	\$ 692	\$ 614

¹ Considered to be a non-GAAP and other financial measure. For further details, refer to the "Non-GAAP and Other Financial Measures" section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

² For further information refer to the "Taxable Income" and "Income Tax Capital" sections of this MD&A. Tax balances are calculated in accordance with the Tax Act.

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⁴ These measures have been calculated in accordance with OSFI's Capital Adequacy Requirements guidelines.

Quarterly Trends

- In 2024, we saw the beginning of interest rate cuts which helped initially with a recovery on REIT stock prices; however, Q4 2024 saw larger unrealized losses on our REITS and our non-marketable securities mainly related to the economic environment and its impact on valuations. In 2025 and Q1 2026, income from MCAP has been higher and we increased our provision for credit losses mainly due to interest provisioning on our impaired construction loans and forward looking macroeconomic impacts in the current economic and geopolitical environment.
- Beginning in Q2 2024, we saw a larger decline in our spread of non-securitized mortgages over term deposit interest and expenses as rates on our non-securitized mortgages fell faster than our term deposits in the declining interest rate environment. In Q4 2024 and Q1 2025, we saw increases in our spread of non-securitized mortgages over term deposit interest and expenses due to our hedging strategies and pricing initiatives which lowered our term deposit costs more than our non-securitized mortgage rates. Beginning in Q2 2025, the decline is mainly due to prime rate cuts impacting our floating rate residential construction loans and lower benefits from price floors on new construction loans, with some improvements from pricing initiatives and new hedging positions in Q4 2025 and Q1 2026.
- Common Equity Tier 1 (“CET 1”), Tier 1 Capital and Total Capital to risk-weighted assets ratio reductions are due to a lower rate of growth in risk-weighted assets compared to our capital base as we optimize the amount of capital held. So far in 2026, total assets under management¹ grew by 7% while shareholders’ equity grew by only 2% reflecting an efficient use of our capital. Our Dividend Reinvestment Program (“DRIP”) provides us with a reliable source of capital each quarter. In 2024 and 2025, we raised \$7 million and \$22 million, respectively, of capital through our ATM Program. All of our capital and leverage ratios are within our internal risk appetite and regulatory guidelines.
- Mortgage arrears have varied on a quarterly basis given the nature of the 1-30 day arrears. The majority of residential mortgage arrears activity occurs in the 1-30 day category, in which the bulk of arrears are resolved and do not migrate to arrears categories over 30 days. Our greater than 30 days arrears increased in Q1 2026 in our uninsured residential mortgages; however, we believe overall that we have a quality uninsured residential mortgage loan portfolio with an average loan to value (“LTV”) of 67.4% at March 31, 2026 based on an industry index of current real estate values. For our residential construction loan arrears, we expect them to be brought current or we have initiated asset recovery programs. We have a strong track record with our default management processes and asset recovery programs as the need arises. Our realized loan losses on our construction portfolio have been negligible.

BUSINESS OVERVIEW AND OUTLOOK

We focus over the long term on sustainably growing our business and shareholder returns. We believe that our long-term strategy will continue to serve us well, although we always consider the current market conditions in the execution of that strategy. In the short term, we are focused on managing our shareholder returns in light of continued geopolitical and economic uncertainty. Over the mid-term, our focus is to grow our business, optimize our balance sheet within our risk appetite, work with our strategic partners, and invest in infrastructure and process improvements to drive efficiencies and increase value for our shareholders. We believe that our greater than three decade history demonstrates that we are a prudent and disciplined lender to the Canadian residential real estate markets with a strong credit profile. We have key relationships with our brokers and strategic partners that are foundational to our strategy. This strategy and long-term outlook are based on assumptions learned from our over three decades of experience and our market knowledge.

Economic Outlook

Canada’s economic performance continues to be resilient. Affordability is hurting some Canadians more than others with weakness in certain sectors directly impacted by international trade while energy prices will help Canada’s oil-producing regions. The economy overall is showing signs of modest gross domestic product (“GDP”) per-capita growth, helped by increased government spending and the earlier Bank of Canada rate cuts. Unemployment has likely peaked as improved business confidence suggests hiring demand is stabilizing. The magnitude and duration of any further changes in geopolitical conflicts as well as international trade present a risk for the Canadian economy with the potential for weaker GDP and higher unemployment. Most economists believe that interest rates will remain at current levels given uncertainty. We expect geopolitical uncertainty and its impact

on the economy to be the dominant concern for the year ahead. Slower immigration growth and an aging population will also create a drag on GDP growth.

Housing Market Outlook

Housing affordability continues to be a concern across Canada. Pressure on housing prices from economic uncertainty, abundant inventory and high ownership costs will be tempered by previous interest rate cuts and price adjustments in some markets providing some relief to homebuyers in the short-term. In the long term, we believe that the continued supply-demand imbalance for housing will provide upward pressure on sale and home price growth, particularly in and around our core markets of (i) the Greater Toronto Area; (ii) the Capital Region; and (iii) the Greater Vancouver area. Housing affordability and reduced immigration will likely limit some of this growth. Housing affordability (including housing supply) continues to be a critical issue for all levels of government and in all provinces where we do business. The lack of supply of affordable housing is not easily resolved in the short term, as there are multiple factors to building new supply (i.e. local/municipal government processes, skilled labour shortages, increased construction costs including higher construction financing rates, lack of new construction technologies, etc.) that limit how many homes can be built in the short term.

Business Outlook

We believe that our business is well structured with its focus on multiple facets of the Canadian residential real estate market and diversified funding. This gives us some flexibility in terms of income generation and allows us to balance the volatility that we may experience at certain points and in certain areas of our business. We believe that there is an opportunity to expand our core businesses without taking on significantly more risk. We will also continue to invest in our infrastructure and process improvements to drive operating leverage. We will remain nimble, however, in dealing with any market changes or opportunities that may arise in any of our businesses in the short term. With a strong liquidity and capital position, high level of credit quality, and our strategy of continued diversification of our lending portfolio and funding base, we believe we are well positioned for continued growth.

MCAN Capital Division

Our MCAN Capital division manages our construction, commercial and uninsured - completed inventory lending portfolios. We expect continued high demand for more affordable housing, which is our main strategy. We have seen growth in the MCAN Capital portfolio, which is over \$1.3 billion, and we are building our pipeline to manage runoff from completed projects and maintain controlled growth, despite headwinds in the housing market. We are also looking at new products within the construction and commercial space to further diversify this portfolio. We continue to monitor the entire portfolio and the market very closely, and we will continue to use our credit management practices in the context of the prevailing market. All these factors have, and may continue to have, an impact on the timing of repayments as loans remain outstanding longer; however, they have not changed the overall expected success of these construction projects or the performance of the loans within this portfolio. Our philosophy within our MCAN Capital division is to apply a prudent approach to our underwriting criteria in line with our risk appetite, with a focus on well-located and more affordable residential products, near transit corridors, with experienced borrowers and developers where we have existing relationships. We will continue to remain vigilant in our underwriting and loan management practices and look to onboard new borrowers and developers that fit within our lending philosophy.

MCAN Home Division

Our MCAN Home division manages our residential lending business. Given the geopolitical and economic environment, our risk management, credit monitoring and assessment activities continue to have a heightened focus in operating our business. We continue to focus on proactively protecting our net interest margins on our residential mortgages with our credit underwriting to ensure that we are adequately compensated for the level of risk we may take. We expect more competition in our market in order to attract what demand is coming in for both originations and renewals; however, the economic impact of the current geopolitical environment remains uncertain. Despite the noted uncertainty, we have continued to grow our business while taking a prudent approach to mortgage originations. We are also looking to further grow our uninsured residential mortgage originations as we scale our uninsured residential mortgage securitization program. This is an integral part of our funding diversification and capital optimization strategy. We remain dedicated to continuously improving our service for our borrowers and the broker community, and as such, we will continue to invest in our current and new systems and business infrastructure to further enhance our service experience. We will also look to expand to other urban markets within Canada. We will continue to

keep abreast of the many changes in the market, the regulatory environment and in our portfolios that could impact our business or that could create opportunities in line with our risk appetite.

MCAN Wealth Division

Our MCAN Wealth division manages our term deposit business. We issue both retail and wholesale term deposits that are eligible for CDIC deposit insurance that are sourced through our digital direct-to-consumer platform and a network of independent brokers and financial agents. We expect originations of term deposits to maintain the level of mortgage growth we have achieved. We expect there will continue to be volatility in the Government of Canada bond yield curve and, therefore, volatility in pricing in the term deposit market due to changing demand from interest rate changes and financial institution appetite for term deposits. We continue to look for opportunities to adjust the maturity terms of our term deposits relative to our mortgage portfolio in line with interest rate forecasts. We will continue to utilize our hedging strategies to minimize interest rate risk in this rate environment, particularly if our floating rate construction lending portfolio floats down to floor rates. We will continue to grow our direct-to-consumer platform and our broker networks, and look for other channels to source term deposits. We have invested in, and expect to continue to invest in, our current and new systems and business infrastructure and processes to drive efficiencies.

We are expanding and maturing our capital markets, investor relations and funding diversification strategies over the long term to continue our growth. That growth will be dependent on business growth opportunities as well as equity market conditions and shareholder appetite. We will continue to leverage our ATM and DRIP programs to support the growth of our businesses in a capital efficient manner. MCAN's management and Board are committed to proactively and effectively managing and evolving all our strategies, business activities and team members to achieve 10% average annual growth in assets over the long term, 13% to 15% average return on average shareholders' equity, and sustained and prudent dividend growth.

This Outlook contains forward-looking statements. For further information, refer to the "A Caution About Forward-looking Information and Statements" section of this MD&A.

HIGHLIGHTS

Q1 2026

- Net income totalled \$23.0 million in Q1 2026, an increase of \$6.4 million (39%) from \$16.6 million in Q1 2025. Our Q1 2026 results were mainly impacted by higher net interest income from growth in our mortgage portfolio, higher equity income from MCAP, higher net realized and unrealized gains on our securities and lower provisions for credit losses compared to Q1 2025.
- Pre-provision pre-tax income ("PPPT")¹ totalled \$24.3 million in Q1 2026, an increase of \$4.9 million (25%) from \$19.4 million in Q1 2025. PPPT was mainly impacted by the same factors as net income described above excluding provisions for credit losses.
- Earnings per share totalled \$0.57 in Q1 2026, an increase of \$0.14 (33%) from \$0.43 in Q1 2025.
- Return on average shareholders' equity¹ was 14.17% in Q1 2026, an increase from 10.99% in Q1 2025.
- Net interest income totalled \$25.6 million, an increase of \$1.8 million compared to Q1 2025 with higher volumes offsetting a reduction in overall spread from a declining interest rate environment since the prior year.
 - The decrease in the overall spread of our mortgages over our cost of funds, including term deposits, securitizations and short-term facilities, is mainly due to a larger decrease in our mortgage rates, particularly our floating rate residential construction portfolio as prime rates have continued to decline, compared to our term deposits. This was partially offset by residential mortgage pricing initiatives and continuing to manage our interest rate risk through the duration of our term deposit funding and related hedging strategies. We also saw spreads improve on our insured residential mortgage securitizations compared to prior quarters due to pricing strategies and our hedging activities.

- Provision for credit losses on our portfolio was \$1.5 million in Q1 2026 mainly due to interest provisioning on our impaired residential construction loans, growth in our uninsured residential mortgages and uncertain economic forecasts. We believe that we have a quality uninsured residential mortgage loan portfolio with an average LTV of 67.4% at March 31, 2026. In Q1 2025, we had a provision for credit losses of \$3.1 million mainly due to worsening economic forecasts due to the economic and geopolitical environment mainly impacting our performing loans and interest provisioning on our impaired residential construction loans.
- Equity income from MCAP totalled \$7.9 million in Q1 2026, an increase of \$2.3 million (43%) from \$5.6 million in Q1 2025, which was primarily due to higher securitization income from higher average portfolio balances partially offset by higher origination expenses from higher volumes of residential mortgages.
- Net change in unrealized fair value gain on our marketable securities of \$29.0 thousand in Q1 2026 compared to a \$1.1 million net realized and change in unrealized fair value gain in Q1 2025. We continue to realize the benefits of regular cash flows and distributions from these investments.
- Net realized and change in unrealized fair value gain on our non-marketable securities of \$3.3 million in Q1 2026 mainly related to net gains from updated property valuations as well as actual execution on leasing activities. In Q1 2025, we had a \$10.0 thousand net change in unrealized fair value gain on our non-marketable securities investments.

Business Activity and Balance Sheet

- Assets under management¹ totalled \$8.27 billion at March 31, 2026, a net increase of \$508.7 million (7%) from December 31, 2025.
- Mortgage portfolio totalled \$6.05 billion at March 31, 2026, a net increase of \$115.3 million (2%) from December 31, 2025.
 - Construction and commercial portfolio totalled \$1.19 billion at March 31, 2026, a net increase of \$30 million (3%) from December 31, 2025. In Q1 2026, the movement in the construction and commercial portfolios is attributed to new loan advances of \$85 million, including adding more commercial loans to diversify our portfolio, offset by repayments on completing projects. To date, projects continue to progress toward completion.
 - Uninsured residential mortgage portfolio totalled \$1.34 billion at March 31, 2026, a net increase of \$54 million (4%) from December 31, 2025. Uninsured residential mortgage originations were \$132 million in Q1 2026, an increase of \$35 million (36%) from Q1 2025. We also continue to see strong uninsured residential mortgage renewals with \$133 million in Q1 2026 compared to \$104 million in Q1 2025 supported by outstanding service to our brokers and customers. We actively manage origination and renewal volumes in order to optimize our net interest margins and net income.
 - Insured residential mortgages totalled \$3.36 billion at March 31, 2026, a net increase of \$42 million (1%) from December 31, 2025. Insured residential mortgage originations were \$210 million in Q1 2026, an increase of \$121 million (136%) from Q1 2025. This includes \$53 million insured residential mortgage commitments originated and sold in Q1 2026 compared to \$37 million in Q1 2025. Overall, total insured residential mortgage origination volumes are higher supported by outstanding service to our brokers and customers. Further interest rate decreases would help first time home buyers, who would be a significant portion of the borrowers of our insured residential mortgages. We use various channels in funding the insured residential mortgage portfolio, in the context of market conditions and net contributions over the life of the mortgages, in order to support our overall business.

Dividend

- The Board declared a second quarter regular cash dividend of \$0.43 per share to be paid June 30, 2026 to shareholders of record on June 15, 2026.

- Under our DRIP, dividends paid to shareholders are automatically reinvested in common shares issued out of treasury at the weighted average trading price for the five days preceding such issue less a discount of 2% until further notice from MCAN. Our DRIP program provides enhanced returns for shareholders that participate. For how to enroll in the DRIP, please refer to our Management Information Circular dated February 27, 2026 or visit our website at www.mcanfinancial.com.

Credit Quality

- Arrears total mortgage ratio¹ was 2.36% at March 31, 2026 compared to 2.22% at December 31, 2025. The majority of our residential mortgage arrears activity occurs in the 1-30 day category, in which the bulk of arrears are resolved and do not migrate to arrears categories over 30 days. While greater than 30 days arrears has increased in our uninsured residential mortgages, we believe overall that we have a quality uninsured residential mortgage loan portfolio with an average LTV of 67.4% at March 31, 2026 compared to 66.3% at December 31, 2025 based on an industry index of current real estate values. With respect to our construction and commercial loan portfolio, we have a strong track record with our default management processes and asset recovery programs as the need arises.
- Impaired total mortgage ratio¹ was 0.99% at March 31, 2026 compared to 0.70% at December 31, 2025. At March 31, 2026, impaired mortgages represent impaired construction loans as well as uninsured residential mortgages where asset recovery programs have been initiated or we expect the loans to be brought current. We monitor the delinquency and impairment status of our loans and take appropriate steps with our borrowers to ensure an optimal resolution.

Capital

- We manage our capital and asset balances based on the regulations and limits of both the *Income Tax Act* (Canada) (the "Tax Act") and OSFI.
- We issued \$5.0 million in new common shares through the DRIP in Q1 2026 compared to \$4.5 million in new common shares in Q1 2025. The DRIP participation rate was 15% for the Q1 2026 dividend (Q1 2025 - 15%).
- Income tax assets to capital ratio³ was 5.06 at March 31, 2026 compared to 5.10 at December 31, 2025.
- CET 1 and Tier 1 Capital to risk-weighted assets ratios² were 18.94% at March 31, 2026 compared to 18.82% at December 31, 2025. Total Capital to risk-weighted assets ratio² was 19.31% at March 31, 2026 compared to 19.14% at December 31, 2025. Leverage ratio² was 8.52% at March 31, 2026 compared to 8.61% at December 31, 2025. All of our capital and leverage ratios are within our regulatory and internal risk appetite guidelines.

¹ Considered to be a non-GAAP and other financial measure. For further details, refer to the "Non-GAAP and Other Financial Measures" section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

² These measures have been calculated in accordance with OSFI's Leverage Requirements and Capital Adequacy Requirements guidelines.

³ For further information refer to the "Income Tax Capital" section of this MD&A. Tax balances are calculated in accordance with the Tax Act.

RESULTS OF OPERATIONS

Table 3: Net Income

For the Quarters Ended (in thousands except for per share amounts and %)	Q1 2026	Q4 2025	Change (%)	Q1 2025	Change (%)
Net Interest Income					
Mortgage interest	\$ 74,694	\$ 71,475	5 %	\$ 63,890	17 %
Interest on cash and other	1,268	1,340	(5)%	1,175	8 %
	75,962	72,815	4 %	65,065	17 %
Term deposit interest and expenses	22,883	25,487	(10)%	24,882	(8)%
Interest on financial liabilities from securitization	27,009	22,205	22 %	16,036	68 %
Interest on loans payable	501	459	9 %	394	27 %
	50,393	48,151	5 %	41,312	22 %
Total Net Interest Income	25,569	24,664	4 %	23,753	8 %
Non-interest Income					
Equity income from MCAP Commercial LP	7,939	7,780	2 %	5,571	43 %
Distribution income from securities	2,799	2,579	9 %	2,741	2 %
Fees	976	722	35 %	1,080	(10)%
Net gain (loss) on securities	3,289	924	256 %	1,099	199 %
Other	1,030	927	11 %	12	8,483 %
Total Non-interest Income	16,033	12,932	24 %	10,503	53 %
Total Income	41,602	37,596	11 %	34,256	21 %
Provision for credit losses	1,461	6,088	(76)%	3,089	(53)%
Non-interest Expenses					
Salaries and benefits	7,735	6,425	20 %	7,119	9 %
General and administrative	9,598	8,184	17 %	7,762	24 %
	17,333	14,609	19 %	14,881	16 %
Net Income Before Income Taxes	22,808	16,899	35 %	16,286	40 %
Provision for (recovery of) income taxes					
Current	—	(155)	(100)%	—	n/a
Deferred	(224)	(535)	(58)%	(304)	(26)%
	(224)	(690)	(68)%	(304)	(26)%
Net Income	\$ 23,032	\$ 17,589	31 %	\$ 16,590	39 %
Basic and diluted earnings per share	\$ 0.57	\$ 0.44	30 %	\$ 0.43	33 %
Cash dividends per share	\$ 0.43	\$ 0.41	5 %	\$ 0.41	5 %

Net Interest Income - Non-Securitized Assets

Mortgage Interest Income

Table 4: Net Mortgage Interest Income and Average Rate by Mortgage Portfolio - Quarterly

For the Quarters Ended (in thousands except %)	March 31, 2026			December 31, 2025			March 31, 2025		
	Average Balance ¹	Interest Income	Average Rate ¹	Average Balance ¹	Interest Income	Average Rate ¹	Average Balance ¹	Interest Income	Average Rate ¹
Residential mortgages									
Insured	\$ 184,191	\$ 1,655	3.61 %	\$ 201,401	\$ 1,875	3.71 %	\$ 129,357	\$ 1,159	3.60 %
Uninsured	997,645	15,296	6.16 %	1,063,944	16,471	6.18 %	1,123,190	18,680	6.68 %
Uninsured - completed inventory	155,630	2,780	7.24 %	128,147	2,451	7.59 %	112,024	2,301	8.32 %
Construction loans									
Residential	1,100,440	21,199	7.81 %	1,158,529	23,752	7.90 %	1,079,045	22,608	8.49 %
Non residential	20,590	334	6.57 %	20,346	343	6.69 %	6,166	113	7.42 %
Commercial loans									
Multi-family residential	27,946	471	6.84 %	17,350	285	6.53 %	17,150	287	6.78 %
Other	11,030	177	6.50 %	9,329	154	6.57 %	—	—	— %
Mortgages - non-securitized portfolio ¹	\$2,497,472	\$ 41,912	6.78 %	\$2,599,046	\$ 45,331	6.83 %	\$2,466,932	\$ 45,148	7.39 %
Term deposit interest and expenses	2,263,213	22,883	4.08 %	2,373,304	25,487	4.17 %	2,198,005	24,882	4.50 %
Net non-securitized mortgage spread income ¹		\$ 19,029			\$ 19,844			\$ 20,266	
Spread of non-securitized mortgages over term deposit interest and expenses ¹			2.70 %			2.66 %			2.89 %
Average term to maturity (months)									
Mortgages - non-securitized	10.2			10.6			9.1		
Term deposits	16.6			16.7			17.7		

¹ Considered to be a Non-GAAP and other financial measure. The net non-securitized mortgage spread income and the spread of non-securitized mortgages over term deposit interest and expenses are indicators of the profitability of income earning assets less the cost of funding. Net non-securitized mortgage spread income is calculated as the difference between non-securitized mortgage interest and term deposit interest and expenses. Average rate is equal to income/expense divided by the average balance over the period on an annualized basis. Income/expense incorporates items such as penalty income, commitment fee income, origination expense, commission expense and term deposit hedging gains or losses. The average rate as presented may not necessarily be equal to "Income/Expense" divided by "Average Balance", as non-recurring items such as prior period adjustments are excluded from the calculation of the average rate as applicable. For further details, refer to the "Non-GAAP and Other Financial Measures" section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

Table 5: Mortgage Originations

For the Quarters Ended (in thousands except %)	Q1 2026	Q4 2025	Change (%)	Q1 2025	Change (%)
Originations					
Residential mortgages - insured fixed ²	\$ 176,512	\$ 185,230	(5%)	\$ 49,117	259%
Residential mortgages - insured adjustable rate ²	33,477	33,463	—%	39,688	(16%)
Residential mortgages - uninsured ²	131,827	168,884	(22%)	96,823	36%
Residential mortgages - uninsured completed inventory ¹	16,239	99,543	(84%)	21,408	(24%)
Residential construction ¹	82,820	163,177	(49%)	143,395	(42%)
Non-residential construction ¹	1,920	—	n/a	109	1,661%
Commercial ¹	29	17,350	(100%)	—	n/a
	\$ 442,824	\$ 667,647	(34%)	\$ 350,540	26%

¹ Construction, commercial and completed inventory originations represent all advances on loans.

² Includes residential mortgage commitments sold that the Company originated.

Overview

For Q1 2026, the increase in the spread of non-securitized mortgages over term deposit interest and expenses compared to Q4 2025 is mainly due to a slower decrease in mortgage rates compared to our term deposits. We actively manage our interest rate risk by continually reviewing, and if necessary, changing the laddering of the duration of our term deposits relative to our non-securitized mortgage portfolio as well as utilizing our hedging strategies to lock-in spreads. For information on our term deposit fair value hedging, see "Derivatives and Hedging" sub-section below.

Residential Mortgage Lending

Residential mortgages provide comparatively lower yields than construction and commercial loans given their risk profile, with uninsured residential mortgages providing higher yields than insured residential mortgages. We opportunistically invest in our residential uninsured - completed inventory portfolio which often migrate from our own construction book.

Excluding residential mortgages uninsured - completed inventory, which is invested in opportunistically as deals arise, total residential mortgage origination volumes were higher in Q1 2026 and Q4 2025 compared to Q1 2025 as we continued to focus on providing outstanding service to our brokers and customers. We also saw steady uninsured residential mortgage renewals as borrowers continue to find it more convenient to stay with their existing lender in the current market environment.

Our insured adjustable rate residential mortgage product also saw steady originations. Of note, unlike traditional insured variable rate mortgages, payments on our insured adjustable rate residential mortgages change as interest rates move with no changes to loan amortization. We also underwrite our insured adjustable rate mortgages for credit quality accordingly and our borrowers expect their payments under this product to change as interest rates change.

We continue to enhance our internal sales and marketing capabilities, and strengthen relationships and customer service with the broker community. We will continue to invest in new technology and add new products that fit within our risk appetite to further enhance our service experience and broaden our offering to our customers.

We have agreements whereby we can sell our (i) insured and uninsured residential mortgage commitments; and (ii) uninsured residential mortgage whole loans. We originated and sold \$56 million in residential mortgage commitments in Q1 2026 compared to \$40 million in Q1 2025 under these agreements.

We securitize our insured residential mortgages through the CMHC National Housing Act (“NHA”) Mortgage-Backed Securities (“MBS”) program. Our Q1 2026 residential mortgage securitization volumes were \$241 million compared to \$53 million in Q1 2025. Overall, total insured residential mortgage origination volumes are higher supported by outstanding service to our brokers and customers. Further interest rate decreases would help first time home buyers, who would be a significant portion of the borrowers of our insured residential mortgages. Renewals of securitized mortgages fluctuate each period depending on the maturities in the securitization portfolio.

Mortgage renewal rights

Through our origination platform, we retain the renewal rights to internally originated residential mortgages or have been sold to third parties and derecognized from the interim consolidated balance sheet. At maturity, we have the right to renew these mortgages, which we believe will contribute to future income including renewal income. At March 31, 2026, we had the renewal rights to \$4.2 billion of residential mortgages (December 31, 2025 - \$4.1 billion).

Construction and Commercial

We continue to focus on growing our balances in our residential construction portfolio in selected markets, with our preferred borrowers and risk profile as they tend to provide comparatively higher yields given their risk profile. For Q1 2026 and Q4 2025 compared to Q1 2025 the decrease in average rates is mainly due to Bank of Canada interest rate cuts reducing our mostly floating rate construction loans and competitive pricing for quality deals. In Q1 2026, higher average balances offset by lower spreads from the declining interest rate environment contributed to a slightly lower non-securitized mortgage interest compared to Q1 2025. This portfolio is priced based on prime-based floating rates, and we are utilize hedging strategies on term deposits to manage spreads on our construction and commercial loans in a decreasing interest rate environment. For information on our term deposit fair value hedging, see “Derivatives and Hedging” sub-section below.

Some projects may experience construction delays for a variety of factors including extended permitting, presale or contracting activities given the current state of the housing market. To date, projects continue to progress toward completion. Current impaired construction mortgages include mortgages where asset recovery programs have already been initiated. We have a strong track record with our default management processes and asset recovery programs as the need arises. Our realized loan losses on our construction portfolio have been negligible. Our prudent underwriting approach requires satisfactory borrower liquidity, guarantor net worth and presale requirements as applicable to the respective markets.

Term Deposit Interest and Expenses

The reduction in term deposit interest and expenses for the quarter compared to Q4 2025 and Q1 2025 was mostly due to lower average term deposit rates and related hedges. We have been actively managing our interest rate risk by changing the laddering of the duration of our term deposits relative to our non-securitized mortgage portfolio and utilizing hedging strategies. Term deposit expenses include costs related to insurance, operating infrastructure and administration. For information on our term deposit fair value hedging, see “Derivatives and Hedging” sub-section below.

Net Interest Income - Securitization Assets

Net interest income from securitization assets relates to (i) our participation in the market MBS program and the Canada Housing Trust (“CHT”) Canada Mortgage Bonds (“CMB”) program; and (ii) an agreement with a Canadian Schedule I Chartered bank to participate in an uninsured residential mortgage securitization program sponsored by the bank. Under this agreement, we can sell qualifying uninsured residential mortgages that meet certain requirements into the program and they remain in the program until maturity. We securitize our residential mortgages opportunistically through these programs.

Our total new securitization volumes were \$401 million in Q1 2026 (Q1 2025 - \$53 million). The increase compared to the prior year period was due to growth in both our insured and uninsured securitization programs. As securitization spreads continue to be favourable, we expect to continue to be aggressive in originating residential mortgages for securitization.

For further information on the market MBS and CMB programs, refer to the “Financial Position” section of this MD&A.

Table 6: Net Mortgage Interest Income and Average Rate for Securitized Mortgage Portfolio - Quarterly

For the Quarters Ended	March 31, 2026			December 31, 2025			March 31, 2025		
	Average Balance ¹	Interest Income	Average Rate ¹	Average Balance ¹	Interest Income	Average Rate ¹	Average Balance ¹	Interest Income	Average Rate ¹
(in thousands except %)									
Mortgage interest - insured	\$3,124,596	\$ 28,068	3.62 %	\$2,662,211	\$ 22,825	3.42 %	\$2,368,150	\$ 18,742	3.18 %
Interest on financial liabilities from securitization - insured	3,167,517	24,205	3.06 %	2,708,346	20,049	2.96 %	2,394,557	16,036	2.68 %
Net securitized insured mortgage spread income ¹		\$ 3,863			\$ 2,776			\$ 2,706	
Spread of securitized insured mortgages over liabilities ¹			0.56 %			0.46 %			0.50 %
Mortgage interest - uninsured	\$ 316,750	\$ 4,714	5.99 %	\$ 217,862	\$ 3,319	6.07 %	\$ —	\$ —	— %
Interest on financial liabilities from securitization - uninsured	265,290	2,804	4.16 %	195,814	2,156	4.15 %	—	—	— %
Net securitized uninsured mortgage spread income ¹		\$ 1,910			\$ 1,163			\$ —	
Spread of securitized uninsured mortgages over liabilities ¹			1.83 %			1.92 %			— %
Mortgage interest - securitized assets ¹		\$ 32,782			\$ 26,144			\$ 18,742	
Interest on financial liabilities from securitization		27,009			22,205			16,036	
Total net securitized mortgage spread income ¹		\$ 5,773			\$ 3,939			\$ 2,706	

¹ Considered to be a non-GAAP and other financial measure. The net securitized mortgage spread income and spread of securitized mortgages over liabilities are indicators of the profitability of securitized assets less securitized liabilities. Net securitized mortgage spread income is calculated as the difference between securitized mortgage interest and interest on financial liabilities from securitization. Average rate is equal to income/expense divided by the average balance over the period on an annualized basis. Income/expense incorporates items such as penalty income, indemnity expense and cash flow hedging gains (losses). The average rate as presented may not necessarily be equal to “Income/Expense” divided by “Average Balance”, as non-recurring items such as prior period adjustments are excluded from the calculation of the average interest rate, as applicable. For further details, refer to the “Non-GAAP and Other Financial Measures” section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

In Q1 2026, we have seen spreads increase on insured securitizations compared to prior quarters due to pricing strategies and our hedging activities. Our uninsured securitization spreads are slightly lower mainly due to lower mortgage rates on loans going into the securitization program.

Derivatives and Hedging

Cash Flow Hedging

We may enter into Government of Canada bond forward contracts to hedge interest rate risk arising from the impact of (i) movements in interest rates between the time insured residential mortgages are funded and the time that these mortgages are securitized; and (ii) movements in interest rates between the time term deposit funding is forecasted to be required and the time that the actual funding occurs. Hedges are structured such that the fair value movements of the hedge instruments offset, within a reasonable range, the changes in fair value of either the pool of fixed-rate mortgages or term deposits due to interest rate fluctuations. The term of our cash flow hedges is generally less than 60 days. The derivative instruments are settled at either the time of securitization or funding of the term deposits, as applicable. We apply cash flow hedge accounting to these

derivative transactions with the intention to recognize the effective matching of the gain or loss on the derivative transactions with the recognition of the related interest expense for either the securitization or term deposit funding.

We have bond forward contracts with total notional principal amount of \$91 million at March 31, 2026 (December 31, 2025 - \$27 million). At March 31, 2026, we had \$0.6 million of derivatives outstanding relating to cash flow hedges (December 31, 2025 - \$0.2 million) on our consolidated balance sheets. In Q1 2026, we had net realized fair value gains of \$0.5 million (Q1 2025 - \$nil net realized fair value gains) on our derivative transactions recognized in other comprehensive income in the statements of comprehensive income.

Fair Value Hedging

We may enter into interest rate swaps to hedge interest rate risk arising from fair value changes in our fixed-rate term deposits due to movements in interest rates. Hedges are structured such that the fair value movements of the hedge instruments offset, within a reasonable range, the changes in fair value of the pool of term deposits due to interest rate fluctuations. The terms of our fair value hedges are generally less than two years but may go up to five years. The derivative instruments are settled at the time of maturity of the pool of term deposits. We apply fair value hedge accounting to these derivative transactions with the intention to recognize the effective matching of the fair value gain or loss on the derivative transactions with the fair value gain or loss on the pool of term deposits, within a reasonable range. Any unmatched fair value is recorded in term deposit interest and expenses as hedge ineffectiveness.

We have interest rate swaps with total notional principal amount of \$773 million at March 31, 2026 (December 31, 2025 - \$637 million). At March 31, 2026, the Company had \$1.0 million of net derivative liabilities outstanding related to fair value hedges (December 31, 2025 - \$1.7 million derivative assets) on our consolidated balance sheets. In Q1 2026, we had unrealized fair value hedge costs of \$1.3 million (Q1 2025 - \$1.0 million fair value hedge gains) recorded in term deposit interest and expenses in the consolidated statements of income.

Achieving hedge accounting for both our cash flow and fair values hedges allows us to reduce our net income volatility related to changes in interest rates. All of our derivative transactions are with highly rated Canadian financial institutions.

For further information, refer to Note 11 to the interim consolidated financial statements.

Non-interest Income

Equity Income from MCAP

In Q1 2026, MCAP's origination volumes were \$5.9 billion, an increase from \$4.2 billion in Q1 2025. At February 28, 2026 (we account for MCAP on a one-month lag basis), MCAP had \$155.5 billion of assets under management compared to \$155.8 billion at November 30, 2025 and \$153.5 billion at February 28, 2025. Equity income from MCAP totalled \$7.9 million in Q1 2026, an increase of \$2.3 million from \$5.6 million in Q1 2025. For Q1 2026, the increase in equity income from MCAP was primarily due to higher securitization income from higher average portfolio balances partially offset by higher origination expenses from higher volumes of residential mortgages.

We recognize equity income from MCAP on a one-month lag such that our Q1 2026 equity income from MCAP is based on MCAP's net income for the quarter ended February 28, 2026. For further information on our equity investment in MCAP, refer to the "Equity Investment in MCAP" sub-section of the "Financial Position" section of this MD&A.

Distribution Income from Securities

We received distribution income of \$2.2 million in Q1 2026 (Q1 2025 - \$1.8 million) from our real estate debt funds and other real estate limited partnerships.

Marketable securities income consists primarily of distributions from our REIT portfolio. In Q1 2026, we received distributions of \$0.6 million from our REITs compared to \$1.0 million in Q1 2025.

We continue to realize the benefits of regular cash flows and distributions from these investments. For further information, refer to the "Other Non-securitized Assets" section of this MD&A.

Fees

Fee income can vary between quarters given the fact that certain fees such as loan amendment and extension fees do not occur on a routine basis.

Net Gain (Loss) on Securities

In Q1 2026, we recorded a net change in unrealized fair value gain on our marketable securities of \$29.0 thousand compared to a \$1.1 million net realized and change in unrealized fair value gain in Q1 2025. We continue to realize the benefits of regular cash flows and distributions from these investments.

In Q1 2026, we recorded a net realized and change in unrealized fair value gain on our non-marketable securities of \$3.3 million compared to a \$10.0 thousand net change in unrealized fair value gain in Q1 2025 both consisting of gains and losses from certain underlying property investments as a result of (i) updated appraisals/property valuations, net of related property debt and debt service costs; and (ii) actual executions on construction and leasing stabilization and value-add activities. Our non-marketable securities are either held for long-term capital appreciation or distribution income. Our real estate development fund investments tend to have less predictable cash flows that are predicated on the completion of the development projects within these funds.

Provision for (Recovery of) Credit Losses**Table 7: Provision for (Recovery of) Credit Losses and Write-offs**

For the Quarters Ended (in thousands except basis points and %)	Q1 2026	Q4 2025	Change (%)	Q1 2025	Change (%)
Provision for (recovery of) impaired mortgages					
Residential mortgages					
Uninsured - non-securitized	\$ 430	\$ 303	42%	\$ 536	(20%)
Construction loans	(523)	2,542	(121%)	807	(165%)
	(93)	2,845	(103%)	1,343	(107%)
Provision for (recovery of) performing mortgages					
Residential mortgages					
Uninsured - non-securitized	489	(108)	553%	1,376	(64%)
Uninsured - securitized	482	119	305%	—	n/a
Uninsured - completed inventory	(242)	773	(131%)	131	(285%)
Construction loans	589	(455)	229%	236	150%
Commercial loans					
Multi-family residential	203	177	15%	3	6,667%
Other commercial	5	215	(98%)	—	n/a
	1,526	721	112%	1,746	(13%)
Other provisions (recoveries)	28	2,522	(99%)	—	n/a
Total provision for (recovery of) credit losses	1,461	6,088	(76%)	3,089	(53%)
Mortgage portfolio data:					
Provision for (recovery of) credit losses, net	\$ 1,433	\$ 3,447	(58%)	\$ 3,089	(54%)
Net write offs	\$ —	\$ 127	(100%)	\$ 182	(100%)
Net write offs (basis points)	—	2.0	(100%)	3.0	(100%)

Provisions are based on a statistical modelling methodology incorporating both internal portfolio characteristics and forward-looking macroeconomic information. Loans are segmented into homogenous risk bands based on internal risk characteristics including (but not limited to) credit scores, delinquency history, loan type and location. Historical regression methodology is used to relate expected credit loss ("ECL") to key macroeconomic indicators including house price indices, unemployment rates, interest rates and gross domestic product. Economic forecasts of these variables are then used to produce forward-looking estimates of ECL under multiple scenarios. Scenarios are probability weighted by management to obtain an aggregated forward looking view. Additionally, we may incorporate management judgment, where appropriate, in the calculation of provisions. Accordingly, provisions are expected to vary between periods.

We had a provision for credit losses on our mortgage portfolio of \$1.5 million in Q1 2026 compared to a provision for credit losses of \$3.1 million in Q1 2025. The provision for credit losses in Q1 2026 was mainly due to interest provisioning on our impaired residential construction loans, growth in our uninsured residential mortgages and uncertain economic forecasts. We believe that we have a quality uninsured residential mortgage loan portfolio with an average LTV of 67.4% at March 31, 2026 based on an industry index of current real estate values. In Q1 2025, we had a provision for credit losses mainly due to worsening economic forecasts due to the economic and geopolitical environment mainly impacting our performing loans and interest provisioning on our impaired residential construction loans. The current geopolitical environment has increased the

level of uncertainty with respect to management’s judgments and estimates including the probability weights assigned to each scenario, the impacts of monetary policy on macroeconomic indicators and the mortgage portfolio. These judgments and uncertainties have been made or assessed with reference to the facts, projections and other circumstances at March 31, 2026. IFRS 9, *Financial Instruments* (“IFRS 9”) does not permit the use of hindsight in measuring provisions for credit losses. Since March 31, 2026, forecasts around these uncertainties have continued to evolve. Any new forward-looking information subsequent to March 31, 2026, will be reflected in the measurement of provisions for credit losses in future periods, as appropriate. This may add significant variability to provisions for credit losses in future periods.

We continue to monitor our portfolio in arrears on a regular basis to detect specific significant stress or deterioration.

Non-interest Expenses

Table 8: Non-interest Expenses

For the Quarters Ended (in thousands except %)	Q1 2026	Q4 2025	Change (%)	Q1 2025	Change (%)
Salaries and benefits	\$ 7,735	\$ 6,425	20%	\$ 7,119	9%
General and administrative	9,598	8,184	17%	7,762	24%
	\$ 17,333	\$ 14,609	19%	\$ 14,881	16%

The increase in salaries and benefits in Q1 2026 is mainly due to additional resources, regular pay increases, higher share-based payment accruals and severance costs.

The increase in general and administrative expenses in Q1 2026 is primarily due to higher mortgage servicing costs from growth in our mortgage portfolios.

Taxable Income

Taxable income is calculated in accordance with the Tax Act. In order to take advantage of the tax benefits of our MIC status, we pay out all of MCAN’s non-consolidated taxable income to shareholders through dividends. As a MIC, we are entitled to deduct dividends paid up to 90 days after year end from taxable income. Dividends are deducted in the calculation of taxable income.

FINANCIAL POSITION

Assets

Table 9: Assets

(in thousands except %)	March 31 2026	December 31 2025	Change (%)	March 31 2025	Change (%)
Assets					
Cash and cash equivalents	\$ 129,488	\$ 79,828	62%	\$ 113,555	14%
Cash held in trust	68,642	71,856	(4%)	62,788	9%
Marketable securities	54,076	54,146	—%	62,140	(13%)
Mortgages	6,053,512	5,938,259	2%	4,898,031	24%
Non-marketable securities	127,474	126,592	1%	122,465	4%
Equity investment in MCAP Commercial LP	135,488	133,995	1%	122,805	10%
Deferred tax asset	1,874	1,650	14%	1,733	8%
Derivative financial instruments	824	1,907	(57%)	5,995	(86%)
Other assets	86,518	69,237	25%	53,838	61%
	6,657,896	6,477,470	3%	5,443,350	22%

In selecting residential construction projects to finance, we focus more on the affordable segments of the housing market, such as first time and move up homebuyers. These segments are characterized by affordable price points, lower price volatility and steady sales volumes based on continued family formation and migration primarily in major urban markets and their surrounding areas in proximity to transit. We focus on a diverse portfolio of predominantly first mortgage positions with 65-75% LTVs in our normal segment of lending. At March 31, 2026, the average outstanding construction loan balance was \$11 million (December 31, 2025 - \$11 million) with a maximum individual loan commitment of \$40 million (December 31, 2025 - \$40 million).

Securitized Mortgages

Securitized mortgages consist of (i) insured residential mortgages that have been securitized through our internal market MBS program and the CHT CMB program. We are an NHA MBS issuer, which involves the securitization of insured mortgages to create MBS; and (ii) uninsured residential mortgages securitized through a securitization program sponsored by a Canadian Schedule I Chartered bank. We can sell qualifying uninsured residential mortgages that meet certain requirements into the program and they remain in the program until maturity. Securitization is an integral part of our diversification and capital optimization strategy.

For further information, refer to Note 6 to the interim consolidated financial statements.

During Q1 2026, we securitized \$241 million (Q1 2025 - \$53 million) of MBS through the market MBS program and CMB program. Overall, total insured residential mortgage origination volumes are higher supported by outstanding service to our brokers and customers. Further interest rate decreases would help first time home buyers, who would be a significant portion of the borrowers of our insured residential mortgages.

We may issue market MBS through the NHA MBS program and retain the underlying MBS security for liquidity purposes rather than selling the MBS to a third party. At March 31, 2026, we held \$35 million of retained MBS on our balance sheet (December 31, 2025 - \$38 million), which is included in the insured - non-securitized residential mortgage portfolio.

During Q1 2026, we securitized \$264 million (Q1 2025 - \$29 million) of insured multi-family mortgages through the CMB program.

We securitized \$160 million in Q1 2026 (Q1 2025 - \$nil) of uninsured residential mortgages through a securitization program sponsored by a major Canadian bank.

Any mortgages securitized through the market MBS program, CMB program and bank-sponsored uninsured securitization program for which derecognition is not achieved remain on the consolidated balance sheet as securitized assets and are also included in total exposures in the calculation of our leverage ratio. However, for income tax purposes, all mortgages securitized by MCAN are excluded from income tax assets. For further details on total exposures, regulatory capital and income tax assets and capital, refer to the "Capital Management" section of this MD&A.

Table 10: Mortgage Summary

(in thousands except %)	March 31 2026	December 31 2025	Change (%)	March 31 2025	Change (%)
Mortgage portfolio					
Residential mortgages					
Insured - non-securitized	\$ 174,681	\$ 171,895	2%	\$ 152,208	15%
Insured - securitized	3,186,697	3,147,214	1%	2,353,531	35%
Uninsured - non-securitized	919,009	978,059	(6%)	1,138,768	(19%)
Uninsured - securitized	424,042	311,457	36%	—	n/a
Uninsured - completed inventory	155,266	166,033	(6%)	122,586	27%
Construction loans	1,129,155	1,135,630	(1%)	1,113,738	1%
Commercial loans					
Multi-family residential	53,846	17,189	213%	17,200	213%
Other commercial	10,816	10,782	—%	—	n/a
	6,053,512	5,938,259	2%	4,898,031	24%

Table 11: Non-securitized Mortgage Portfolio Continuity for Q1 2026

(in thousands)	Residential Mortgages					
	Insured	Uninsured	Uninsured - completed inventory	Construction loans	Commercial loans	Total
Balance, beginning of the period	\$ 171,895	\$ 978,059	\$ 166,033	\$ 1,135,630	\$ 27,971	\$ 2,479,588
Originations ¹	452,699	298,333	16,239	92,941	300,962	1,161,174
Payments and prepayments	(2,966)	(3,696)	(27,251)	(100,542)	(21)	(134,476)
Maturities	(153,404)	(188,598)	—	—	—	(342,002)
Securitized	(240,973)	(159,825)	—	—	(264,231)	(665,029)
Sale of commitments	(52,564)	(4,488)	—	—	—	(57,052)
Capitalization and amortization of fees	(6)	(776)	245	1,126	(19)	570
Balance, end of the period	\$ 174,681	\$ 919,009	\$ 155,266	\$ 1,129,155	\$ 64,662	\$ 2,442,773

¹ includes originations, including (i) insured and uninsured residential mortgage commitments originated and sold; (ii) acquisitions; (iii) renewals; and (iv) transfers in from our securitization portfolio.

Table 12: Non-securitized Mortgage Portfolio Continuity for Q1 2025

(in thousands)	Residential Mortgages					
	Insured	Uninsured	Uninsured - completed inventory	Construction loans	Commercial loans	Total
Balance, beginning of the period	\$ 126,528	\$ 1,113,372	\$ 119,428	\$ 1,087,561	\$ 17,202	\$ 2,464,091
Originations ¹	190,694	200,754	21,408	143,503	29,112	585,471
Payments and prepayments	(1,961)	(4,940)	(18,195)	(117,643)	—	(142,739)
Maturities	(73,868)	(172,017)	—	—	—	(245,885)
Securitized	(52,723)	—	—	—	(29,112)	(81,835)
Sale of commitments	(36,703)	3,232	—	—	—	(33,471)
Capitalization and amortization of fees	241	(1,633)	(55)	317	(2)	(1,132)
Balance, end of the period	\$ 152,208	\$ 1,138,768	\$ 122,586	\$ 1,113,738	\$ 17,200	\$ 2,544,500

¹ includes originations, including (i) insured and uninsured residential mortgage commitments originated and sold; (ii) acquisitions; (iii) renewals; and (iv) transfers in from our securitization portfolio.

We continue to be selective and will reposition our loan portfolio in terms of product composition, geographic mix and exposure as required to meet changing market conditions and align to our risk appetite. We have strong strategic partnerships and relationships and we maintain a high quality of underwriting. We have also enhanced our internal sales and marketing capabilities, strengthened relationships and customer service with the broker community and increased underwriting capacity. We continue to focus on our construction and commercial portfolio growing it in selected markets, with our preferred borrowers and risk profile given they tend to provide higher yields compared to our residential mortgages.

Figure 1: Total Mortgage Portfolios (in thousands)

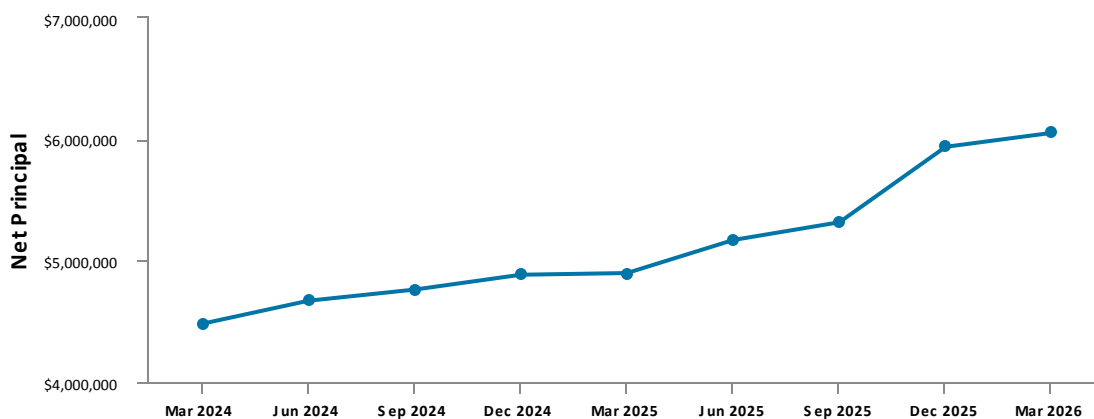
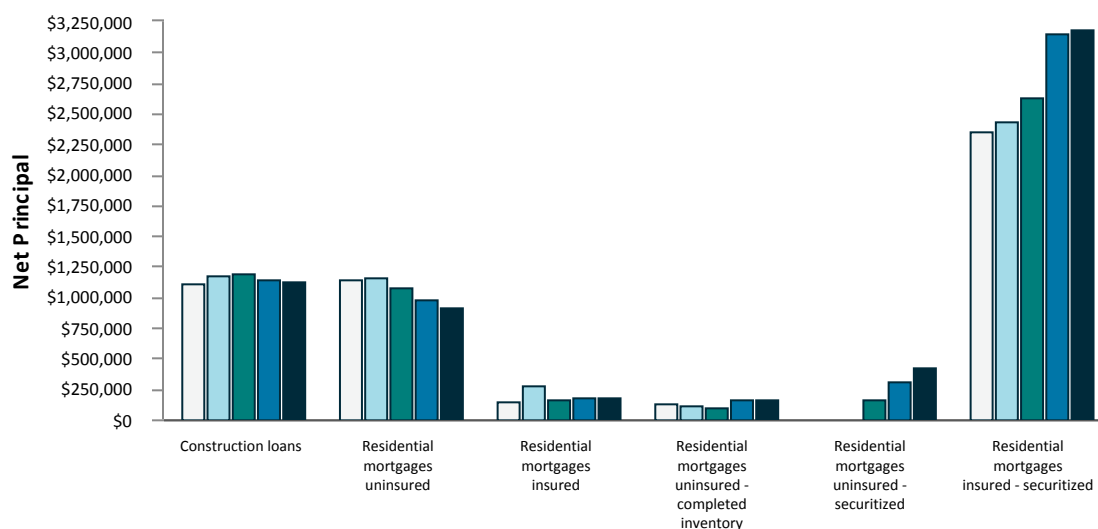


Figure 2: Key Mortgage Portfolio Composition by Product Type (in thousands)



	Non-securitized				Securitized	
	Construction loans	Residential mortgages uninsured	Residential mortgages insured	Residential mortgages uninsured - completed inventory	Residential mortgages uninsured - securitized	Residential mortgages insured - securitized
Mar 31, 2025	\$1,113,738 (23%)	\$1,138,768 (23%)	\$152,208 (3%)	\$122,586 (3%)	\$0 (0%)	\$2,353,531 (48%)
Jun 30, 2025	\$1,181,885 (23%)	\$1,166,146 (23%)	\$274,507 (5%)	\$118,833 (2%)	\$0 (0%)	\$2,428,828 (47%)
Sep 30, 2025	\$1,199,210 (23%)	\$1,070,497 (20%)	\$164,588 (3%)	\$101,403 (2%)	\$159,742 (3%)	\$2,621,267 (49%)
Dec 31, 2025	\$1,135,630 (20%)	\$978,059 (16%)	\$171,895 (3%)	\$166,033 (3%)	\$311,457 (5%)	\$3,147,214 (53%)
Mar 31, 2026	\$1,129,155 (18%)	\$919,009 (15%)	\$174,681 (3%)	\$155,266 (3%)	\$424,042 (7%)	\$3,186,697 (53%)

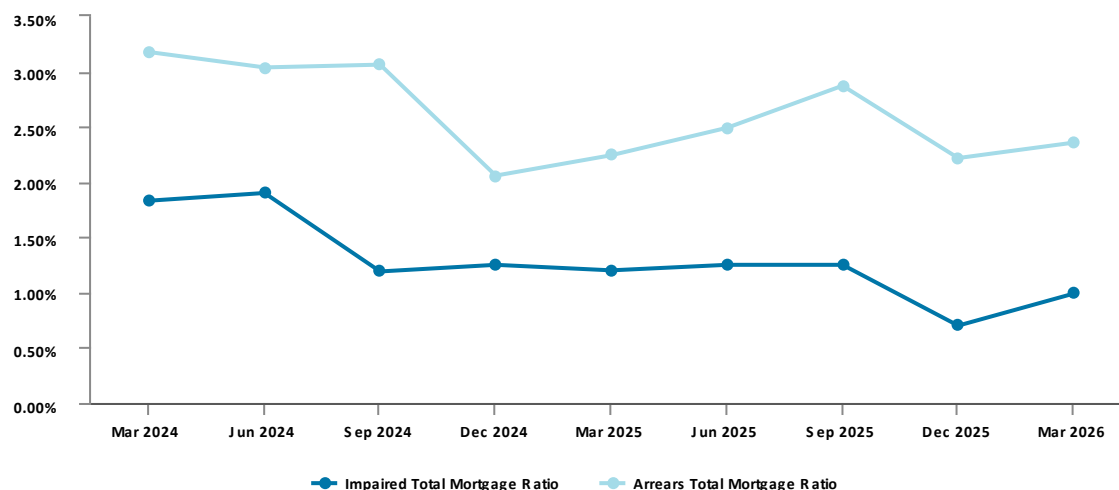
Note: Amounts in parentheses represent the percentage of the mortgage portfolio represented by the individual product type.

Table 13: Mortgage Portfolio Geographic Distribution

	March 31, 2026	December 31, 2025
Ontario	68.0 %	68.5 %
British Columbia	12.0 %	11.7 %
Alberta	15.5 %	15.3 %
Atlantic Provinces	0.1 %	0.1 %
Quebec	2.1 %	2.1 %
Other	2.3 %	2.3 %
	100.0 %	100.0 %

Credit Quality**Table 14: Arrears and Impaired Mortgages**

(in thousands except %)	March 31 2026	December 31 2025	Change (%)	March 31 2025	Change (%)
Mortgage arrears					
Residential mortgages					
Insured - non-securitized	\$ 883	\$ 1,476	(40%)	\$ 3,925	(78%)
Insured - securitized	11,519	13,855	(17%)	4,757	142%
Uninsured - non-securitized	64,398	62,990	2%	49,007	31%
Construction loans	65,814	53,271	24%	52,112	26%
Total mortgage arrears	142,614	131,592	8%	109,801	30%
Staging analysis					
Stage 2					
Residential mortgages					
Insured - non-securitized	\$ 6,540	\$ 5,649	16%	\$ 7,663	(15%)
Insured - securitized	140,700	163,674	(14%)	142,476	(1%)
Uninsured - non-securitized	167,044	218,960	(24%)	221,994	(25%)
Uninsured - securitized	64,135	42,089	52%	—	n/a
Construction loans	19,403	23,943	(19%)	7,575	156%
Commercial loans - multi-family residential	—	—	n/a	12,192	(100%)
Total stage 2	397,822	454,315	(12%)	391,900	2%
Stage 3					
Residential Mortgages					
Insured - non-securitized	—	245	(100%)	1,284	(100%)
Insured - securitized	285	—	n/a	242	18%
Uninsured - non-securitized	13,176	12,245	8%	12,854	3%
Construction loans	46,411	29,328	58%	44,537	4%
Total stage 3	59,872	41,818	43%	58,917	2%
Total stage 2 and 3 mortgages	\$ 457,694	\$ 496,133	(8%)	\$ 450,817	2%
Impaired total mortgage ratio ¹	0.99 %	0.70 %	0.29%	1.20 %	(0.21%)
Allowance for credit losses					
Allowance on performing mortgages	\$ 11,602	\$ 10,076	15%	\$ 8,996	29%
Allowance on impaired mortgages	13,136	13,229	(1%)	7,113	85%
Total allowance for credit losses	24,738	23,305	6%	16,109	54%

Figure 3: Arrears and Impaired Mortgage Ratios¹

The majority of our residential mortgage arrears activity occurs in the 1-30 day category, in which the bulk of arrears are resolved and do not migrate to arrears categories over 30 days. While greater than 30 days arrears has increased in our uninsured residential mortgages, we believe overall that we have a quality uninsured residential mortgage loan portfolio with an average LTV of 67.4% at March 31, 2026 based on an industry index of current real estate values. With respect to our construction loan portfolio, we have a strong track record with our default management processes and asset recovery programs as the need arises. The impaired total mortgage ratio, as presented above, reflects impaired (stage 3) mortgages under IFRS 9 as a percentage of the total mortgage portfolio. At March 31, 2026, impaired mortgages are mainly construction mortgages as well as uninsured residential mortgages where asset recovery programs have been initiated or we expect the loans to be brought current. We monitor the delinquency and impairment status of our loans and takes appropriate steps with our borrowers to ensure an optimal resolution. Our realized loan losses on our construction portfolio have been negligible.

In the event of a protracted economic downturn due to the current geopolitical conflicts, or for any other reason, we would expect to observe an increase in overall mortgage default and arrears rates as realization periods on collateral become longer and borrowers adjust to the new economic conditions and potentially changing real estate values in such an event. An economic downturn could also result in an increase in our allowance for credit losses. MCAN utilizes a number of risk assessment and mitigation strategies to lessen the potential impact for loss on residential mortgages; however, traditional actions may not be available or effective.

For further information regarding non-securitized mortgages by risk rating, refer to Note 6 to the interim consolidated financial statements.

¹ Considered to be a non-GAAP and other financial measure. For further details, refer to the "Non-GAAP and Other Financial Measures" section of this MD&A. Non-GAAP and other financial measures and ratios used in this document are not defined terms under IFRS and, therefore, may not be comparable to similar terms used by other issuers.

Additional Information on Residential Mortgages and Home Equity Lines of Credit (“HELOCs”)

In accordance with OSFI Guideline B-20 - *Residential Mortgage Underwriting Practices and Procedures*, additional information is provided on the composition of MCAN’s residential mortgage portfolio by insurance status and province, as well as amortization periods and LTV by province. LTV is calculated as the ratio of the outstanding loan balance on an amortized cost basis to the value of the underlying collateral at the time of origination.

Insured mortgages include individual mortgages that are insured by CMHC or other approved mortgage insurers at origination and mortgages that are portfolio-insured after origination. Uninsured mortgages include both residential uninsured and residential uninsured - completed inventory loans.

The HELOC balances displayed below relate to insured residential mortgages that were acquired by MCAN previously. We do not originate HELOCs at this time.

Table 15: Residential Mortgages by Province at March 31, 2026

(in thousands except %)	Insured	%	Uninsured	%	HELOCs	%	Total	%
Ontario	\$ 2,440,810	72.7 %	\$ 1,274,881	85.1 %	\$ 72	88.9 %	\$ 3,715,763	76.4 %
Alberta	514,725	15.3 %	84,313	5.6 %	9	11.1 %	599,047	12.3 %
British Columbia	161,651	4.8 %	114,435	7.6 %	—	— %	276,086	5.7 %
Quebec	6,668	0.2 %	811	0.1 %	—	— %	7,479	0.2 %
Atlantic Provinces	114,805	3.4 %	9,596	0.6 %	—	— %	124,401	2.6 %
Other	122,638	3.6 %	14,281	1.0 %	—	— %	136,919	2.8 %
Total	\$ 3,361,297	100.0 %	\$ 1,498,317	100.0 %	\$ 81	100.0 %	4,859,695	100.0 %

Table 16: Residential Mortgages by Province at December 31, 2025

(in thousands except %)	Insured	%	Uninsured	%	HELOCs	%	Total	%
Ontario	\$ 2,423,542	73.0 %	\$ 1,225,056	84.1 %	\$ 78	89.7 %	\$ 3,648,676	76.4 %
Alberta	508,431	15.3 %	85,303	5.9 %	9	10.3 %	593,743	12.4 %
British Columbia	144,986	4.4 %	122,255	8.4 %	—	— %	267,241	5.6 %
Quebec	6,967	0.2 %	826	0.1 %	—	— %	7,793	0.2 %
Atlantic Provinces	112,837	3.4 %	9,023	0.6 %	—	— %	121,860	2.6 %
Other	122,259	3.7 %	13,086	0.9 %	—	— %	135,345	2.8 %
Total	\$ 3,319,022	100.0 %	\$ 1,455,549	100.0 %	\$ 87	100.0 %	4,774,658	100.0 %

Table 17: Residential Mortgages by Amortization Period

(in thousands except %)	March 31 2026		December 31 2025	
Up to 20 years	\$ 1,483,325	30.5 %	\$ 1,406,199	29.5 %
>20 to 25 years	1,773,233	36.5 %	1,820,917	38.1 %
>25 to 30 years	1,022,058	21.0 %	985,059	20.6 %
>30 to 35 years	581,079	12.0 %	562,483	11.8 %
	\$ 4,859,695	100 %	\$ 4,774,658	100 %

Table 18: Average LTV Ratio for Uninsured Residential Mortgage Originations

For the Quarters Ended (in thousands except %)	Q1 2026	Average LTV	Q1 2025	Average LTV
Ontario	\$122,927	68.8%	\$ 84,152	70.2%
Alberta	9,524	73.4%	3,527	72.8%
British Columbia	9,292	69.6%	25,120	51.2%
Other	2,956	75.0%	1,768	76.8%
	\$144,699	69.3%	\$114,567	66.2%

Table 19: Average LTV Ratios at Origination by Mortgage Portfolio

	March 31 2026	December 31 2025
Mortgage portfolio		
Residential mortgages		
Insured - non-securitized	61.6 %	63.0 %
Insured - securitized	78.4 %	79.5 %
Uninsured - non-securitized ¹	70.2 %	70.0 %
Uninsured - securitized	66.5 %	64.7 %
Uninsured - completed inventory ¹	63.1 %	62.7 %
Construction loans		
Residential	60.3 %	60.4 %
Non-residential	58.8 %	58.6 %
Commercial loans		
Multi-family residential	70.8 %	74.9 %
Other commercial	65.0 %	65.0 %
	66.5 %	64.7 %

¹ MCAN's non-securitized uninsured residential mortgage portfolio (including uninsured - completed inventory) is secured with a weighted average LTV at origination of 69.2% at March 31, 2026 (December 31, 2025 - 69.0%). Based on an industry index that incorporates current real estate values, the ratio would be 67.4% at March 31, 2026 (December 31, 2025 - 66.3%).

Other Non-securitized Assets

Cash and Cash Equivalents

At March 31, 2026, our cash balance was \$129 million (December 31, 2025 - \$80 million). As part of liquidity management, we align our liquidity position to our liquidity and funding requirements. Cash and cash equivalents, which include cash balances with banks and overnight term deposits, provide liquidity to meet maturing term deposits and new mortgage funding commitments. We actively manage our cash and cash equivalents in the context of our prudent liquidity and cash management practices. See "Liquidity and Funding Risk" sub-section of this MD&A.

Cash Held in Trust

Cash held in trust represents securitized insured mortgage principal and interest collections from borrowers that are payable to MBS holders.

Marketable Securities

Marketable securities, consisting of REITs and Government of Canada bonds, provide additional liquidity at yields in excess of cash and cash equivalents. We actively manage our portfolio, as appropriate. At March 31, 2026, the portfolio balance was \$54 million (December 31, 2025 - \$54 million). We continue to realize the benefits of regular cash flows and distributions from these investments.

Non-marketable Securities

At March 31, 2026, our non-marketable securities balance was \$127 million (December 31, 2025 - \$127 million). Our non-marketable securities are either held for long-term capital appreciation or distribution income. Our real estate development fund investments tend to have less predictable cash flows that are predicated on the completion of the development projects within these funds. We have \$37 million in remaining commitments for non-marketable securities expected to fund mainly over the next five years. Some of the real estate funds that we are invested in have been slower to deploy committed capital than initially expected as finding the right opportunities in the current market environment takes more time. For further information, refer to Note 7 to the interim consolidated financial statements.

Equity Investment in MCAP

We have a strategic investment in MCAP, which is one of Canada's largest and preeminent independent mortgage finance companies. They serve many institutional investors and over 400,000 homeowners. We hold a 13.89% equity interest in MCAP (December 31, 2025 - 13.89%), which represents 4.0 million units held by MCAN at March 31, 2026 (December 31, 2025 - 4.0 million) of the 28.8 million total outstanding MCAP partnership units (December 31, 2025 - 28.8 million). The investment had a net book value of \$135 million at March 31, 2026 (December 31, 2025 - \$134 million). The net book value is not indicative of the fair market value of our equity interest in MCAP.

During Q1 2026, we received \$6.4 million of unitholder distributions from MCAP (Q1 2025 - \$5.0 million). As we account for this investment using the equity method, the receipt of distributions reduces the carrying value of the investment in MCAP.

Pursuant to the MCAP partnership agreement, the majority partner in MCAP has the right to acquire MCAN's entire partnership interest in MCAP at "fair market value", which would be determined by an independent valuator agreed upon by both parties. Any sale by MCAN of its units in MCAP pursuant to this majority partner right, could result in a taxable gain, which could be material.

Liabilities and Shareholders' Equity

Table 20: Liabilities and Shareholders' Equity

(in thousands except %)	March 31 2026	December 31 2025	Change (%)	March 31 2025	Change (%)
Liabilities					
Financial liabilities from securitization	\$ 3,562,390	\$ 3,433,883	4%	\$ 2,367,969	50%
Term deposits	2,349,945	2,340,483	—%	2,339,201	—%
Loans payable	69,584	19,438	258%	113,934	(39%)
Derivative financial instruments	1,162	46	2,426%	—	n/a
Other liabilities	18,786	38,772	(52%)	14,881	26%
	6,001,867	5,832,622	3%	4,835,985	24%
Shareholders' Equity					
Share capital	496,057	491,015	1%	464,106	7%
Contributed surplus	510	510	—%	510	—%
Retained earnings	159,023	153,442	4%	144,259	10%
Accumulated other comprehensive income	439	(119)	(469%)	(1,510)	(129%)
	656,029	644,848	2%	607,365	8%
	\$ 6,657,896	\$ 6,477,470	3%	\$ 5,443,350	22%

Financial Liabilities from Securitization

Financial liabilities from securitization relate to our participation in (i) the market MBS and CMB programs, where we have sold MBS to third parties; and (ii) an uninsured residential mortgage securitization program sponsored by a Canadian Schedule I Chartered bank. We have not derecognized these related mortgages from our balance sheet. For further information on our securitization programs, refer to the "Financial Position" section of this MD&A.

Term Deposits

Our primary source of funding for our non-securitized operations is the issuance of term deposits that are eligible for CDIC deposit insurance. We source term deposits through a broker distribution network across Canada consisting of third party deposit agents and financial advisors, as well as a direct-to-consumer channel through our MCAN Wealth GIC platform. Deposits cannot be cashed prior to maturity or paid on demand except in the event of the death of a depositor or financial hardship. We believe that our term deposits provide a reliable low-cost funding source that can be strategically matched against the non-securitized mortgage portfolio. The role of term deposits in managing liquidity and funding risk is discussed in the "Liquidity and Funding Risk" sub-section of the "Risk Factors" section of this MD&A.

Loans Payable

We have a secured demand revolver facility from a Canadian Schedule I Chartered bank with a facility limit of \$220 million. The facility is due and payable upon demand. Under the facility, there is a sublimit for issued letters of credit which are used for the purpose of supporting developer obligations to municipalities in conjunction with residential construction loans.

We have a senior secured mortgage warehouse facility from a Canadian Schedule I Chartered bank with a facility limit of \$100 million. The facility is used to fund insured residential mortgages prior to securitization activities.

Derivatives Financial Instruments

At March 31, 2026, the Company had \$1.2 million of net unrealized losses on derivative liabilities outstanding relating to term deposit hedges (December 31, 2025 - \$46.0 thousand). Refer to the "Derivatives and Hedging" sub-section of this MD&A and Note 11 to the interim consolidated financial statements.

Share Capital

Share capital activity may reflect new common shares issued through the DRIP, Executive Share Purchase Plan and other share offerings and their related costs, as applicable. For further information, refer to the “Description of Capital Structure” section of this MD&A and Note 13 to the interim consolidated financial statements.

Retained Earnings

Retained earnings activity for Q1 2026 consists of net income of \$23.0 million (Q1 2025 - \$16.6 million) less dividends of \$17.5 million (Q1 2025 - \$16.0 million).

Accumulated Other Comprehensive Income

We may enter into Government of Canada bond forward contracts to hedge interest rate risk arising from the impact of (i) movements in interest rates between the time insured residential mortgages are funded and the time that these mortgages are securitized; and (ii) movements in interest rates between the time term deposit funding is forecasted to be required and the time that the actual funding occurs. Achieving hedge accounting allows us to reduce our net income volatility related to changes in interest rates. In Q1 2026, we had net realized fair value gains of \$0.1 million (Q4 2025 - \$0.5 million; Q1 2025 - \$nil) and net unrealized fair value gains of \$0.4 million (Q4 2025 - \$0.2 million; Q1 2025 - \$nil) on our derivative transactions recognized in accumulated other comprehensive income. For further information, refer to the “Derivatives and Hedging” sub-section of this MD&A and Note 11 to the interim consolidated financial statements.

CAPITAL MANAGEMENT

Our primary capital management objectives are to maintain sufficient capital for regulatory purposes and to earn acceptable and sustainable risk-weighted returns for our shareholders. Through our risk management and corporate governance framework, we assess current and projected asset growth, economic conditions, housing market activity, the interest rate environment and changes to credit quality to determine appropriate levels of capital. We expect to pay out all of MCAN’s non-consolidated taxable income over time through dividends subject to final review and declaration by the Board. Capital growth is achieved through retained earnings, the DRIP, Executive Share Purchase Plan, rights offerings, public share offerings and, if appropriate, stock dividends. Our capital management is primarily driven by the guidelines set out by the Tax Act and OSFI.

Income Tax Capital

As a MIC under the Tax Act, we are limited to an income tax liabilities to capital ratio of 5:1 (or an income tax assets to capital ratio of 6:1), based on our non-consolidated balance sheet in the MIC entity measured at its tax value. Securitization assets and liabilities (less accrued interest) are both excluded from the calculation of the income tax assets to capital ratio. We calculate our income tax capital in accordance with the Tax Act.

Table 21: Income Tax Capital

(in thousands except ratios)

	March 31 2026	December 31 2025
Income tax assets		
Consolidated assets	\$ 6,657,896	\$ 6,477,470
Adjustment for assets in subsidiaries	6,065	58,279
Non-consolidated assets in MIC entity	6,663,961	6,535,749
Add: mortgage allowances	12,031	10,996
Less: securitization assets ¹	(3,609,972)	(3,477,956)
Adjustments to equity investments in MCAP and subsidiaries	(99,672)	(93,089)
Other adjustments	(3,319)	(2,093)
	\$ 2,963,029	\$ 2,973,607
Income tax liabilities		
Consolidated liabilities	\$ 6,001,867	\$ 5,832,622
Adjustment for liabilities in subsidiaries	(69,773)	(16,601)
Non-consolidated liabilities in MIC entity	5,932,094	5,816,021
Less: securitization liabilities ¹	(3,555,198)	(3,425,967)
	\$ 2,376,896	\$ 2,390,054
Income tax capital	\$ 586,133	\$ 583,553
Income tax capital ratios		
Income tax assets to capital ratio	5.06	5.10
Income tax liabilities to capital ratio	4.06	4.10

¹ The majority of securitization assets and liabilities on the balance sheet are excluded from income tax assets, liabilities and capital as they are derecognized for income tax purposes in accordance with the Tax Act.

Regulatory Capital

As a Loan Company under the Trust Act, OSFI oversees the adequacy of our capital. For this purpose, OSFI has imposed minimum capital-to-regulatory (or risk-weighted) assets ratios and a minimum leverage ratio which is calculated on a different basis from the income tax assets to capital ratio discussed in the "Income Tax Capital" sub-section above.

Both OSFI and the Basel Committee on Banking Supervision promote a resilient banking sector and strong global capital standards. Key components of Basel III impact MCAN through the Capital Adequacy Requirements and Leverage Requirements Guidelines.

Our CET 1 capital consists of share capital, contributed surplus and retained earnings. We do not hold any additional Tier 1 capital instruments; therefore, our CET 1 capital is equal to our Tier 1 capital. Our Tier 2 capital consists of Stage 1 and Stage 2 mortgage allowances calculated under IFRS. Total Capital equals CET 1 or Tier 1 capital plus Tier 2 capital. OSFI expects all federally regulated financial institutions to meet the minimum capital to risk-weighted asset ratios of 7% CET 1 Capital, 8.5% Tier 1 Capital and 10.5% Total Capital.

At March 31, 2026, we were in compliance with our internal target minimum CET 1, Tier 1 and Total Capital to risk weighted asset and leverage ratios. We maintain prudent capital planning practices to ensure that we are adequately capitalized and continue to satisfy minimum standards and internal targets.

Table 22: Regulatory Capital³

(in thousands except %)

	March 31 2026	December 31 2025
OSFI Regulatory Ratios		
Share capital	\$ 496,057	\$ 491,015
Contributed surplus	510	510
Retained earnings	159,023	153,442
Accumulated other comprehensive income	439	(119)
Deduction from equity investment in MCAP ¹	(69,885)	(69,510)
Common Equity Tier 1 and Tier 1 Capital (A)	586,144	575,338
Tier 2 Capital	11,602	10,076
Total Capital (D)	\$ 597,746	\$ 585,414
Total Exposure/Regulatory Assets		
Consolidated assets	\$ 6,657,896	\$ 6,477,470
Less: deduction for equity investment in MCAP ¹	(69,885)	(69,510)
Other adjustments ²	13,064	11,264
Total On-Balance Sheet Exposures	6,601,075	6,419,224
Mortgages and non-marketable securities funding commitments	259,508	239,344
Letters of credit	19,642	20,967
Total Off-Balance Sheet Items	279,150	260,311
Total Exposure/Regulatory Assets (B)	\$ 6,880,225	\$ 6,679,535
Leverage ratio (A / B)	8.52 %	8.61 %
Risk-weighted assets (C)	\$ 3,095,323	\$ 3,057,823
Regulatory Capital Ratios		
Common Equity Tier 1 capital to risk-weighted assets ratio (A / C)	18.94 %	18.82 %
Tier 1 capital to risk-weighted assets ratio (A / C)	18.94 %	18.82 %
Total capital to risk-weighted assets ratio (D / C)	19.31 %	19.14 %

¹ The deduction for the equity investment in MCAP is equal to the equity investment balance less 10% of shareholders' equity and eligible stage 1 and stage 2 mortgage allowances.² Certain items, such as negative cash balances and derivatives, are adjusted from total exposures but included in consolidated assets.³ These measures have been calculated in accordance with OSFI's Capital Adequacy Requirements and Leverage Requirements guidelines.

Table 23: Regulatory Risk-Weighted Assets ¹

(in thousands except %)	March 31, 2026			December 31, 2025		
	Amounts	Average Rate	Risk-Weighted Assets	Amounts	Average Rate	Risk-Weighted Assets
On-Balance Sheet Assets						
Cash and cash equivalents	\$ 129,488	22 %	\$ 27,893	\$ 79,828	21 %	\$ 16,374
Cash held in trust	68,642	21 %	14,457	71,856	20 %	14,371
Marketable securities	54,076	72 %	39,054	54,146	72 %	39,025
Mortgages	6,053,512	34 %	2,048,380	5,938,259	35 %	2,067,627
Non-marketable securities	127,474	177 %	225,374	126,592	172 %	218,124
Equity investment in MCAP Commercial LP	135,488	121 %	164,007	133,995	120 %	161,212
Deferred tax asset	1,874	100 %	1,874	1,650	100 %	1,650
Other assets	86,518	89 %	77,363	69,237	100 %	69,237
Derivative Financial Instruments	824	— %	—	1,907	— %	—
	<u>6,657,896</u>		<u>2,598,402</u>	<u>6,477,470</u>		<u>2,587,620</u>
Off-Balance Sheet Items						
Letters of credit	39,285	50 %	19,643	41,934	50 %	20,967
Commitments	648,771	30 %	192,608	598,360	31 %	186,145
Derivative Financial Instruments	870,128	2 %	15,545	611,451	3 %	17,516
			<u>227,796</u>			<u>224,628</u>
Charge for operational risk ²			<u>269,125</u>			<u>245,575</u>
Risk-Weighted Assets			\$ 3,095,323			\$ 3,057,823

¹ This measure has been calculated in accordance with OSFI's Capital Adequacy Requirements guidelines.

² We use the simplified standard approach for operational risk in accordance with OSFI's Capital Adequacy Requirements guidelines. The RWA for operational risk is determined by multiplying the operational risk capital charge by 12.5.

Other Capital Management Activity

In conjunction with the annual strategic planning and budgeting process, we complete an Internal Capital Adequacy Assessment Process ("ICAAP") in order to ensure that we have sufficient capital to support our business plan and risk appetite. The ICAAP assesses the capital necessary to support the various inherent risks that we face, including liquidity and funding, credit, interest rate, market, operational, regulatory compliance, strategic and reputational risks. Our business plan is also stress-tested under various adverse scenarios to determine the impact on our results from operations and financial condition. The ICAAP is reviewed by both management and the Board and is submitted to OSFI annually. In addition, the Company performs stress testing on our internal forecasts for capital adequacy on a quarterly basis, and the results of such testing are reported to the Board.

RISK FACTORS

For a complete discussion of major risk types to which the Company is exposed, refer to the "Risk Management" section of the 2025 Annual MD&A.

Economic uncertainty risks remain persistent with geopolitical conflicts. Though the nature and extent of these risks may vary depending on circumstances, these factors continue to impact the demand and affordability of mortgages and the financial health of the Canadian economy and borrowers. An inability to respond and manage these risks effectively may have an adverse effect on our future results and operations.

The shaded areas of this MD&A below represent a discussion of risk factors and risk management policies and procedures relating to liquidity, credit, interest rate and market risks as required under IFRS 7, *Financial Instruments: Disclosures*. The relevant MD&A sections are identified by shading within boxes and the content forms an integral part of the interim consolidated financial statements.

Liquidity and Funding Risk

Liquidity risk is the risk that cash and liquid assets are insufficient to honour all cash outflow commitments (both on- and off-balance sheet) as they come due. Funding risk is the risk that available sources of liquidity and long term funding are insufficient to sustain business growth or mitigate funding gaps.

On a daily basis, we monitor our liquidity position to ensure that the level of liquid assets held, together with our ability to raise new deposits and other funding sources, are sufficient to meet our commitments, deposit maturity obligations, and other financial obligations.

On a monthly basis, we plan out our funding using a 12-month rolling forecast of expected business growth and balance sheet obligations. This provides us with a forward-looking perspective on the adequacy of our funding and liquidity channels.

Stress testing is performed using multiple scenarios incorporating simultaneous impacts to the Company's funding sources and uses. MCAN's stress testing is designed to assess the viability of liquidity and funding channels, as well as contingency funding to remain within Board-approved liquidity risk limits. At March 31, 2026, the Company held sufficient funding and liquidity to meet all requirements under the stress test scenarios.

The Board is accountable for the approval of the Liquidity Risk Management Framework ("LRMF"). The LRMF establishes a framework to maintain sufficient funding and liquidity, including holding a portfolio of high-quality liquid assets to meet commitments as they come due. The LRMF provides guidance for the daily, monthly and quarterly analyses that are performed by management, and includes a framework for daily funding requirements, gap analysis between assets and liabilities, deposit concentration levels, liquidity risk limits, and stress testing requirements, in alignment with both the standards set under the Trust Act and regulations and guidelines issued by OSFI. Further to the LRMF, the Company maintains a Contingency Funding Plan that details the strategies and action plans to respond to stress events that could materially impair its access to funding and liquidity.

Asset-Liability Committee ("ALCO"), which is comprised of management, is accountable for liquidity management oversight. On a monthly basis, or more frequently as required, ALCO reviews the Company's funding and liquidity risk profile, including funding strategies, performance against established liquidity risk limits, stress testing and contingency funding plan status. Results of the monitoring of liquidity risk are reported to the Board and any exceptions or breach of key limits are immediately reported by ALCO to the Enterprise Risk Management and Compliance Committee ("ERM&CC"). At March 31, 2026, the Company was in full compliance with the LRMF, key liquidity risk limits and regulatory requirements.

We have access to liquidity through our ability to issue term deposits eligible for CDIC deposit insurance. These term deposits also provide us with the ability to fund asset growth as needed.

The Company maintained a secured demand revolver facility to meet its short-term obligations as required. Under the facility, there is a sublimit for issued letters of credit, which may be used to support the obligations of borrowers to municipalities in conjunction with construction loans. The facility limit is \$220 million.

We also have an agreement with a Canadian Schedule I Chartered bank that enables the Company to execute repurchase agreements for liquidity purposes. This facility provides liquidity and allows the Company to encumber certain eligible securities for financing purposes. As part of the agreement, the Company may sell assets to the counterparty at a specified price with an agreement to repurchase at a specified future date. The interest rate on the borrowings is driven by market spot rates at the time of borrowing. The Company will execute these repurchase agreements to provide alternative sources of liquidity when it is efficient and effective to do so.

We have a credit agreement with a Canadian Schedule I Chartered bank for a \$100 million senior secured mortgage warehouse facility. The facility is used to fund insured residential mortgages prior to securitization activities. This facility provides improved funding in response to our continued growth.

We have an agreement with MSLP, a wholly owned subsidiary of MCAP, whereby the Company can sell to MSLP insured residential mortgage commitments. This agreement provides liquidity and the opportunity to fund other core business activities in line with our strategy.

Our sources and uses of liquidity are outlined in the table below. For information on our off-balance sheet commitments refer to the "Off-Balance Sheet Arrangements" section of this MD&A.

Table 24: Liquidity Analysis

At March 31, 2026 (in thousands)	Within 3 months	> 3 Months to 1 Year	> 1 to 3 Years	> 3 to 5 Years	> 5 Years	Total
Sources of liquidity						
Cash and cash equivalents	\$ 129,488	\$ —	\$ —	\$ —	\$ —	129,488
Marketable securities	54,076	—	—	—	—	54,076
Mortgages - non-securitized	747,707	909,826	679,176	69,246	36,818	2,442,773
Non-marketable securities	—	—	—	—	127,474	127,474
Other loans	5,187	—	—	—	—	5,187
	<u>936,458</u>	<u>909,826</u>	<u>679,176</u>	<u>69,246</u>	<u>164,292</u>	<u>2,758,998</u>
Uses of liquidity						
Term deposits	489,446	696,375	864,906	299,218	—	2,349,945
Loans payable	69,584	—	—	—	—	69,584
Other liabilities	10,249	82	1,143	1,170	6,142	18,786
	<u>569,279</u>	<u>696,457</u>	<u>866,049</u>	<u>300,388</u>	<u>6,142</u>	<u>2,438,315</u>
Net liquidity surplus (deficit)	\$ 367,179	\$ 213,369	\$ (186,873)	\$ (231,142)	\$ 158,150	\$ 320,683

Note: The above table excludes securitized assets and liabilities and pledged assets as their use is restricted to securitization program operations.

Credit Risk

Credit risk is the risk of financial loss resulting from the failure of a counterparty, for any reason, to fully honour its financial or contractual obligations to the Company, primarily arising from our investments and lending activities. Fluctuations in interest rates may impact real estate values and may also reduce the net realizable value of the collateral property to the Company. These risks may result in defaults and credit losses, which may result in a loss of earnings.

Credit risk is managed through risk management policies and procedures that emphasize the quality and diversification of our investments and lending activities. Credit policies include credit risk limits in alignment with the Risk Appetite Framework (“RAF”). These credit risk limits include, but are not limited to, concentration by asset class, geographic region, dollar amount and borrower. These policies are amended on an ongoing basis and approved by the Board to reflect changes in market conditions and risk appetite.

Capital Commitments Committee, which is comprised of management, is accountable for decision-making on credit risk issues and provides oversight of proposed investments for the construction, commercial and marketable and non-marketable securities portfolios.

Credit and commitment exposure are closely monitored by the First and Second Lines of Defence. The Risk and Compliance Committee, which is comprised of management, monitors and challenges credit risk exposures, monitors portfolio and underwriting quality and performance against credit risk limits on a quarterly basis. The ERM&CC reviews all material risks affecting the Company on a quarterly basis, which includes the identification, assessment, and monitoring of material credit risks.

We identify potential risks in our mortgage portfolio by way of regular review of market and portfolio metrics, which are a key component of quarterly market reports provided to the Board by management. Existing risks in our mortgage portfolio are identified by arrears reporting, portfolio diversification analysis, post funding monitoring and risk rating trends of the entire mortgage portfolio. The aforementioned reporting and analysis provide adequate monitoring of and control over our exposure to credit risk.

We assign a credit score and risk rating for all mortgages at the time of underwriting based on the assessed credit quality of the borrower and the value of the underlying real estate. Risk ratings are reviewed annually at a minimum, and more frequently whenever there is an amendment, or a material change such as a default or impairment.

As part of our credit risk management process, we monitor our loan portfolio for early indicators of potential concern. The “monitored/arrears” category includes construction and commercial loans that may experience events such as slow sales, cost overruns or are located in geographic markets in which concerns have arisen. Loans in this category are included in stage 2. Considering factors such as borrower equity, portfolio LTV ratios and project liquidity, at March 31, 2026, there have been no indications at the portfolio level of potential loss of principal in excess of the allowances for credit losses recorded for mortgages in stage 1 and 2. These collective allowances are based on forward-looking economic assumptions and other factors discussed in Note 5 to the interim consolidated financial statements.

The maximum credit exposure on our individual financial assets is equal to the carrying value of the respective assets, except for our non-securitized mortgage portfolio, where maximum credit exposure also includes outstanding commitments for future

mortgage fundings and our investments in non-marketable securities, where maximum credit exposure includes our total remaining commitments.

Interest Rate Risk

Interest rate risk is the potential impact of changes in interest rates on our earnings and capital. Interest rate risk arises when our assets and liabilities, both on- and off-balance sheet, have mismatched repricing and maturity dates. Changes in interest rates where we have mismatched repricing and maturity dates may have an adverse effect on our financial condition and results of operations.

The Interest Rate Risk Management Framework, which is reviewed and approved by the Board, provides guidance on MCAN's interest rate risk measurement tools, including stress testing, roles and accountabilities, and monitoring and reporting requirements. Additionally, it establishes interest rate risk limits and articulates appetite for interest rate exposures.

An immediate and sustained parallel 1% increase to market interest rates on interest-bearing financial instruments at March 31, 2026 would have an estimated positive effect of \$0.1 million (December 31, 2025 - positive effect of \$0.8 million) to net income over the following twelve month period. An immediate and sustained parallel 1% decrease to market interest rates at March 31, 2026 would have an estimated positive effect of \$2.3 million (December 31, 2025 - positive effect of \$1.8 million) to net income over the following twelve month period.

The following tables present the assets and liabilities of the Company by interest rate sensitivity at March 31, 2026 and December 31, 2025 and do not incorporate mortgage and loan prepayments. This analysis is subject to significant change in subsequent periods based on changes in customer preferences and in the application of asset/liability management policies. Floating rate assets and liabilities are immediately sensitive to changing interest rates while other assets are sensitive to changing interest rates periodically, either as they mature or as contractual repricing events occur. Non-interest sensitive items include marketable securities, equity investment in MCAP and other assets and liabilities. Yield spread represents the difference between the weighted average interest rate of the assets and liabilities in a certain category.

Table 25: Interest Rate Sensitivity at March 31, 2026

At March 31, 2026 (in thousands except %)	Floating Rate	Within 3 Months	> 3 Months to 1 Year	> 1 to 3 Years	> 3 to 5 Years	> 5 Years	Non Interest Sensitive	Total
Assets	\$1,838,312	\$366,360	\$1,096,169	\$1,672,697	\$1,193,814	\$34,494	\$456,050	\$6,657,896
Liabilities	753,691	595,777	1,174,400	2,005,601	1,453,612	—	18,786	6,001,867
Shareholders' Equity	—	—	—	—	—	—	656,029	656,029
Gap	\$1,084,621	\$(229,417)	\$(78,231)	\$(332,904)	\$(259,798)	\$34,494	\$(218,765)	\$—
Yield Spread	3.03 %	1.57 %	1.34 %	0.87 %	0.67 %	3.82 %		

Table 26: Interest Rate Sensitivity at December 31, 2025

At December 31, 2025 (in thousands except %)	Floating Rate	Within 3 Months	> 3 Months to 1 Year	> 1 to 3 Years	> 3 to 5 Years	> 5 Years	Non Interest Sensitive	Total
Assets	\$1,734,396	\$324,705	\$1,193,944	\$1,674,114	\$1,088,296	\$22,659	\$439,356	\$6,477,470
Liabilities	569,233	498,612	1,323,569	2,076,015	1,326,420	—	38,773	5,832,622
Shareholders' Equity	—	—	—	—	—	—	644,848	644,848
Gap	\$1,165,163	\$(173,907)	\$(129,625)	\$(401,901)	\$(238,124)	\$22,659	\$(244,265)	\$—
Yield Spread	3.25 %	1.54 %	1.21 %	0.83 %	0.71 %	3.83 %		

Market Risk

Market risk is the exposure to adverse changes in the value of financial assets. Market risk includes price risk on marketable securities, execution risk and real estate values, among others.

DESCRIPTION OF CAPITAL STRUCTURE

Our authorized share capital consists of an unlimited number of common shares with no par value. At March 31, 2026, there were 40,701,028 common shares outstanding (December 31, 2025 - 40,471,074). At April 30, 2026, there were 40,701,028 common shares outstanding.

We have a Base Shelf prospectus allowing us to make certain public offerings of debt or equity securities during the period that it is effective, through Prospectus Supplements.

- We have an ATM Program, established pursuant to a Prospectus Supplement to our Base Shelf prospectus, allowing us to issue up to \$75 million common shares to the public from time to time at the market prices prevailing at the time of sale. At March 31, 2026, we have \$59.2 million remaining available to be issued through our ATM Program. The volume and timing of distributions under the ATM Program are determined at MCAN's sole discretion.

We issued \$5.0 million in new common shares in Q1 2026 (Q1 2025 - \$4.5 million) under the DRIP, which has historically provided MCAN with a reliable source of new capital and existing shareholders an opportunity to acquire additional shares at a discount to market value. Under the DRIP, dividends paid to shareholders are automatically reinvested in common shares issued out of treasury at the weighted average trading price for the five days preceding such issue less a discount of 2% until further notice from MCAN.

For additional information related to share capital, refer to Note 13 to the interim consolidated financial statements.

OFF-BALANCE SHEET ARRANGEMENTS

We have contractual obligations relating to outstanding commitments for future fundings of non-securitized mortgages and our investments in non-marketable securities. Only a portion of the mortgage commitments that we issue are expected to fund. Accordingly, these amounts do not necessarily represent the future cash requirements of the Company.

Table 27: Contractual Commitments

At March 31, 2026 (in thousands)	Within 3 months	Months to 1 Year	> 1 to 3 Years	> 3 to 5 Years	> 5 Years	Total
Commitment - Mortgage Fundings	\$ 438,167	\$ 119,542	\$ 24,884	\$ —	\$ —	\$ 582,593
Commitment - Real Estate Debt Funds	2,724	11,070	11,420	4,120	2,500	\$ 31,834
Commitment - Other Real Estate Limited Partnerships	688	2,061	2,751	—	28,844	\$ 34,344
	\$ 441,579	\$ 132,673	\$ 39,055	\$ 4,120	\$ 31,344	\$ 648,771

We retain mortgage servicing obligations relating to securitized insured multi-family mortgages where balance sheet derecognition has been achieved. At March 31, 2026, these derecognized securitized insured multi-family mortgages totalled \$1.2 billion. For further information on our securitization activities, refer to Note 10 to the interim consolidated financial statements.

We provide letters of credit, which are not reflected on the interim consolidated balance sheet, for the purpose of supporting developer obligations to municipalities in conjunction with residential construction loans. If the developer defaults in its obligation to the municipalities, the municipalities may draw on the letters of credit, in which case we are obligated to fund the letters of credit. For further information, refer to Note 17 to the interim consolidated financial statements.

DIVIDENDS

On April 30, 2026, the Board declared a regular quarterly cash dividend of \$0.43 per share to be paid on June 30, 2026 to shareholders of record as at June 15, 2026.

In order to take advantage of the tax benefits provided by the MIC status, we pay out all of MCAN's non-consolidated taxable income to shareholders through dividends. As a MIC, we are entitled to deduct the dividends that we pay to shareholders from our taxable income. Regular dividends are taxed as interest income to shareholders. We are able to pay capital gains dividends, which would be taxed as capital gains to shareholders. Dividends paid to foreign investors may be subject to withholding taxes. The Company has historically paid out regular dividends in cash but has the option to pay out its dividends in the form of cash or shares. In the event of a significant increase in taxable income relative to accounting income, the Company may look to pay out a combination of regular dividends in the form of cash and special dividends in the form of shares. This is consistent with our dividend policy and our obligations as a MIC, while at the same time providing a cost effective source of capital for the Company to support future growth and business operations.

TRANSACTIONS WITH RELATED PARTIES

Related party transactions for the quarters ended March 31, 2026 and March 31, 2025 and related party balances at March 31, 2026 and December 31, 2025 are discussed in Notes 8 and 16 to the interim consolidated financial statements.

FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

The majority of our interim consolidated balance sheet consists of financial instruments, and the majority of net income (loss) is derived from the related income, expenses, gains and losses. Financial instruments include cash and cash equivalents, cash held in trust, marketable securities, mortgages, non-marketable securities, other loans, financial liabilities from securitization, term deposits and loans payable, which are discussed throughout this MD&A.

The use of financial instruments exposes us to liquidity and funding, credit, interest rate and market risk. A discussion of these risks and how they are managed is found in the “Risk Factors” section of this MD&A.

Information on the financial statement classification and amounts of income, expenses, gains and losses associated with financial instruments are located in the “Results of Operations” and “Financial Position” sections of this MD&A. Information on the determination of the fair value of financial instruments is located in the “Critical Accounting Estimates and Judgments” section of this MD&A.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of the Company’s interim consolidated financial statements requires management to make judgments, estimations and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. Estimates are considered carefully and reviewed at an appropriate level within MCAN. We believe that our estimates of the value of our assets and liabilities are appropriate. However, changes in these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the affected assets or liabilities in future periods.

For a detailed discussion of critical accounting estimates and judgments, refer to the “Critical Accounting Estimates and Judgments” section of the 2025 Annual MD&A.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

At March 31, 2026, the Chief Executive Officer and Chief Financial Officer of MCAN, with the assistance of the Company’s Disclosure Committee comprised of members of management, have designed disclosure controls and procedures to provide reasonable assurance that (i) material information relating to MCAN is made known to the Chief Executive Officer and Chief Financial Officer and (ii) information required to be disclosed by us in reports we file or submit is recorded, processed, summarized and reported within the time periods specified in securities legislation, and have designed Internal Controls over Financial Reporting (“ICFR”) to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with IFRS.

There were no changes in our ICFR during the interim period ended March 31, 2026 that have materially affected, or are reasonably likely to materially affect, our control framework.

All internal control systems, no matter how well designed, have inherent limitations. As a result, even systems determined to be effective may not prevent or detect misstatements on a timely basis as systems can provide only reasonable assurance that the objectives of the control system are met. In addition, projections of any evaluation of the effectiveness of ICFR to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may change.

NON-GAAP AND OTHER FINANCIAL MEASURES

We prepare our interim consolidated financial statements in accordance with IFRS, which is current GAAP. We use a number of financial measures and ratios to assess our performance. Some of these measures are not calculated in accordance with IFRS, are not defined by IFRS and do not have standardized meanings that would ensure consistency and comparability between other issuers using these measures. The non-GAAP and other financial measures used in this MD&A are defined as follows:

Non-GAAP Financial Measures and Ratios

Net Non-securitized Mortgage Spread Income

Non-GAAP financial measure that is an indicator of net interest profitability of income-earning non-securitized mortgage assets less cost of funding for our non-securitized mortgage portfolio. It is calculated as the difference between non-

securitized mortgage interest and term deposit interest and expenses as reported on the interim consolidated statements of income. Calculations can also be found in Table 4 of this MD&A.

Securitized Mortgage Spread Income

Non-GAAP financial measure that is an indicator of net interest profitability of income-earning securitized assets less cost of securitized liabilities for our securitized mortgage portfolio. It is calculated as the difference between securitized mortgage interest and interest on financial liabilities from securitization as reported on the interim consolidated statements of income. Calculations can also be found in Table 6 of this MD&A.

Mortgage Interest - Non-securitized and Securitized portfolio

These are components of total net interest income - mortgage interest based on the funding source for the Company's assets.

Table 28: Net Interest Income - Mortgage Interest

For the Quarters Ended (in thousands)	Q1 2026	Q4 2025	Q1 2025
Mortgage interest - non-securitized assets (see Table 4 above)	\$ 41,912	\$ 45,331	\$ 45,148
Mortgage interest - securitized assets (see Table 6 above)	32,782	26,144	18,742
Total Net Interest Income - Mortgage Interest	\$ 74,694	\$ 71,475	\$ 63,890

Pre-Provision Pre-Tax Income and Pre-Provision Pre-Tax Basic and Diluted Earnings per Share

This is net income or basic and diluted earnings per share excluding (i) provisions for (recoveries of) credit losses; and (ii) provisions for (recoveries of) income taxes.

Average Rates

Supplementary financial measures that are an indicator of interest profitability of income-earning assets or the cost of liabilities. It is calculated as income or expense as a percentage of average interest-earning assets or liabilities balance. This financial measure includes average interest rates for (i) mortgages - non-securitized portfolios; (ii) term deposit interest and expenses; (iii) mortgages - securitized portfolio; and (iv) financial liabilities from securitization. The average income-earning asset or liability balance that is incorporated into the average interest rate calculations is calculated on either a daily or monthly basis depending on the nature of the asset or liability.

Spread of Non-securitized Mortgages over Term Deposit Interest and Expenses

Supplementary financial measure that is an indicator of net interest profitability of income-earning non-securitized mortgage assets less cost of funding. The spread of non-securitized mortgages over term deposit interest and expenses is calculated by taking the total non-securitized mortgage interest as a percentage of the average non-securitized mortgage average portfolio balance less the average term deposit interest and expenses rate.

Spread of Securitized Mortgages over Liabilities

Supplementary financial measure that is an indicator of net interest profitability of income-earning securitized assets less cost of securitized liabilities. The spread of securitized mortgages over liabilities is calculated by taking the securitized mortgage portfolio average interest rate less the financial liabilities average interest rate.

Return on Average Shareholders' Equity

Supplementary financial measure that measures profitability by presenting the annualized net income available (loss attributable) to shareholders as a percentage of the average capital deployed to earn the income (loss). It is calculated as net income (loss) divided by average shareholders' equity. Average shareholders' equity is calculated as a monthly average using all components of shareholders' equity.

Arrears and Impaired Mortgage Ratios

Supplementary financial measures that represent the ratio of arrears and impaired mortgages to the related total mortgage principal for uninsured residential mortgage, residential mortgage (non-securitized and securitized), non-securitized mortgage (residential, construction and commercial) and total mortgage (all non-securitized and securitized) portfolios.

Distribution Yield

Supplementary financial measure that is an indicator of profitability on marketable and non-marketable securities. It is calculated by dividing the distribution income as a percentage of the average balance.

Book Value per Common Share

Supplementary financial measure that is calculated as total shareholders' equity divided by the number of common shares outstanding as of that date.

Total Shareholder Return

Supplementary financial measure that is defined as the total return of one share to a shareholder including stock appreciation and dividends.

Assets under Management

Supplementary financial measure that is defined as total balance sheet assets and assets derecognized but still managed by MCAN.

Compound Annual Growth Rate

Supplementary financial measure that is defined as the average annual growth rate over a set period, taking into account the effects of compounding.

GLOSSARY

CET 1, Tier 1, Tier 2 and Total Capital, Total Exposures, Regulatory Assets, Leverage Ratio and Risk-Weighted Asset Ratios: These measures are calculated in accordance with OSFI's Capital Adequacy Requirements and Leverage Requirements guidelines.

Income Tax Capital Measures: Income tax assets, income tax liabilities and income tax capital represent assets, liabilities and capital as calculated on a non-consolidated basis using the provisions of the Tax Act applicable to a MIC. The calculation of the income tax assets to capital ratio and income tax liabilities to capital ratio are based on these amounts.

Market Capitalization: Market capitalization is calculated as the number of common shares outstanding multiplied by the closing common share price as of that date.



**REDEFINING OPPORTUNITY TO DRIVE GROWTH
FOR CANADIAN COMMUNITIES**

MCAN Financial Group
200 King Street West, Suite 700, Toronto, ON, M5H 3T4
mcanfinancial.com
TSX: MKP