



**MCAN FINANCIAL GROUP
ANNUAL FINANCIAL STATEMENTS**

DECEMBER 31, 2024

**MCANFINANCIAL.COM
TSX: MKP**

STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL INFORMATION

The accompanying consolidated financial statements of MCAN Mortgage Corporation ("MCAN" or the "Company") are the responsibility of management and have been approved by the Board of Directors. Management is responsible for the information and representations contained in these consolidated financial statements, the Management's Discussion and Analysis of Operations and all other sections of the annual report. The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards ("IFRS"), including the accounting requirements of our regulator, the Office of the Superintendent of Financial Institutions Canada.

The Company's accounting system and related internal controls are designed, and supporting procedures are maintained to provide reasonable assurance that the Company's financial records are complete and accurate and that assets are safeguarded against loss from unauthorized use or disposition.

The Office of the Superintendent of Financial Institutions Canada makes such examination and enquiry into the affairs of MCAN as deemed necessary to be satisfied that the provisions of the *Trust and Loan Companies Act* (Canada) are being duly observed for the benefit of depositors and that the Company is in sound financial condition.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. These responsibilities are carried out primarily through an Audit Committee of unrelated directors appointed by the Board of Directors. The Chief Financial Officer reviews internal controls, control systems and compliance matters and reports thereon to the Audit Committee.

The Audit Committee meets periodically with management and the external auditors to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues. The Audit Committee reviews the consolidated financial statements and recommends them to the Board of Directors for approval. The Audit Committee also recommends to the Board of Directors and Shareholders the appointment of external auditors and approval of their fees.

The consolidated financial statements have been audited by the Company's external auditors, Ernst & Young LLP, in accordance with Canadian generally accepted auditing standards. Ernst & Young LLP has full and free access to the Audit Committee.



Derek Sutherland
Interim Chief Executive Officer



Santokh Birk
Senior Vice President and Chief Financial Officer

Toronto, Canada
February 24, 2025

INDEPENDENT AUDITOR'S REPORT

To the Shareholders and Directors of MCAN Mortgage Corporation

Opinion

We have audited the consolidated financial statements of MCAN Mortgage Corporation and its subsidiaries (the "Company"), which comprise the consolidated balance sheets as at December 31, 2024 and 2023, and the consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2024 and 2023, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards ("IFRS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in the audit of the consolidated financial statements of the current period. These matters were addressed in the context of the audit of the consolidated financial statements as a whole, and in forming the auditor's opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Allowance for expected credit loss

Key audit matter

MCAN describes its significant accounting judgments and estimates in relation to the allowance for expected credit loss ("ECL") in Note 5 of the 2024 consolidated financial statements. As disclosed in Note 7 and Note 12 to the 2024 consolidated financial statements, MCAN recognized \$13,202 thousand in ECL on its consolidated balance sheet using an ECL model. ECLs represent an unbiased and probability-weighted amount, which is determined by evaluating a range of possible outcomes and reasonable and supportable information about past events, current conditions and forecasts of future economic conditions. Forward-looking information ("FLI"), which involves significant judgment, is explicitly incorporated into the estimation of ECLs. ECLs are measured at amounts equal to either (i) 12 month ECL; or (ii) lifetime ECL for those financial instruments that have experienced a significant increase in credit risk ("SICR") since initial recognition or when there is objective evidence of impairment.

Auditing the ECLs was complex and required the application of significant judgment because of the forward-looking nature of the key assumptions, and the inherent interrelationship of the critical variables used in measuring the ECLs. Key areas of judgment included evaluating: (i) the models and methodologies used for measuring both the 12 month and lifetime expected credit losses; (ii) the assumptions used in the ECL scenarios including FLI and assigning probability weights; (iii) assessing SICR; and (iv) the qualitative adjustments applied to the modelled ECL based on management's expert credit judgment.

How our audit addressed the key audit matter

We obtained an understanding and evaluated the design of management's controls over the ECLs. We tested the controls over data completeness and accuracy of information used in determining the ECLs. To test the ECLs, our audit procedures included, among others, involving our credit risk modelling specialists to assist in assessing the methodology and assumptions used in the models that estimate the ECLs across various portfolios and to assess management's SICR triggers. For a sample of key FLI variables, we compared the base forecasts produced by management against publicly available information, and also assessed the reasonability of the upside and downside scenarios within the current environment. We independently recalculated the ECLs and reperformed the staging to validate that the model methodology and staging triggers were correctly applied. With the assistance of our credit risk modelling specialists, we evaluated management's methodology over the qualitative adjustments contributing to the ECLs based on the application of expert credit judgment including management's assessment of regional differences in defaults. Furthermore, we assessed the adequacy of the presentation and disclosures of the ECLs in the notes to the consolidated financial statements.

Non-Marketable Securities

Key audit matter

MCAN describes its significant accounting judgments and estimates in relation to non-marketable securities in Note 5 of the 2024 consolidated financial statements. As disclosed in Note 8 to the 2024 consolidated financial statements, MCAN recognized \$117,428 thousand in fair value on its consolidated balance sheet for its portfolio of limited partnership real estate funds within the overall non-marketable securities portfolio ("the Funds"). The valuation process involves judgement in determining the appropriate valuation approach to be used, and in estimating the fair value. The fair value is determined using independent appraisals, recent transactions and considers incremental investments in the Funds. The Funds are considered level 3 investments and are not traded in active markets.

Auditing the fair value of the Funds was complex, required the application of auditor judgment and involved the use of our Valuation Specialists, due to the judgement required to determine the fair value of the Funds.

How our audit addressed the key audit matter

We involved Valuations Specialists with specialized skills and knowledge to evaluate management's estimate of fair value for a sample of Funds. We assessed the reasonableness of inputs and assumptions used in the appraisals of the underlying properties in the Funds. We also reviewed comparable transactions, where applicable and market data from our research of independent third-party sources to assess the fair value. We obtained confirmations from fund administrators for each of the Funds to confirm the proportionate share of MCAN's investment in each Fund. We reviewed quarterly updates provided by each of the Funds to identify events or transactions that would impact fair value and assessed how management included in the determination of fair value if relevant. We also considered changes in market conditions and events affecting the Funds to assess the adjustments, or lack of adjustments, made by MCAN in arriving at the fair value of each Fund.

Other Information

Other information consists of the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Management is responsible for the other information. The other information comprises:

- Management's Discussion and Analysis
- The information, other than the consolidated financial statements and our auditor's report thereon, in the Annual Report

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management's Discussion & Analysis and the Annual Report prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such

disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Andrea Feddema.

The logo for Ernst & Young LLP is written in a black, cursive script font.

Chartered Professional Accountants
Licensed Public Accountants

Toronto, Canada
February 24, 2025

CONSOLIDATED BALANCE SHEETS

(in thousands of Canadian dollars)

At December 31	Note	2024	2023
Assets			
Corporate Assets			
Cash and cash equivalents		\$ 61,703	\$ 60,345
Marketable securities	6	66,345	50,320
Mortgages	7	2,464,091	2,414,855
Non-marketable securities	8	117,428	109,943
Equity investment in MCAP Commercial LP	9	122,265	111,367
Derivative financial instruments	13	2,508	198
Deferred tax assets	15	1,430	336
Other assets	10	24,547	8,965
		2,860,317	2,756,329
Securitization Assets			
Cash held in trust		47,249	30,909
Mortgages	12	2,419,871	1,929,948
Other assets	12	20,128	21,901
		2,487,248	1,982,758
		\$ 5,347,565	\$ 4,739,087
Liabilities and Shareholders' Equity			
Liabilities			
Corporate Liabilities			
Term deposits	14	\$ 2,288,226	\$ 2,200,102
Demand loans payable	24	107	64,683
Other liabilities	16	36,807	25,575
		2,325,140	2,290,360
Securitization Liabilities			
Financial liabilities from securitization	17	2,423,236	1,916,883
		2,423,236	1,916,883
		4,748,376	4,207,243
Shareholders' Equity			
Share capital	18	456,683	406,528
Contributed surplus		510	510
Retained earnings		143,620	124,708
Accumulated other comprehensive income (loss)		(1,624)	98
		599,189	531,844
		\$ 5,347,565	\$ 4,739,087

The accompanying notes and shaded areas of the "Risk Factors" section of Management's Discussion and Analysis of Operations are an integral part of these consolidated financial statements.

On behalf of the Board:



Derek Sutherland
Interim Chief Executive Officer



John Coke
Director, Chair of the Audit Committee

CONSOLIDATED STATEMENTS OF INCOME
(in thousands of Canadian dollars except for per share amounts)

Years Ended December 31	Note	2024	2023
Net Investment Income - Corporate Assets			
Mortgage interest		\$ 191,706	\$ 165,997
Equity income from MCAP Commercial LP	9	28,803	22,010
Non-marketable securities		7,723	8,772
Marketable securities		3,057	3,625
Fees		3,526	2,417
Interest on cash and other income		3,927	4,061
Net loss on securities	20	(6,343)	(3,622)
Gain on dilution of investment in MCAP Commercial LP	9	680	1,048
		233,079	204,308
Term deposit interest and expenses	13	108,259	78,219
Mortgage expenses	21	8,381	7,490
Interest on loans payable		2,896	6,458
Other financial expenses	23	150	100
Provision for credit losses	22	3,258	4,494
		122,944	96,761
		110,135	107,547
Net Investment Income - Securitization Assets			
Mortgage interest		63,163	39,335
Other securitization income		2,017	2,234
		65,180	41,569
Interest on financial liabilities from securitization	13	53,255	32,769
Mortgage expenses	21	5,769	4,548
		59,024	37,317
		6,156	4,252
Operating Expenses			
Salaries and benefits		27,762	22,815
General and administrative		11,975	10,757
		39,737	33,572
Net Income Before Income Taxes			
Provision for (recovery of) income taxes			
Current	15	62	(30)
Deferred	15	(1,094)	759
		(1,032)	729
Net Income		\$ 77,586	\$ 77,498
Basic and diluted earnings per share		\$ 2.06	\$ 2.22
Cash dividends per share		\$ 1.56	\$ 1.48
Weighted average number of basic and diluted shares (000's)		37,635	34,873

The accompanying notes and shaded areas of the "Risk Factors" section of Management's Discussion and Analysis of Operations are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands of Canadian dollars)

Years Ended December 31	Note	2024	2023
Net Income		\$ 77,586	\$ 77,498
Other comprehensive income (loss) items that may be subsequently reclassified to net income:			
Cash Flow Hedges	13		
Net gains (losses) from changes in fair value of cash flow hedges		(1,949)	386
Reclassification of net losses (gains) to net income		227	(112)
Total Other Comprehensive Income (Loss)		(1,722)	274
Comprehensive Income		\$ 75,864	\$ 77,772

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

(in thousands of Canadian dollars)

Years Ended December 31	Note	2024	2023
Share Capital			
Balance, beginning of year		\$ 406,528	\$ 389,986
Share capital issued, net of share issuance costs	18	50,155	16,542
Balance, end of year		456,683	406,528
Contributed Surplus		510	510
Retained Earnings			
Balance, beginning of year		124,708	98,990
Net income		77,586	77,498
Dividends declared	18	(58,674)	(51,780)
Balance, end of year		143,620	124,708
Accumulated Other Comprehensive Income (Loss)	13		
Balance, beginning of year		98	(176)
Other comprehensive income (loss)		(1,722)	274
Balance, end of year		(1,624)	98
Total Shareholders' Equity		\$ 599,189	\$ 531,844

The accompanying notes and shaded areas of the "Risk Factors" section of Management's Discussion and Analysis of Operations are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands of Canadian dollars)

Years Ended December 31	Note	2024	2023
Cash flows from (for):			
Operating Activities			
Net income		\$ 77,586	\$ 77,498
Adjustments to determine cash flows relating to operating activities:			
Provision for (recovery of) income taxes		(1,094)	759
Equity income from MCAP Commercial LP	9	(28,803)	(22,010)
Gain on dilution of investment in MCAP Commercial LP	9	(680)	(1,048)
Provision for credit losses	22	3,258	4,494
Net loss on securities		7,384	3,622
Amortization of cash flow hedges net losses (gains)		226	(112)
Amortization of securitized mortgage and liability transaction costs		10,097	9,132
Amortization of other assets		1,034	640
Changes in operating assets and liabilities:			
Marketable securities		(15,224)	210
Corporate and securitized mortgages		(549,009)	(663,654)
Non-marketable securities		(15,671)	(13,125)
Derivative financial instruments		(4,260)	198
Other assets		(8,776)	(13,900)
Cash held in trust		(16,340)	3,622
Term deposits		88,124	380,272
Financial liabilities from securitization		502,849	172,516
Current taxes payable		—	(30)
Other liabilities		3,072	1,321
Cash flows from (for) operating activities		53,773	(59,595)
Investing Activities			
Distributions from MCAP Commercial LP	9	18,585	17,859
Acquisition of capital and intangible assets		(4,800)	(669)
Cash flows from investing activities		13,785	17,190
Financing Activities			
Proceeds from issuance of common shares, net of share issuance costs		34,109	2,085
Net change in demand loans		(64,576)	58,151
Increase (decrease) in premises lease liability		6,548	(369)
Dividends paid		(42,281)	(35,327)
Cash flows from (for) financing activities		(66,200)	24,540
Increase (decrease) in cash and cash equivalents		1,358	(17,865)
Cash and cash equivalents, beginning of year		60,345	78,210
Cash and cash equivalents, end of year		\$ 61,703	\$ 60,345
Supplementary Information			
Interest received		\$ 265,745	\$ 219,233
Interest paid		158,788	125,366
Distributions received from securities		10,823	12,397

The accompanying notes and shaded areas of the "Risk Factors" section of Management's Discussion and Analysis of Operations are an integral part of these consolidated financial statements.

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1. Corporate Information

MCAN Mortgage Corporation doing business as (“d/b/a”) MCAN Financial Group (the “Company” or “MCAN”) is a Loan Company under the *Trust and Loan Companies Act* (Canada) (the “Trust Act”) and a Mortgage Investment Corporation (“MIC”) under the *Income Tax Act* (Canada) (the “Tax Act”). As a Loan Company under the Trust Act, the Company is subject to the guidelines and regulations set by the Office of the Superintendent of Financial Institutions Canada (“OSFI”). MCAN is incorporated in Canada with its head office located at 200 King Street West, Suite 700, Toronto, Ontario, Canada. MCAN is a public company listed on the Toronto Stock Exchange under the symbol MKP.

MCAN’s objective is to generate a reliable stream of income by investing in a diversified portfolio of Canadian mortgages, including residential, residential construction, non-residential construction and commercial loans, as well as other types of securities, loans and real estate investments, including our investment in MCAP Commercial LP (“MCAP”). MCAN issues term deposits that are eligible for Canada Deposit Insurance Corporation deposit insurance and are sourced through a network of independent financial agents. The Company manages its capital and asset balances based on the regulations and limits of both the Tax Act and OSFI.

MCAN’s wholly owned subsidiary, MCAN Home Mortgage Corporation, is an originator of residential mortgage products across Canada.

The consolidated financial statements were approved in accordance with a resolution of the Board of Directors (the “Board”) on February 24, 2025.

2. Basis of Preparation

The consolidated financial statements of the Company have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”).

The consolidated financial statements have been prepared on a historical cost basis, except for certain items carried at fair value as discussed in Note 4. The consolidated financial statements are presented in Canadian dollars.

The disclosures that accompany the consolidated financial statements include the material accounting policy information applied (Note 4) and the significant accounting judgments and estimates (Note 5) applicable to the preparation of the consolidated financial statements. Certain disclosures are included in the shaded sections of the “Risk Factors” section of Management’s Discussion and Analysis of Operations (the “MD&A”), as permitted by IFRS, and form an integral part of the consolidated financial statements.

The Company separates its assets into its corporate and securitization portfolios for reporting purposes. Corporate assets are funded by term deposits and share capital. Securitization assets consist primarily of mortgages that have been securitized through the *National Housing Act* (“NHA”) Mortgage-Backed Securities (“MBS”) program and subsequently sold to third parties in transactions that do not achieve derecognition of the mortgages. These assets are funded by the cash received from the sale of the associated securities, from which the Company records a financial liability from securitization.

3. Basis of Consolidation

The consolidated financial statements include the balances of MCAN and its wholly owned subsidiaries, after the elimination of intercompany transactions and balances. The Company consolidates those entities that it controls. The Company has control when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies.

4. Material Accounting Policy Information

The following are the material accounting policies applied by the Company in the preparation of its consolidated financial statements.

(1) Accounting for financial instruments under IFRS 9, *Financial Instruments* (“IFRS 9”)

Classification and measurement

All financial instruments are measured initially at their fair value plus, in the case of financial instruments not subsequently recorded at fair value through the consolidated statements of income, directly attributable transaction costs. To determine their classification and measurement category, IFRS 9 requires all financial assets to be assessed based on a combination of the entity’s business model for managing the assets and the instruments’ contractual cash flow characteristics.

All financial assets and liabilities are initially recognized on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. Transaction costs are capitalized and amortized over the expected life of the instrument using the effective interest rate method (“EIM”), except for transaction costs that are related to financial assets or financial liabilities at fair value through profit or loss (“FVPL”), which are expensed.

a. *Debt instruments at amortized cost*

The Company only measures debt instruments at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (“SPPI”) on the principal amount outstanding.

Business model assessment

The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the Company’s key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed;
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected); and
- The expected frequency, value and timing of sales.

The SPPI test

As a second step of its classification process, the Company assesses the contractual terms of financial instruments to identify whether they meet the SPPI test.

“Principal” for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount).

In contrast, contractual terms that introduce more than a minimal exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are SPPI on the principal amount outstanding. In such cases, the financial asset is required to be measured at FVPL.

Debt instruments at amortized cost include all corporate and securitized mortgages, and Government of Canada bonds held by the Company.

b. *Financial assets at FVPL*

Financial assets in this category are those that are not held for trading purposes and have been either designated by management upon initial recognition or are mandatorily required to be measured at fair value under IFRS 9.

Financial assets at FVPL are recorded in the consolidated balance sheets at fair value. Changes in fair value are recorded in profit and loss. Interest earned on instruments designated at FVPL is accrued in interest income. Interest earned on assets mandatorily required to be measured at FVPL is recorded using contractual interest rates. Dividend income from equity instruments measured at FVPL is recorded in profit and loss when the right to the payment has been established.

Financial assets at FVPL include all marketable and non-marketable securities held by the Company.

c. Financial liabilities

After initial recognition, interest-bearing financial liabilities other than those classified at FVPL are subsequently measured at amortized cost using the EIM. Amortized cost is calculated by taking into account any discount or premium, fees or other costs using the EIM. The amortization is included in the related line in the consolidated statements of income. Unamortized premiums and discounts are recognized in the consolidated statements of income upon extinguishment of the liability.

Financial liabilities include all term deposits and financial liabilities from securitization held by the Company.

Impairment

IFRS 9 requires the Company to record an allowance for expected credit loss (“ECL”) for all mortgages and other debt financial assets not held at FVPL, together with mortgage commitments and financial guarantee contracts not measured at FVPL.

Overview of ECL principles

The ECL allowance is based on the 12-month ECL of the asset, unless there has been a significant increase in credit risk (“SICR”) since origination in which case the allowance is based on the lifetime ECL.

The Company groups its financial assets into stage 1, stage 2 and stage 3, as described below:

- Stage 1: When mortgages are first recognized, the Company recognizes an allowance based on 12-month ECLs, which represent the portion of ECLs that would occur over the life of the mortgage related to default events that are possible to occur within 12 months after the reporting date. Stage 1 mortgages also include facilities reclassified from stage 2 or stage 3 where the credit risk has subsequently improved such that the increase in credit risk since initial recognition is no longer significant.
- Stage 2: When a mortgage has shown a SICR since origination, the Company records an allowance for the ECLs that result from all possible default events over the expected life of the asset. Stage 2 mortgages also include facilities reclassified from stage 3 where the credit risk has improved or the facility is no longer credit-impaired.
- Stage 3: The Company records an allowance for the lifetime ECLs for mortgages considered to be credit-impaired (as outlined below in “Definition of default and cure”).

Both lifetime ECLs and 12-month ECLs are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

Significant increase in credit risk (“SICR”)

The Company has established a policy to assess, at the end of each reporting period, whether a financial instrument’s credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument. The primary indicators of SICR are relative changes in credit scores for residential mortgages and changes in internal risk ratings for construction and commercial mortgages. The Company may also apply a secondary qualitative method for identifying a SICR, such as changes in macroeconomic circumstances or the application of management’s judgment. In certain cases, the Company may also consider that certain events are a SICR as opposed to a default. For a definition of default and cure, refer to the “Definition of default and cure” sub-section of this note. IFRS 9 provides a rebuttable presumption that a SICR has occurred if contractual payments are more than 30 days past due. The Company has not rebutted this presumption.

Calculation of ECLs

The Company calculates ECLs based on three probability-weighted scenarios to measure the expected cash shortfalls, discounted at an approximation to the effective interest rate. The cash shortfall is the difference between the cash flows that are due to the Company in accordance with the contract and the cash flows that the Company expects to receive if the borrower defaults.

The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD: The Probability of Default (“PD”) is an estimate of the likelihood of default over a given time horizon. Default is only assessed if the facility has not been previously derecognized and is still in the portfolio. The PD model comprises forward-looking macroeconomic projections and internal risk rating-based segmentation.
- LGD: The Loss Given Default (“LGD”) is an estimate of the loss arising in the case where a default occurs. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive in the event of default, including from the realization of any collateral.
- EAD: The Exposure at Default (“EAD”) is an estimate of the exposure at a future default date at the borrower level, taking into account expected changes in the exposure after the reporting date, including advances and repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.

The ECLs are calculated through three probability-weighted forward-looking scenarios (base, favourable and unfavourable). Each of these is associated with different PDs, EADs and LGDs. The assessment of multiple scenarios also incorporates how defaulted mortgages are expected to be recovered, including the probability that the mortgages will cure and the value of collateral or the amount that might be received from selling the asset. Outcomes under the favourable and unfavourable scenarios are generated based on management judgment, looking at the likelihood of a range of macroeconomic variables. A cross-functional internal management committee reviews the proposed probability weights assigned to each of the three scenarios. The above committee applies judgment to adjust the weights when changes are noted in relevant macroeconomic variables.

The maximum period for which the credit losses are determined is the contractual life of a financial instrument unless the Company has the legal right to call the instrument earlier.

Mortgage commitments and letters of credit

Undrawn mortgage commitments and letters of credit are commitments under which, over the duration of the commitment, the Company is required to advance funds to the borrower. These contracts are in the scope of the ECL requirements. The contractual value of letters of credit and undrawn mortgage commitments, where the mortgage agreed to be provided is on market terms, are not recorded in the consolidated balance sheets. When estimating lifetime ECLs for undrawn mortgage commitments, the Company estimates the portion of the mortgage commitment that will be drawn down over its expected life.

Definition of default and cure

The Company considers a financial instrument defaulted and therefore stage 3 (credit-impaired) for ECL calculations in all cases when the borrower becomes 90 days past due on its contractual payments. In certain other cases, where qualitative thresholds indicate unlikelihood to pay as a result of a credit event, the Company carefully considers whether the event should result in an assessment at stage 2 or stage 3 for ECL calculations.

The combined impact of several events may cause financial assets to become defaulted as opposed to one discrete event. It is the Company’s policy to consider a financial instrument as “cured” and, therefore, reclassified out of stage 3 when none of the default criteria remain present at the end of each quarter. The decision whether to classify an asset as stage 1 or stage 2 once cured depends on the current assessment of SICR.

Forward-looking information

In its ECL models, the Company relies on a broad range of forward-looking information as macroeconomic variables, such as but not limited to:

- House price indices
- Unemployment rates
- Gross domestic product
- Interest rates

The macroeconomic variables and models used for calculating ECLs may not always capture all characteristics of the market at the dates of the consolidated financial statements. To reflect this, the Company may make temporary qualitative adjustments or overlays using expert credit judgment.

Modified financial assets

In a case where the borrower experiences financial difficulties, the Company may grant certain concessionary modifications to the terms and conditions of a mortgage. If the Company determines that a modification results in an expiry of cash flows, the original financial asset is derecognized while a new asset is recognized based on the new contractual terms. SICR is assessed relative to the risk of default on the date of modification. If the Company determines

that a modification does not result in derecognition, SICR is assessed based on the risk of default at initial recognition of the original asset. Expected cash flows arising from the modified contractual terms are considered when calculating the ECL for the modified asset. For mortgages that have been modified while having a lifetime ECL, the mortgages can revert to having a 12-month ECL after a period of performance and improvement in the borrower's financial condition.

Write-offs

Financial assets are written off either partially or in their entirety only when the Company believes that there are no reasonably expected future recoveries. If the amount to be written off is greater than the accumulated loss allowance, the difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to provisions for losses.

Hedge accounting

The Company makes use of bond forwards and interest rate swaps to manage interest rate exposures. In order to manage particular risks, the Company applies hedge accounting for transactions that meet specified criteria. If derivative instruments do not meet all of the criteria for hedge accounting, the changes in fair value of such derivatives are recognized in non-interest income.

In order to qualify for hedge accounting, a hedge relationship must be designated and formally documented in accordance with IFRS 9. The Company's documentation, in accordance with these requirements, includes a specific risk management objective and strategy being applied, the specific cash flow or fair value being hedged and how hedge effectiveness is assessed. To qualify for hedge accounting, there must be a correlation between the changes in the cash flows or fair value between the hedged and hedging item.

Hedge effectiveness is assessed at the inception of the hedging relationship and on an ongoing basis. Hedge ineffectiveness occurs when the changes in cash flows or fair value of the hedging item differ from the cash flows or fair value changes in the hedged risk in the hedged item.

Cash flow hedges

The Company's cash flow hedges use bond forwards to hedge changes in future cash flows attributable to interest rate fluctuations arising in highly probable forecasted issuances of fixed-rate liabilities. The effective portion of the change in fair value of the bond forward is recognized in other comprehensive income (loss) ("OCI") until the forecasted cash flows being hedged are recognized in income in future accounting periods. When the forecasted cash flows are recognized in income, the cash flow hedge reserve related to those cash flows is reclassified from OCI to income. Hedge ineffectiveness is recognized immediately in net gain (loss) on securities.

If the hedging instrument expires, or is settled or sold, or if the hedge no longer meets the criteria for hedge accounting under IFRS 9, the hedge relationship is terminated. Any cumulative gain or loss recognized at the time remains in OCI until the forecasted transaction impacts the consolidated statements of income. When the forecasted transaction is no longer expected to occur, the cumulative gain or loss that was recognized in OCI is immediately recognized in non-interest income.

Fair value hedges

The Company's fair value hedges use interest rate swaps to hedge changes in fair value of fixed-rate term deposits, which are impacted by changes in market interest rates. The fair value of the interest rate swap and the change in fair value of the pool of term deposits are recorded as part of the change in their carrying value and in term deposit interest and expenses.

If the hedging instrument expires, or is settled or sold, or if the hedge no longer meets the criteria for hedge accounting under IFRS 9, the hedge relationship is terminated. Any fair value adjustment on the pool of term deposits is amortized over their remaining term. If the term deposits are settled before their remaining term, the unamortized fair value adjustment is recognized immediately in net gain (loss) on securities.

(2) Determination of fair value

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Financial assets and liabilities are classified into three levels, as follows: quoted prices in an active market (Level 1), fair value based on directly or indirectly observable inputs other than quoted prices (Level 2) and fair value based on inputs that are not based on observable data (Level 3).

For non-marketable securities, fair value is determined using a variety of approaches including independent appraisals, recent transactions and incremental investments in the funds. The Company considers various factors in the determination of fair value including, but not limited to, recent appraisals, the status of underlying construction project and recent capital calls. Judgment is applied in the determination of the appropriate valuation approach, depending on the nature of the

investment. On a quarterly basis, the Company reviews the fair value of the investments in conjunction with reports produced by the fund administrators, recent development activity and any other market-driven triggers.

For all other financial instruments where the fair values of financial assets and financial liabilities recorded in the consolidated financial statements cannot be derived from active markets, they are determined using a variety of appropriate valuation techniques that may include discounted cash flow method, comparison to similar instruments for which market observable prices may exist and other relevant valuation models. The inputs are derived from observable market data where possible, but where observable market data is not available, estimates are required to establish fair values. These estimates include considerations of liquidity and model inputs such as discount rates, prepayment rates and default rate assumptions for certain investments.

Changes in fair value are recognized in net gain (loss) on securities in the consolidated statements of income.

(3) Derecognition of financial assets and financial liabilities

(i) *Financial assets*

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The rights to receive cash flows from the asset have expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a qualifying “pass-through” arrangement; and either:
 - The Company has transferred substantially all the risks and rewards of ownership of the financial asset, or
 - The Company has neither transferred nor retained substantially all the risks and rewards of ownership of the financial asset, but has transferred control of the financial asset.

When substantially all the risks and rewards of ownership of the financial asset have been transferred, the Company will derecognize the financial asset and recognize separately as assets or liabilities any rights and obligations created or retained in the transfer. When substantially all the risks and rewards of ownership of the financial asset have been retained, the Company continues to recognize the financial asset and also recognizes a financial liability for the consideration received. In these circumstances, certain transaction costs incurred are also capitalized and amortized using the EIM. When the Company has neither transferred nor retained substantially all the risks and rewards of ownership of the financial asset nor transferred control of the financial asset, the financial asset is recognized to the extent of the Company’s continuing involvement in the financial asset. In that case, the Company also recognizes an associated liability.

The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

(ii) *Financial liabilities*

A financial liability is derecognized when the obligation under the liability is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the consolidated statements of income.

Realized gains and losses from the derecognition of financial assets and financial liabilities are recognized in net gain (loss) on securities in the consolidated statements of income.

(4) Taxes

As a MIC under the Tax Act, the Company is able to deduct from income for tax purposes dividends paid within 90 days of year-end. The Company intends to maintain its status as a MIC and intends to pay sufficient dividends to ensure that it is not subject to income taxes in the MIC entity on a non-consolidated basis. Accordingly, the Company does not record a provision for current or deferred taxes within the MIC entity; however, provisions are recorded as applicable in all subsidiaries of MCAN.

(i) *Current tax*

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the consolidated financial statement dates.

(ii) *Deferred tax*

The Company follows the asset and liability method of accounting for income taxes, whereby deferred tax assets and liabilities are recognized for the expected future tax impact of temporary differences between the carrying amounts of certain assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted or substantively enacted tax rates applicable to taxable income in the period in which those temporary differences are expected to be recovered or settled. Deferred tax assets are only recognized for deductible temporary differences and the carry forward of unused tax losses to the extent that it is probable that taxable income will be available and the carry forward of unused tax losses can be used.

(5) Dividends on common shares

Dividends on common shares are deducted from shareholders' equity at the time that they are declared. Dividends that are approved after the consolidated financial statement date are not recognized as a liability in the consolidated financial statements but are disclosed as a subsequent event.

(6) Investment in associate

The Company's investment in MCAP is accounted for using the equity method. An associate is an entity over which the Company has significant influence.

Under the equity method, the investment in the associate is carried on the consolidated balance sheets at cost plus post-acquisition changes in the Company's share of net assets of the associate.

The consolidated statements of income reflect the Company's proportionate share of the results of operations of the associate. Unrealized gains and losses resulting from transactions between the Company and the associate are eliminated to the extent of the interest in the associate.

The most recent available financial statements of the associate are used by the Company in applying the equity method. When the financial statements of an associate used in applying the equity method are prepared as of a different date from that of the Company, adjustments are made for the effects of significant transactions or events that occur between that date and the date of the Company's consolidated financial statements.

Where necessary, adjustments are made to harmonize the accounting policies of the associate with those of the Company.

The Company determines at each consolidated financial statement date whether there is any objective evidence that the investment in the associate is impaired. The Company calculates the amount of impairment as the difference between the recoverable amount of the investment in the associate and its carrying value, and recognizes the amount in the consolidated statements of income, thus reducing the carrying value by the amount of impairment.

(7) Revenue recognition

Interest income or expense

For all financial assets measured at amortized cost and interest-bearing financial assets measured at FVPL under IFRS 9, interest income or expense is accrued in interest income or expense. The calculation takes into account the contractual interest rate, along with any fees or incremental costs that are directly attributable to the instrument and all other premiums or discounts. Interest income or expense is included in the appropriate component of the consolidated statements of income.

Revenue from contracts with customers

Revenue from contracts with customers is recognized at an amount that reflects the consideration that the Company expects to receive in exchange for transferring goods or services to a customer.

(8) Cash and cash equivalents

Cash and cash equivalents (including cash held in trust) on the consolidated balance sheets comprise cash held at banks and short-term deposits with original maturity dates of less than 90 days.

(9) Share-based compensation payment transactions

The cost of cash-settled transactions is measured initially at fair value at the grant date. The obligations are accrued over the vesting period and adjusted for fluctuations in the market price of the Company's common shares. Changes in the obligations are recorded as salaries and benefits in the consolidated statements of income with a corresponding change to other liabilities. The liability is remeasured at fair value at each consolidated financial statement date up to and including the settlement date.

(10) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of tax, from the proceeds.

(11) Provisions

Provisions for legal claims are recognized when (a) the Company has a present legal or constructive obligation as a result of past events; (b) it is probable that an outflow of resources will be required to settle the obligation; and (c) the amount has been reliably estimated. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is included in interest expense.

(12) Leases

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Right-of-use assets and lease liabilities are recognized at the lease commencement date, that is, on the date when the underlying asset is available for use by the Company. The Company's right-of-use asset relating to its premises lease does not meet the definition of investment property.

Right-of-use assets are initially and subsequently measured at cost and depreciated over the shorter of the asset's useful life and the lease term, on a straight-line basis. The right-of-use assets are remeasured in the event of impairment in accordance with IAS 36, *Impairment of Assets*.

Lease liabilities are initially and subsequently measured at the present value of the lease payments, which are unpaid as of the commencement date. The future lease payments are discounted using the interest rate implicit in the lease, if readily determinable. If not readily determinable, the Company's incremental borrowing rate is used, which is the rate to borrow over a similar term and with similar security, the funds necessary to obtain an asset of similar value to the right-of-use asset. After the commencement date, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset. Adjustments to the carrying amount of the lease obligation as a result of remeasurement are accounted for as a corresponding adjustment to the right-of-use asset.

5. Summary of Significant Accounting Judgments and Estimates

The preparation of the Company's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the affected assets or liabilities in future periods.

Significant influence

Significant influence represents the power to participate in the financial and operating policy decisions of an investee but does not represent control or joint control over the entity. In determining whether it has significant influence over an entity, the Company makes certain judgments to form the basis for the Company's policies in accounting for its equity investments. Although MCAN's voting interest in MCAP was less than 20% at December 31, 2024, MCAN uses the equity basis of accounting for the investment as it has significant influence in MCAP per IAS 28, *Investments in Associates and Joint Ventures*, as a result of its entitlement to a position on MCAP's Board of Directors.

Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded in the consolidated financial statements cannot be derived from active markets, they are determined using a variety of valuation techniques that may include the use of:

- Mathematical models - the inputs to mathematical models are derived from observable market data where possible, but where observable market data is not available, estimates are required to establish fair values. These estimates include considerations of liquidity and model inputs such as discount rates, prepayment rates and default rate assumptions for certain investments.
- Market approach - the inputs include the use of recently observable market transactions and appraisals.
- Cost approach - for new property developments, the inputs include the cost of the land and construction costs.

Impairment of financial assets

The measurement of impairment losses under IFRS 9 across all categories of financial assets requires judgment, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

The Company's ECL calculations are model outputs with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgments and estimates include:

- The Company's criteria for assessing if there has been a SICR that results in allowances being measured on a lifetime versus 12-month ECL basis;
- The segmentation of financial assets for the purposes of assessing ECL on a collective basis;
- Development of ECL models, including the various formulas and the choice of inputs;
- Determination of associations between macroeconomic scenarios and economic inputs, such as unemployment levels and collateral values, and the effect on PD, EAD and LGD; and
- Forward-looking information used as economic inputs.

The Company may also make qualitative adjustments or overlays using expert credit judgment in the calculations of ECLs, which represent accounting judgments and estimates which have been heightened due to the current inflationary and rising interest rate environment. Key judgments and estimates, including around probability weights to assign to each scenario and the impacts of government policy and stimulus measures, will be heavily influenced by the extent and severity of these events. These judgments have been made with reference to the facts, projections and other circumstances at the consolidated balance sheet dates. IFRS 9 does not permit the use of hindsight in measuring provisions for credit losses. Any new forward-looking information subsequent to the consolidated balance sheet dates are reflected in the measurement of provisions for credit losses in future periods, as appropriate.

Mortgage prepayment rates

In calculating the rate at which borrowers prepay their mortgages, the Company makes estimates based on its historical experience. These assumptions impact the timing of revenue recognition and the amortization of mortgage premiums using the EIM.

6. Marketable Securities

At December 31	2024	2023
Real estate investment trusts	\$ 51,331	\$ 50,320
Government of Canada bonds	15,014	—
	\$ 66,345	\$ 50,320

7. Mortgages - Corporate

(a) Summary

At December 31, 2024	Gross		Allowance			Total	Net Principal
	Principal		Stage 1	Stage 2	Stage 3		
Corporate Portfolio:							
Residential mortgages							
Insured	\$ 126,528	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 126,528
Uninsured	1,117,095	1,149	1,314	1,260	3,723	1,113,372	
Uninsured - completed inventory	120,410	982	—	—	982	119,428	
Construction loans	1,096,023	3,770	—	4,692	8,462	1,087,561	
Commercial loans							
Multi-family residential	17,237	10	25	—	35	17,202	
	\$ 2,477,293	\$ 5,911	\$ 1,339	\$ 5,952	\$ 13,202	\$ 2,464,091	

At December 31, 2023	Gross		Allowance			Total	Net Principal
	Principal		Stage 1	Stage 2	Stage 3		
Corporate Portfolio:							
Residential mortgages							
Insured	\$ 276,685	\$ —	\$ —	\$ —	\$ —	\$ 276,685	
Uninsured	969,256	885	1,267	378	2,530	966,726	
Uninsured - completed inventory	54,714	336	11	—	347	54,367	
Construction loans	1,052,572	5,210	—	1,594	6,804	1,045,768	
Commercial loans							
Multi-family residential	70,345	201	41	—	242	70,103	
Other commercial	1,208	2	—	—	2	1,206	
	\$ 2,424,780	\$ 6,634	\$ 1,319	\$ 1,972	\$ 9,925	\$ 2,414,855	

Gross principal as presented in the tables above includes unamortized capitalized transaction costs and accrued interest.

Uninsured - completed inventory loans are extended to developers to provide interim mortgage financing on residential units (condominium or freehold) that are completed or close to completion. Qualification criteria for the completed inventory classification include no substantial remaining construction risk, commencement of occupancy permits, potential sale and closing with a purchaser within three to four months or units near completion.

(b) Mortgages by risk rating

The Company's internal risk rating system involves judgment and combines multiple factors to arrive at a borrower-specific score to assess the borrower's probability of default and ultimately classify the mortgage into one of the categories listed below. For residential mortgages, these factors include, but are not limited to, the loan to value ratio, the borrower's ability to service debt, property location and credit score. For construction, commercial and uninsured completed inventory loans, these factors include, but are not limited to, borrower net worth, project presales, experience with the borrower, project location, debt serviceability and loan to value ratio.

The internal risk ratings presented below are defined as follows:

- **Insured Performing**: Mortgages that are insured by a federally regulated mortgage insurer that are not in arrears or default.
- **Very Low/Low**: Mortgages that have below average probability of default with credit risk that is lower than the Company's risk appetite and risk tolerance levels.
- **Normal/Moderate**: Mortgages that have a standard probability of default with credit risk that is within the Company's risk appetite and risk tolerance levels.
- **High/Higher**: Mortgages that may have a higher probability of default but are within the Company's risk appetite or have subsequently experienced an increase in credit risk. The proportion of mortgages originated in this category is managed to the Company's overall risk appetite and tolerance levels.
- **Monitored/Arrears**: For residential mortgages, mortgages that are past due but less than 90 days in arrears or mortgages for which an escalated concern has arisen. For construction, commercial and uninsured completed inventory loans, mortgages where the performance trend is negative or where debt serviceability may be in jeopardy.
- **Impaired/Default**: Mortgages that are over 90 days past due or mortgages for which there is objective evidence of impairment.

The table below shows the credit quality of the Company's corporate mortgage portfolio based on the Company's internal risk rating system and stage classification. The Company's policy that outlines whether ECLs are calculated on an impaired or performing basis are set out in Note 4.

At December 31	2024				2023			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Residential mortgages								
Insured								
Insured performing	\$ 118,211	\$ 6,156	\$ —	\$ 124,367	\$ 264,514	\$ 11,358	\$ —	\$ 275,872
Monitored/Arrears	—	1,355	—	1,355	—	214	—	214
Impaired/Default	—	—	806	806	—	—	599	599
	118,211	7,511	806	126,528	264,514	11,572	599	276,685
Uninsured								
Very low/Low	270,185	53,204	—	323,389	328,323	55,912	—	384,235
Normal/Moderate	516,730	108,522	—	625,252	399,425	83,046	—	482,471
High/Higher	94,739	21,104	—	115,843	48,493	11,757	—	60,250
Monitored/Arrears	10,193	24,275	—	34,468	—	33,799	—	33,799
Impaired/Default	—	—	14,420	14,420	—	—	5,971	5,971
	891,847	207,105	14,420	1,113,372	776,241	184,514	5,971	966,726
Uninsured - completed inventory								
Normal/Moderate	4,012	—	—	4,012	—	—	—	—
High/Higher	115,416	—	—	115,416	52,146	—	—	52,146
Monitored/Arrears	—	—	—	—	—	2,221	—	2,221
	119,428	—	—	119,428	52,146	2,221	—	54,367
Construction loans								
Normal/Moderate	12,889	—	—	12,889	—	—	—	—
High/Higher	1,029,353	—	—	1,029,353	967,595	—	—	967,595
Monitored/Arrears	—	—	—	—	—	5,967	—	5,967
Impaired/Default	—	—	45,319	45,319	—	—	72,206	72,206
	1,042,242	—	45,319	1,087,561	967,595	5,967	72,206	1,045,768
Commercial loans								
Multi-family residential								
High/Higher	5,008	12,194	—	17,202	30,305	39,798	—	70,103
	5,008	12,194	—	17,202	30,305	39,798	—	70,103
Other								
Normal/Moderate	—	—	—	—	1,206	—	—	1,206
	—	—	—	—	1,206	—	—	1,206
	\$2,176,736	\$ 226,810	\$ 60,545	\$2,464,091	\$2,092,007	\$ 244,072	\$ 78,776	\$2,414,855

(c) Mortgage allowances

Years Ended December 31	2024				2023			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Residential mortgages								
Insured								
Allowance, beginning of year	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Total provision	—	—	—	—	—	—	—	—
Allowance, end of year	—	—	—	—	—	—	—	—
Uninsured								
Allowance, beginning of year	885	1,267	378	2,530	514	642	49	1,205
Transfer to stage 1 ³	(1,721)	1,721	—	—	(1,242)	1,242	—	—
Transfer to stage 2 ³	693	(1,354)	661	—	341	(565)	224	—
Transfer to stage 3 ³	1	160	(161)	—	—	2	(2)	—
Net remeasurement of allowance ¹	141	(321)	1,148	968	657	56	350	1,063
Originations ⁴	1,256	—	—	1,256	676	—	—	676
Mortgages derecognized or repaid ²	(106)	(159)	(785)	(1,050)	(61)	(110)	(93)	(264)
Total provision	264	47	863	1,174	371	625	479	1,475
Write-off (recovery)	—	—	19	19	—	—	(150)	(150)
Allowance, end of year	1,149	1,314	1,260	3,723	885	1,267	378	2,530
Uninsured - completed inventory								
Allowance, beginning of year	336	11	—	347	200	—	—	200
Transfer to stage 1 ³	(11)	11	—	—	(63)	63	—	—
Transfer to stage 2 ³	10	(23)	13	—	32	(45)	13	—
Transfer to stage 3 ³	—	13	(13)	—	—	—	—	—
Net remeasurement of allowance ¹	282	11	—	293	104	(7)	(13)	84
Originations ⁴	367	—	—	367	172	—	—	172
Mortgages derecognized or repaid ²	(2)	(23)	—	(25)	(109)	—	—	(109)
Total provision (recovery)	646	(11)	—	635	136	11	—	147
Allowance, end of year	982	—	—	982	336	11	—	347
Construction loans								
Allowance, beginning of year	5,210	—	1,594	6,804	3,503	180	—	3,683
Transfer to stage 1 ³	(902)	902	—	—	(1,902)	1,902	—	—
Transfer to stage 2 ³	429	(451)	22	—	1,873	(1,995)	122	—
Net remeasurement of allowance ¹	(1,016)	(8)	3,076	2,052	1,948	88	1,472	3,508
Originations ⁴	1,384	—	—	1,384	685	—	—	685
Mortgages derecognized or repaid ²	(1,335)	(443)	—	(1,778)	(897)	(175)	—	(1,072)
Total provision (recovery)	(1,440)	—	3,098	1,658	1,707	(180)	1,594	3,121
Allowance, end of year	\$ 3,770	\$ —	\$ 4,692	\$ 8,462	\$ 5,210	\$ —	\$ 1,594	\$ 6,804

Years Ended December 31	2024				2023			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Commercial loans								
Multi-family residential								
Allowance, beginning of year	\$ 201	\$ 41	\$ —	\$ 242	\$ 348	\$ 129	\$ —	\$ 477
Transfer to stage 1 ³	—	—	—	—	(12)	12	—	—
Net remeasurement of allowance ¹	(37)	66	—	29	(18)	(100)	—	(118)
Mortgages derecognized or repaid ²	(154)	(82)	—	(236)	(117)	—	—	(117)
Total provision (recovery)	(191)	(16)	—	(207)	(147)	(88)	—	(235)
Allowance, end of year	10	25	—	35	201	41	—	242
Other								
Allowance, beginning of year	2	—	—	2	8	25	—	33
Transfer to stage 2 ³	—	—	—	—	—	(25)	25	—
Transfer to stage 3 ³	—	—	—	—	—	225	(225)	—
Net remeasurement of allowance ¹	—	—	—	—	(6)	—	200	194
Mortgages derecognized or repaid ²	(2)	—	—	(2)	—	(225)	—	(225)
Total provision (recovery)	(2)	—	—	(2)	(6)	(25)	—	(31)
Allowance, end of year	—	—	—	—	2	—	—	2
Total								
Allowance, beginning of year	6,634	1,319	1,972	9,925	4,573	976	49	5,598
Transfer to stage 1 ³	(2,634)	2,634	—	—	(3,219)	3,219	—	—
Transfer to stage 2 ³	1,132	(1,828)	696	—	2,246	(2,631)	385	—
Transfer to stage 3 ³	1	173	(174)	—	—	227	(227)	—
Net remeasurement of allowance ¹	(630)	(252)	4,224	3,342	2,685	38	2,009	4,732
Originations ⁴	3,007	—	—	3,007	1,533	—	—	1,533
Mortgages derecognized or repaid ²	(1,599)	(707)	(785)	(3,091)	(1,184)	(510)	(94)	(1,788)
Total provision (recovery)	(723)	20	3,961	3,258	2,061	343	2,073	4,477
Write-off (recovery)	—	—	19	19	—	—	(150)	(150)
Allowance, end of year	\$ 5,911	\$ 1,339	\$ 5,952	\$ 13,202	\$ 6,634	\$ 1,319	\$ 1,972	\$ 9,925

¹ Represents the change in the allowance related to changes in model parameters, inputs, and assumptions. This includes remeasurement between 12-month and lifetime ECLs following stage transfers, changes to forward-looking macroeconomic conditions, changes in the level of risk, and changes to other parameters used in the ECL model.

² Reflects the decrease in the allowance related to mortgages that were repaid or derecognized during the period.

³ Represents movements between ECL stages and excludes the impact to the allowance of remeasurement between 12-month and lifetime ECLs, and changes in risk.

⁴ Reflects the increase in allowance related to mortgages newly recognized during the period. This includes mortgages that were newly originated, purchased, or re-recognized following a modification of terms.

ECLs are calculated through three probability-weighted forward-looking scenarios: base, favourable and unfavourable. ECLs are sensitive to the macroeconomic variables used in the three forward-looking scenarios and the probability weights assigned to those forecasts. The macroeconomic variables used in these scenarios are projected over the specified forecast period and could have a material impact in determining ECLs.

The following table represents the average values of the macroeconomic variables used in these forecasts:

At December 31, 2024	Base		Favourable		Unfavourable	
	Next 12 Months ¹	2 to 5 Years ¹	Next 12 Months ¹	2 to 5 Years ¹	Next 12 Months ¹	2 to 5 Years ¹
Macroeconomic Variables						
Housing Price Index (annual change)						
Canada	5.29%	3.12%	13.85%	4.14%	3.23 %	2.86%
Greater Toronto Area	4.10%	3.15%	12.59%	4.18%	3.36 %	2.98%
Greater Vancouver Area	2.86%	3.07%	11.28%	4.10%	2.81 %	2.92%
Gross domestic product (annual change)	1.80%	1.62%	2.80%	1.74%	0.80 %	1.49 %
Unemployment rate	6.73%	6.37%	6.23%	6.31%	7.23%	6.43%
Interest rates						
Prime rate	4.78%	4.78%	5.28%	4.85%	4.53%	4.75%

At December 31, 2023	Base		Favourable		Unfavourable	
	Next 12 Months ¹	2 to 5 Years ¹	Next 12 Months ¹	2 to 5 Years ¹	Next 12 Months ¹	2 to 5 Years ¹
Macroeconomic Variables						
Housing Price Index (annual change)						
Canada	(1.90%)	4.14%	6.23%	5.18%	(3.85)%	3.89%
Greater Toronto Area	(3.10%)	3.94%	4.95%	4.82%	(4.12)%	3.89%
Greater Vancouver Area	(1.33%)	4.00%	6.83%	4.95%	(3.93)%	3.95%
Gross domestic product (annual change)	0.96%	2.26%	1.96%	2.39%	(0.04)%	2.14%
Unemployment rate	6.45%	6.46%	5.95%	6.36%	6.95%	6.55%
Interest rates						
Prime rate	6.61%	5.29%	7.11%	5.79%	6.36%	5.04%

¹ The numbers represent the average values over the quoted period.

Historical regression methodology is used to relate ECL to key macroeconomic indicators including housing price indices, gross domestic product, unemployment rate and interest rates. Economic forecasts are determined based on a combination of external information and internal management judgments and estimates at the reporting date. The current changing interest rate environment has increased the level of uncertainty with respect to management's judgments and estimates including the probability weights assigned to each scenario, the impacts of monetary policy on macroeconomic indicators and the mortgage portfolio. Since December 31, 2024, forecasts around these uncertainties have continued to evolve. Any new forward-looking information subsequent to December 31, 2024, will be reflected in the measurement of provisions for credit losses in future periods, as appropriate. This may add significant variability to provisions for credit losses in future periods.

The base scenario represents management's best estimate using all available economic forecasts in light of the changing interest rate environment. It assumes the unemployment rate will increase before decreasing in the mid to long term. Gross domestic product will increase in the short term with a lower increase in the mid to long term. Housing prices are also expected to increase in key markets. The favourable scenario assumes a larger increase in housing prices, lower unemployment in the short term, and a larger increase to gross domestic product compared to the base scenario. The unfavourable scenario assumes a more pronounced increase to the unemployment rate, a lower increase in housing prices and slower gross domestic product growth in the short term followed by a recovery in the mid to long term.

Assuming a 100% base case economic forecast with the incorporation of the impact of the migration of mortgages between stages, with all other assumptions held constant, the ECL for corporate mortgages at December 31, 2024 would be approximately \$13,219 (December 31, 2023 - \$9,243) compared to the reported ECL for corporate mortgages of \$13,202 (December 31, 2023 - \$9,925).

Assuming a 100% unfavourable economic forecast with the incorporation of the impact of the migration of mortgages between stages, with all other assumptions held constant, the ECL for corporate mortgages at December 31, 2024 would be approximately \$14,250 (December 31, 2023 - \$10,947) compared to the reported ECL for corporate mortgages of \$13,202 (December 31, 2023 - \$9,925).

(d) Mortgage arrears

Mortgages past due but not impaired are as follows:

At December 31, 2024	1 to 30 Days	31 to 60 Days	61 to 90 Days	Total
Residential mortgages				
Insured	\$ 992	\$ 92	\$ 271	\$ 1,355
Uninsured	18,477	8,915	7,076	34,468
	\$ 19,469	\$ 9,007	\$ 7,347	\$ 35,823
At December 31, 2023	1 to 30 Days	31 to 60 Days	61 to 90 Days	Total
Residential mortgages				
Insured	\$ 214	\$ —	\$ —	\$ 214
Uninsured	17,203	10,190	6,406	33,799
	\$ 17,417	\$ 10,190	\$ 6,406	\$ 34,013

Impaired mortgages (net of individual allowances) are as follows:

At December 31, 2024	Residential Mortgages			Construction Loans	Total
	Insured	Uninsured			
Ontario	\$ —	\$ 12,481	\$ 12,441	\$ 24,922	
Alberta		452	—	452	
British Columbia		—	1,604	32,878	
Atlantic Provinces		59	—	59	
Other		295	335	630	
	\$ 806	\$ 14,420	\$ 45,319	\$ 60,545	
At December 31, 2023	Residential Mortgages			Construction Loans	Total
	Insured	Uninsured			
Ontario	\$ —	\$ 5,384	\$ 14,315	\$ 19,699	
Alberta	311	138	—	449	
British Columbia	—	449	57,891	58,340	
Atlantic Provinces	137	—	—	137	
Other	151	—	—	151	
	\$ 599	\$ 5,971	\$ 72,206	\$ 78,776	

At December 31, 2024, the total appraised value of the collateral related to the impaired construction loans is \$85,973.

(e) Geographic analysis

At December 31, 2024	Residential Mortgages	Construction Loans	Commercial Loans	Total	
Ontario	\$ 1,134,134	\$ 395,454	\$ 12,194	\$ 1,541,782	62.5 %
Alberta	92,996	105,426	—	198,422	8.1 %
British Columbia	107,390	586,681	—	694,071	28.2 %
Quebec	3,906	—	—	3,906	0.2 %
Atlantic Provinces	9,900	—	—	9,900	0.4 %
Other	11,002	—	5,008	16,010	0.6 %
	\$ 1,359,328	\$ 1,087,561	\$ 17,202	\$ 2,464,091	100.0 %

At December 31, 2023	Residential Mortgages	Construction Loans	Commercial Loans	Total	
Ontario	\$ 1,090,528	\$ 301,776	\$ 66,337	\$ 1,458,641	60.4 %
Alberta	79,928	116,888	—	196,816	8.2 %
British Columbia	104,821	627,104	—	731,925	30.3 %
Quebec	3,311	—	—	3,311	0.1 %
Atlantic Provinces	8,711	—	—	8,711	0.4 %
Other	10,479	—	4,972	15,451	0.6 %
	\$ 1,297,778	\$ 1,045,768	\$ 71,309	\$ 2,414,855	100.0 %

(f) Other information

Outstanding commitments for future fundings of mortgages are as follows:

At December 31	2024	2023
Residential mortgages		
Insured	\$ 63,674	\$ 76,904
Uninsured	31,201	25,332
Uninsured - completed inventory	6,994	2,432
Construction loans	327,996	507,159
Commercial loans		
Other	—	203
	\$ 429,865	\$ 612,030

Of the total outstanding commitments for future fundings, only a portion issued are expected to fund. Accordingly, these amounts do not necessarily represent future cash requirements of the Company.

The fair value of the corporate mortgage portfolio at December 31, 2024 is \$2,483,036 (December 31, 2023 - \$2,416,197). Fair values are calculated on a discounted cash flow basis using the prevailing market rates for similar mortgages.

At December 31, 2024, insured residential mortgages include \$46,299 (December 31, 2023 - \$125,350) of mortgages that had been securitized through the market MBS program; however, the underlying MBS security has been retained by the Company for liquidity purposes.

8. Non-Marketable Securities

At December 31	2024	2023
KingSett High Yield Fund	\$ 56,970	\$ 54,548
KingSett Senior Mortgage Fund LP	17,326	16,307
Crown Realty V Limited Partnership	9,316	8,413
TAS LP 3	4,273	8,291
Fiera Real Estate Development Fund IV, LP	10,435	6,072
Broccolini Limited Partnership No. 8	1,824	4,534
TAS LP 3 Co-Invest LP	3,289	4,284
Harbour Equity JV Development Fund VI	5,500	3,000
Pearl Group Growth Fund LP	2,823	2,094
TAS Impact Development LP 4	5,672	2,400
	\$ 117,428	\$ 109,943

KingSett High Yield Fund (“KSHYF”): The Company holds an investment in the KSHYF representing a 5.9% equity interest (December 31, 2023 - 5.9%). The KSHYF invests in mortgages secured by real estate including mezzanine, subordinate and bridge mortgages. As mortgage advances are made by the KSHYF, the Company advances its proportionate share. The KSHYF pays a base distribution of 9% per annum, and distributes any additional income earned on a quarterly basis. At December 31, 2024, the Company’s total remaining commitment to the KSHYF is \$30,127 (December 31, 2023 - \$32,694), consisting of \$1,283 available for capital advances for the KSHYF (December 31, 2023 - \$3,850) and \$28,844 that supports credit facilities throughout the life of the KSHYF (December 31, 2023 - \$28,844).

KingSett Senior Mortgage Fund LP (“KSSMF”): The Company holds an investment in KSSMF representing a 2.2% partnership interest (December 31, 2023 - 2.1%). At December 31, 2024, the Company’s total remaining commitment is \$7,800. The Company advances its proportionate share as KSSMF invests in a diversified portfolio of mortgage loans secured by Canadian residential and commercial real estate.

Crown Realty V Limited Partnership (“Crown”): The Company holds an investment in Crown representing a 7.7% partnership interest (December 31, 2023 - 7.7%). At December 31, 2024, the Company’s total remaining commitment is \$8,791. The Company advances its proportionate share as Crown integrates environmental and social focused initiatives to acquire, lease, manage and reposition commercial real estate properties across Ontario.

TAS LP 3 (“TAS 3”): The Company holds an investment in TAS 3 representing a 9.7% partnership interest (December 31, 2023 - 9.7%). At December 31, 2024, the Company has a \$3,000 revolving promissory note commitment that matures on June 30, 2025 with \$nil remaining available to be drawn. TAS 3 invests in, and develops, residential and mixed use properties with a focus on assets that drive environmental and social impacts.

Fiera Real Estate Development Fund IV, LP (“Fiera”): The Company holds an investment in Fiera representing a 6.5% partnership interest (December 31, 2023 - 6.5%). At December 31, 2024, the Company’s total remaining commitment is \$4,929. The Company advances its proportionate share as Fiera develops and re-develops multi-residential, industrial, office and retail properties, located in growing major Canadian urban markets.

Broccolini Limited Partnership No. 8 (“Broccolini”): The Company holds an investment in Broccolini representing a 5.7% partnership interest (December 31, 2023 - 5.7%). At December 31, 2024, the Company’s total remaining commitment is \$19,278. The Company advances its proportionate share as Broccolini invests in ground up development of industrial, residential and mixed-use properties across Canada, with a focus on Ontario and Quebec.

TAS LP 3 Co-Invest LP (“TAS Co”): The Company holds an investment in TAS Co, in which it has a 34.8% partnership interest (December 31, 2023 - 34.8%). At December 31, 2024, the Company’s total remaining commitment is \$1,599. The Company advances its proportionate share as TAS Co invests and it invests in some of the same properties as TAS 3 noted above.

Harbour Equity JV Development Fund VI (“Harbour”): The Company holds an investment in Harbour representing a 12.1% partnership interest (December 31, 2023 - 12.1%). At December 31, 2024, the Company’s total remaining commitment is \$5,450. The Company advances its proportionate share as Harbour provides equity capital to real estate developers in joint ventures or co-ownership structures for ground up development of residential and mixed-use properties across Canada.

Pearl Group Growth Fund LP (“Pearl”): The Company holds an investment in Pearl, in which it has a 6.9% partnership interest (December 31, 2023 - 6.9%). At December 31, 2024, the Company’s total remaining commitment is \$583. The Company advances its proportionate share as Pearl executes a value-add strategy by acquiring, redeveloping, entitling, leasing and project managing commercial and multi-unit residential properties in the Greater Toronto area.

TAS Impact Development LP 4 (“TAS 4”): The Company holds an investment in TAS 4 representing a 16.2% partnership interest (December 31, 2023 - 14.8%). At December 31, 2024, the Company’s total remaining commitment is \$12,678. The Company advances its proportionate share as TAS 4 acquires urban residential, mixed-use development and repositioning properties with a focus on developing and repositioning assets that drive environmental and social impacts.

For details of net gains and losses on non-marketable securities, refer to Note 20.

9. Equity Investment in MCAP Commercial LP

At December 31, 2024, the Company holds a 13.88% equity interest in MCAP (December 31, 2023 - 13.73%), representing 4,000,000 units held by MCAN (December 31, 2023 - 4,000,000) of the 28,813,772 total outstanding MCAP partnership units (December 31, 2023 - 29,137,895).

The Company recognizes equity income from MCAP on a one-month lag such that equity income from MCAP is based on MCAP’s net income for the years ended November 30 adjusted for the impacts of significant transactions or events up to the date of our financial statements.

Amongst the interparty rights in the MCAP partnership agreement, the majority partner in MCAP has the right to acquire MCAN’s entire partnership interest in MCAP at “fair market value”, which would be determined by an independent valuator agreed upon by both parties.

At December 31	2024	2023
Balance, beginning of year	\$ 111,367	\$ 106,168
Equity income	28,803	22,010
Dilution gain	680	1,048
Distributions received	(18,585)	(17,859)
Balance, end of year	\$ 122,265	\$ 111,367

Selected MCAP financial information is as follows:

At November 30	2024	2023
MCAP’s balance sheet:		
Assets	\$ 66,971,617	\$ 62,259,446
Liabilities	66,113,046	61,453,572
Equity	858,571	805,874
Years Ended November 30	2024	2023
MCAP’s revenue and net income:		
Revenue	\$ 1,187,445	\$ 1,056,940
Net income	208,774	160,149

During 2024, MCAP issued new class B units at a price in excess of the carrying value per unit, resulting in a dilution gain of \$680 (2023 - \$1,048).

10. Other Assets

At December 31	2024	2023
Corporate assets:		
Intangible assets, net	\$ 1,610	\$ 837
Capital assets, net	3,835	472
Right-of-use asset	5,939	1,147
Prepaid expenses	1,587	1,093
Other loans	5,742	2,256
Related party receivable - MCAP	1,629	1,628
Receivables	3,884	1,211
Foreclosed real estate	321	321
	\$ 24,547	\$ 8,965

The Company recorded a new right-of-use asset of \$6,077, as well as additions to leasehold improvements and furniture and fixtures, due to moving into a new office space on October 1, 2024. During the year ended December 31, 2024, the Company recognized \$370 (2023 - \$306) of depreciation expense on the right-of-use asset.

The related party receivable from MCAP consists primarily of net principal and interest collected by MCAP in its role as a mortgage servicer, which is remitted to MCAN on the next business day.

The capital assets and intangible assets continuity is as follows:

	Furniture & Fixtures	Computer Hardware	Leasehold Improvements	Capital Asset Total	Intangible Assets
Cost					
At January 1, 2023	\$ 835	\$ 2,213	\$ 2,003	\$ 5,051	\$ 6,277
Additions	—	10	—	10	659
At December 31, 2023	835	2,223	2,003	5,061	6,936
Additions	1,362	595	1,710	3,667	1,133
At December 31, 2024	2,197	2,818	3,713	8,728	8,069
Amortization					
At January 1, 2023	831	2,029	1,590	4,450	5,904
Amortization for the year	2	78	59	139	195
At December 31, 2023	833	2,107	1,649	4,589	6,099
Amortization for the year	67	94	143	304	360
At December 31, 2024	900	2,201	1,792	4,893	6,459
Net Book Value					
At December 31, 2023	2	116	354	472	837
At December 31, 2024	\$ 1,297	\$ 617	\$ 1,921	\$ 3,835	\$ 1,610

11. Securitization Activities

The Company is an NHA MBS issuer, which involves the securitization of insured mortgages to create and sell MBS through Canada Mortgage and Housing Corporation ("CMHC") market MBS and Canada Mortgage Bonds ("CMB") programs.

The Company may sell MBS to third parties and may also sell the net economics and cash flows from the underlying mortgages ("interest-only strips") to third parties. The MBS portion of the mortgage represents the core securitized mortgage principal and the right to receive coupon interest at a specified rate. The interest-only strips represent the right to receive excess cash flows after satisfying the MBS coupon interest payment and any other expenses such as mortgage servicing.

Pursuant to the NHA MBS program, MBS investors receive monthly cash flows consisting of interest and scheduled and unscheduled principal payments. CMHC makes principal and interest payments in the event of any MBS default by the issuer, thus fulfilling the Timely Payment guarantee to investors. All MBS issuers (including the Company) are required to remit scheduled mortgage principal and interest payments to Computershare, the designated Central Payor and Transfer Agent ("CPTA") for the program, even if these mortgage payments have not been collected from mortgagors. Similarly, at the maturity of the MBS pools that have been issued by the Company, any outstanding principal must be paid to the CPTA.

If the Company fails to make a scheduled principal and interest payment to CPTA, CMHC may enforce the assignment of the mortgages included in all MBS pools in addition to other assets backing the MBS issued. In the case of mortgage defaults, MCAN is required to make scheduled principal and interest payments to the CPTA until legal enforcement proceedings are terminated at which time MCAN is required to transfer the full amount of any outstanding principal to the CPTA as part of the Timely Payment obligation and then place the mortgage/property through the insurance claims process to recover any losses. These defaults may result in cash flow timing mismatches that may marginally increase funding and liquidity risks.

During 2024, MCAN securitized \$802,713 insured residential mortgages through the market MBS and CMB programs (2023 - \$359,419).

During 2024, MCAN bought, from a related party, and securitized \$94,312 of insured multi-family mortgages (2023 - \$150,265). With respect to the insured multi-family securitization, at the time of securitization the Company derecognized the mortgages from its consolidated balance sheet and recorded an upfront gain of \$128 (2023 - \$518).

Other accounting considerations

The primary risks associated with the market MBS program and CMB program are prepayment, liquidity and funding risks, including the requirement to fund 100% of any cash shortfall related to the above-noted Timely Payment obligation. Please refer to the shaded sections of the “Risk Factors” section of the MD&A where these risks are discussed further.

Transferred financial assets that are not derecognized in their entirety

Since MCAN neither transfers nor retains substantially all of the risks and rewards of ownership on sale and retains significant continuing involvement through the provision of the Timely Payment obligation with respect to the majority of the market MBS program and residential mortgage CMB program sale transactions, MCAN continues to recognize the securitized mortgages (Note 12) and financial liabilities from securitization (Note 17) on its consolidated balance sheet.

Transferred financial assets that are derecognized in their entirety but where the Company has a continuing involvement

MCAN securitizes insured multi-family mortgages through the market MBS program and CMB program, and in some cases, sells MBS and the associated interest-only strips to third parties. In these instances, where MCAN transfers control of the asset or substantially all risks and rewards on sale, MCAN derecognizes the mortgages from its consolidated balance sheets. MCAN’s continuing involvement is the ongoing obligation in its role as MBS issuer to service the mortgages and MBS until maturity.

In these circumstances, the derecognized MBS balance related to the market MBS program and CMB program are not reflected as an asset or liability on MCAN’s consolidated balance sheets. The derecognized MBS mature as follows:

	2025	2026	2028	2029	2030	2034	Total
At December 31, 2024	\$ 13,819	\$ 7,887	\$ 80,963	\$ 106,996	\$ 31,400	\$ 67,032	\$ 308,097

12. Mortgages - Securitized

(a) Summary

	Gross Principal	Allowance Total	Net Principal
At December 31, 2024	\$ 2,419,871	\$ —	\$ 2,419,871
At December 31, 2023	\$ 1,929,948	\$ —	\$ 1,929,948

(b) Mortgages by risk rating

The Company’s internal risk rating system involves judgment and combines multiple factors to arrive at a borrower-specific score to assess the borrower’s probability of default and ultimately classify the mortgage into one of the categories listed in the table below. For residential mortgages, these factors include, but are not limited to, the loan to value ratio, the borrower’s ability to service debt, property location and credit score. For a definition of internal risk ratings, refer to Note 7.

The table below shows the credit quality of the Company's securitized mortgage portfolio based on the Company's internal risk rating system and stage classification. The Company's policy that outlines whether ECLs are calculated on an impaired or performing basis is discussed in Note 4.

At December 31	2024				2023			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Insured performing	\$2,276,745	\$ 139,023	\$ —	\$2,415,768	\$1,826,912	\$ 98,375	\$ —	\$1,925,287
Monitored/Arrears	—	3,839	—	3,839	—	4,318	—	4,318
Impaired/Default	—	—	264	264	—	—	343	343
	\$2,276,745	\$ 142,862	\$ 264	\$2,419,871	\$1,826,912	\$ 102,693	\$ 343	\$1,929,948

(c) Mortgage allowances

The allowance for credit losses on the securitized portfolio at December 31, 2024 was \$nil (December 31, 2023 - \$nil). The provision for credit losses recorded during 2024 was \$nil (2023 - provision for credit losses of \$nil).

(d) Mortgage arrears

Securitized mortgages past due but not impaired are as follows:

	1 to 30 days	31 to 60 days	61 to 90 days	Total
At December 31, 2024	\$ 2,819	\$ 1,020	\$ —	\$ 3,839
At December 31, 2023	\$ 3,904	\$ 414	\$ —	\$ 4,318

Impaired securitized mortgages are as follows:

At December 31	2024	2023
Ontario	\$ 264	\$ —
Alberta	—	343
	\$ 264	\$ 343

(e) Geographic analysis

At December 31	2024		2023	
Ontario	\$ 1,995,326	82.5 %	\$ 1,655,249	85.7 %
Alberta	260,743	10.8 %	164,398	8.5 %
British Columbia	73,408	3.0 %	62,971	3.3 %
Quebec	5,631	0.2 %	7,298	0.4 %
Atlantic Provinces	51,295	2.1 %	26,521	1.4 %
Other	33,468	1.4 %	13,511	0.7 %
	\$ 2,419,871	100.0 %	\$ 1,929,948	100.0 %

(f) Other information

Capitalized transaction costs are included in mortgages and are amortized using the EIM. At December 31, 2024, the unamortized capitalized transaction cost balance is \$16,529 (December 31, 2023 - \$11,563).

The fair value of the securitized mortgage portfolio at December 31, 2024 is \$2,447,952 (December 31, 2023 - \$1,891,654).

Other securitized assets of \$20,128 at December 31, 2024 (December 31, 2023 - \$21,901) includes interest-only strips of \$9,550 (December 31, 2023 - \$12,500) from the Company's CMB-insured multi-family securitizations.

13. Derivative Financial Instruments

Cash Flow Hedging Relationships

The Company may enter into Government of Canada bond forward contracts to hedge interest rate risk arising from the impact of (i) movements in interest rates between the time insured residential mortgages are funded and the time that these mortgages are securitized; and (ii) movements in interest rates between the time term deposit funding is forecasted to be required and the time that the actual funding occurs. Realized gains or losses on these derivatives are reclassified from other comprehensive income (“OCI”) to interest on financial liabilities from securitization and term deposit interest and expenses on the consolidated statements of income over the expected life of the underlying hedged item.

At December 31, 2024, the Company had \$nil of derivative financial instruments outstanding relating to cash flow hedges (December 31, 2023 - \$nil).

The following table provides a reconciliation of OCI related to cash flow hedges:

Years Ended December 31	2024	2023
Liabilities - Interest Rate Risk		
Accumulated OCI at the beginning of the year	\$ 98	\$ (176)
OCI	(1,722)	274
Accumulated OCI at the End of the Period	\$ (1,624)	\$ 98
OCI on designated hedges	\$ (1,722)	\$ 274

The following table presents the total effects of cash flow hedges on the consolidated statements of income and the consolidated statements of comprehensive income:

Years Ended December 31	2024	2023
Liabilities - Interest Rate Risk		
Change in value of hedged item for ineffectiveness measurement	\$ 1,949	\$ (386)
Change in value of hedging item for ineffectiveness measurement	(1,949)	386
Hedge Ineffectiveness	—	—
Hedging gains recognized in other comprehensive income	(1,949)	386
Amount reclassified from accumulated other comprehensive income to net income	227	(112)
Effect on OCI	\$ (1,722)	\$ 274

Fair Value Hedging Relationships

The Company may enter into interest rate swaps to hedge interest rate risk arising from fair value changes in our fixed-rate term deposits due to movements in interest rates. Hedges are structured such that the fair value movements of the hedge instruments offset, within a reasonable range, the changes in fair value of the pool of term deposits due to interest rate fluctuations. The terms of our fair value hedges are generally less than 2 years but may go up to 5 years. The derivative instruments are settled at the time of maturity of the pool of term deposits. The Company applies fair value hedge accounting to these derivative transactions with the intention to recognize the effective matching of the fair value gain or loss on the derivative transactions with the fair value gain or loss on the pool of term deposits, within a reasonable range. Any unmatched fair value is recorded in term deposit interest and expenses as hedge ineffectiveness.

At December 31, 2024, the Company had \$2,508 of unrealized gains on derivative financial assets outstanding relating to fair value hedges (December 31, 2023 - \$198 unrealized gains). In 2024, we had unrealized fair value hedge costs of \$566 (2023 - \$230) recorded in term deposit interest and expenses in the consolidated statements of income.

The following table presents the effects of fair value hedges on the consolidated balance sheets and the consolidated statements of income:

Years Ended December 31	2024	2023
Liabilities - Interest Rate Risk		
Change in value of hedged item for ineffectiveness measurement	\$ 86	\$ 72
Change in value of hedging item for ineffectiveness measurement	9	(198)
Hedge Ineffectiveness	95	(126)
Carrying amounts for hedged items	\$ 788,157	\$ 317,000
Accumulated amounts of fair value hedge adjustments on hedged items	\$ 2,170	\$ 72

The following table presents outstanding derivative financial instruments designated in qualifying fair value hedging relationships:

At December 31, 2024	Notional Amount	Average Rate on Interest Rate Swaps ¹	Derivative Asset	Derivative Liability	Net Fair Market Value
Interest Rate Risk - Fair Value Hedges					
Within 1 year	\$ 517,515	4.44 %	\$ 1,971	\$ —	\$ 1,971
1 to 5 years	269,200	2.80 %	537	—	537
Total Derivatives in Qualifying Hedging Relationships	\$ 786,715	3.88 %	\$ 2,508	\$ —	\$ 2,508

¹Average rate on interest rate swaps represents the weighted average received fixed rate

The notional amount is not recorded as an asset or liability as it represents the face amount of the contract to which the rate or price is applied in order to calculate the amount of cash exchanged. Notional amounts do not represent the potential gain or loss associated with market risk and are not indicative of the credit risk associated with the derivatives.

Derivative-Related Risks

The potential for derivatives to increase or decrease in value as a result of changes in relevant factors, such as interest rate changes is referred to as market risk. Credit risk on derivatives, also known as counterparty credit risk, is the risk of a financial loss occurring as a result of the failure of a counterparty to meet its obligation to the Company. The risks are actively monitored and managed by the Company.

14. Term Deposits

At December 31	2024	2023
Maturity Date		
Within 3 Months	\$ 301,555	\$ 282,817
> 3 Months to 1 Year	813,428	803,927
> 1 to 3 Years	755,448	790,132
> 3 to 5 Years	417,795	323,226
	\$ 2,288,226	\$ 2,200,102

The estimated fair value of term deposits at December 31, 2024 was \$2,356,668 (December 31, 2023 - \$2,213,220) and is determined by discounting the contractual cash flows using market interest rates currently offered for deposits of similar remaining maturities.

15. Income Taxes

The composition of the provision for (recovery of) income taxes is as follows:

Years Ended December 31	2024		2023	
Income before income taxes	\$	76,554	\$	78,227
Statutory rate of tax ¹		0 %		0 %
Tax provision (recovery) before the following:	\$	—	\$	—
Provision related to income subject to tax in subsidiaries		(1,032)		729
	\$	(1,032)	\$	729

¹ MCAN is subject to tax at a statutory tax rate of 38% to the extent that it does not pay sufficient dividends to eliminate its taxable income. As MCAN has historically paid sufficient dividends such that it does not have taxable income, a 0% tax rate is used above.

Years Ended December 31	2024		2023	
Current tax				
Current tax provision	\$	62	\$	(30)
Deferred tax provision (recovery)				
Relating to loss carry forward benefit		(539)		591
Other		(555)		168
		(1,094)		759
	\$	(1,032)	\$	729

A summary of temporary differences by type is as follows:

At December 31	2024		2023	
Deferred tax assets				
Loss carry forward benefit	\$	735	\$	196
Other		695		140
	\$	1,430	\$	336

At December 31, 2024, deferred tax assets and liabilities were assessed for each entity and are presented as deferred tax assets of \$1,430 (December 31, 2023 - \$336) and deferred tax liabilities of \$nil (December 31, 2023 - \$nil) on the consolidated balance sheets.

The loss carry forward benefit reflected in the deferred tax asset relates to losses in subsidiaries to which the Company has attributed a future benefit.

At December 31, 2024, the Company has loss carry forward amounts in the non-consolidated MIC entity of \$13,037 (December 31, 2023 - \$4,574), the benefit of which has not been recorded in deferred tax assets. This balance only includes assessed fiscal years. The tax loss carry forward amounts expire beginning in 2036.

16. Other Liabilities

At December 31	2024		2023	
Accounts payable and accrued charges	\$	15,668	\$	10,411
Premises lease liability		6,061		1,700
Dividends payable		15,078		13,464
	\$	36,807	\$	25,575

The Company moved into a new office space on October 1, 2024 and recorded a new premises lease liability of \$6,077, net of \$2,356 in lease incentive receivable.

During 2024, the Company recognized \$128 (2023 - \$66) of interest expense and \$484 (2023 - \$436) of payments relating to the premises lease liability.

The maturity of the premises lease liability is as follows, excluding the lease incentive receivable:

At December 31		2024
Within 1 year	\$	66
> 1 to 5 years		1,630
> 5 years		6,552
Total premises lease liability	\$	8,248

17. Financial Liabilities from Securitization

Total financial liabilities from securitization mature as follows:

At December 31	2024		2023	
2024	\$	—	\$	144,546
2025		411,487		471,305
2026		709,301		728,243
2027		540,766		345,650
2028		262,822		227,139
2029		498,860		—
	\$	2,423,236	\$	1,916,883

18. Share Capital

At December 31	2024		2023	
	Number of Shares	Share Capital	Number of Shares	Share Capital
Balance, January 1	35,431,938	\$ 406,528	34,305,704	\$ 389,986
Issued				
Dividend reinvestment plan	938,713	14,779	972,834	14,458
At-the-market equity program	404,100	6,987	153,400	2,084
Overnight marketed offering	1,868,750	27,153	—	—
Executive Share Purchase Plan	73,503	1,236	—	—
Balance, December 31	38,717,004	\$ 456,683	35,431,938	\$ 406,528

The authorized share capital of the Company consists of unlimited common shares with no par value.

The Company issues shares under the dividend reinvestment plan (“DRIP”) out of treasury at the weighted average trading price for the five days preceding such issue less a discount of 2%.

In 2023, the Company renewed its (i) Base Shelf prospectus; and (ii) at-the-market equity program (“ATM Program”) established pursuant to a Prospectus Supplement to its Base Shelf prospectus allowing the Company to issue up to \$30,000 common shares to the public from time to time over a 2 year period at the market prices prevailing at the time of sale. The volume and timing of distributions under the ATM Program are determined at MCAN’s sole discretion. The Company began issuing shares under the ATM Program in 2022. During 2024, the Company sold 404,100 common shares at a weighted average price of \$18.29 for gross proceeds of \$7,390 and net proceeds of \$6,987 including \$148 of agent commission paid and \$255 of other share issuance costs under the ATM Program. During 2023, the Company sold 153,400 common shares at a weighted average price of \$16.12 for gross proceeds of \$2,474 and net proceeds of \$2,084 including \$50 of agent commission paid and \$340 of other share issuance costs under the ATM Program.

In Q1 2024, the Company closed an overnight marketed offering and issued 1,868,750 common shares at a price of \$15.40 per common share for gross proceeds of \$28,779 and \$1,626 of share issuance costs.

For details on the Executive Share Purchase Plan, refer to Note 23.

The Company had no potentially dilutive instruments at December 31, 2024 or December 31, 2023.

19. Dividends

On February 24, 2025, the Board declared a quarterly regular cash dividend of \$0.41 per share to be paid on March 31, 2025 to shareholders of record as of March 14, 2025.

20. Net loss on securities

Years Ended December 31	2024	2023
Net change in unrealized gain (loss) on marketable securities	802	(3,212)
Net realized gain (loss) on non-marketable securities	1,041	—
Net change in unrealized gain (loss) on non-marketable securities	(8,186)	(410)
	\$ (6,343)	\$ (3,622)

For the year ended December 31, 2024, the Company recorded a (i) \$1,041 realized gain related to the sale of one underlying property investment with value-add activity; and a (ii) \$8,186 net unrealized loss on non-marketable securities mainly related to underlying properties from general commercial real estate headwinds increasing capitalization rates as well as increased debt servicing costs that impact overall returns. Net unrealized gains or losses on marketable securities fluctuate with share prices of the underlying securities.

21. Mortgage Expenses

Corporate assets

Years Ended December 31	2024	2023
Mortgage servicing expense	\$ 6,613	\$ 5,930
Letter of credit expense	801	752
Other mortgage expenses	967	808
	\$ 8,381	\$ 7,490

Letter of credit expense relates to outstanding letters of credit under the Company's credit facility, discussed in Note 24.

Securitization assets

At December 31, 2024, mortgage expenses associated with securitization assets of \$5,769 (2023 - \$4,548) consist primarily of mortgage servicing expenses.

22. Provision for (Recovery of) Credit Losses

Years Ended December 31	Note	2024	2023
Corporate portfolio:			
Stage 1 - provisions for (recoveries of) performing mortgages	7	\$ (723)	\$ 2,061
Stage 2 - provisions for (recoveries of) performing mortgages	7	20	343
Stage 3 - provisions for (recoveries of) impaired mortgages	7	3,961	2,073
		3,258	4,477
Other provisions (recoveries), net		—	17
Provision for credit losses		3,258	4,494
Securitized portfolio:			
Stage 1 - provisions for (recoveries of) performing mortgages	12	—	—
Provision for credit losses		\$ —	\$ —

23. Related Party Disclosures

Transactions with MCAP

In 2024, the Company entered into related party transactions with MCAP as follows:

- Purchase of mortgage origination and administration services of \$8,269 (2023 - \$7,054).
- Purchase of uninsured residential mortgages of \$8,138 (2023 - \$16,750).
- Purchase of construction loans of \$nil (2023 - \$nil) and sale of construction loans at par of \$3,480 (2023 - \$nil) with no gain or loss on sale.

- The Company has an agreement with MCAP Securities Limited Partnership, a wholly owned subsidiary of MCAP, whereby the Company can sell to MCAP Securities Limited Partnership insured residential mortgage commitments. The Company sold commitments of \$1,956 (2023 - \$24,877) under this agreement and received revenue of \$56 (2023 - \$193) recorded in interest on cash and other income on the consolidated statements of income.

All related party transactions noted above were in the normal course of business.

Compensation

Key management personnel of the Company consist of individuals that have authority and accountability for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel include the members of the Board.

The compensation of key management personnel is as follows:

Years Ended December 31	2024		2023	
Short term benefits (salaries, benefits and director fees)	\$	6,085	\$	6,822
Share-based payments (RSU, PSU)		2,109		464
Termination benefits		2,301		—
	\$	10,495	\$	7,286

Executive Share Purchase Plan

The Company has an Executive Share Purchase Plan (the “Share Purchase Plan”) whereby the Board can approve loans to senior management for the purpose of purchasing the Company’s common shares. The maximum amount of loans approved under the Share Purchase Plan is limited to 10% of the issued and outstanding common shares.

Dividend distributions on the common shares are used to reduce the principal balance of the loans as follows: 50% of regular distributions; 75% of capital gain distributions. Common shares are issued out of treasury for the Share Purchase Plan. The granting of awards under the Share Purchase Plan may only be done before a black-out period begins or after the sixth day following the end of a black-out period.

At December 31, 2024, \$1,947 of loans were outstanding under the Share Purchase Plan (December 31, 2023 - \$1,852). During 2024, the Company advanced new loans under the Share Purchase Plan of \$1,236 (2023 - \$nil). The loans under the Share Purchase Plan bore interest at 6.45% at December 31, 2024 (December 31, 2023 - 8.20%) which represents prime plus 1% and have a five-year term. The shares are pledged as security for the loans and had a fair value of \$2,448 at December 31, 2024 (December 31, 2023 - \$2,405). In 2024, MCAN recognized \$133 of interest income (2023 - \$161) on the Share Purchase Plan loans.

Employee Share Ownership Plan

The Company has an Employee Share Ownership Plan whereby team members can elect to purchase common shares of the Company up to 6% of their annual earnings. The Company matches 50% of each team member’s contribution amount. During each pay period, all contributions are used by the plan’s trustee to purchase the common shares in the open market. The common shares acquired with the Company’s contributions fully vest immediately. The Company’s contributions are expensed as paid and totalled \$234 for 2024 (2023 - \$215).

Share Unit Plans

Deferred Share Units Plan

The Company has a Deferred Share Units Plan (the “DSU Plan”) whereby the Board grants units under the DSU Plan to certain members of senior management of the Company (the “DSU Participants”). Each unit is equivalent in value to one common share of the Company. The DSU Participants are entitled to receive cash for each unit following their individual retirement or termination dates, whichever is earlier. The individual unit values are based on the average market value of the Company’s common shares for the five days preceding the retirement/termination date. During 2024 and 2023, there were no DSU Plan units outstanding.

Restricted Share Units Plan

The Company has a Restricted Share Units Plan (the “RSU Plan”) whereby the Board grants units under the RSU Plan to certain members of senior management of the Company (the “RSU Participants”). Each unit is equivalent in value to one

common share of the Company. The RSU Participants are entitled to receive cash for each unit three years subsequent to the awarding of the units subject to continued employment with the Company. The individual unit values are based on the value of the Company's common shares at the time of payment. In addition, the RSU Participants are entitled to receive dividend distributions in the form of additional units. All RSU units vest after three years.

During 2024, the Company paid the RSU Participants \$502 (2023 - \$761) upon vesting of 31,971 RSU Plan units (2023 - 45,776 units).

Performance Share Units Plan

The Company has established a Performance Share Units Plan (the "PSU Plan") whereby the Board grants units under the PSU Plan to certain members of senior management of the Company (the "PSU Participants"). Each unit is equivalent in value to one common share of the Company. Issuances prior to 2019 vest three years subsequent to the awarding of the units subject to continued employment with the Company. Units issued in 2019 and thereafter vest annually over a three year period, however these units are not payable until three years from the issuance date. The individual unit values are based on the value of the Company's common shares at the time of payment. In addition, the PSU Participants are entitled to receive dividend distributions in the form of additional units. At the time of vesting, a "Performance Factor" of 0-200% is applied to the number of units awarded which is based on earnings per share and other performance metrics in the years subsequent to the grant date.

The units granted under the PSU Plan may be either PSU units or Performance Deferred Share Units ("PDSU units"). Holders of PSU units issued prior to 2019 are paid in cash at the time of vesting. Holders of PSU units issued in 2019 and thereafter are paid in cash three years from the issuance date. Holders of PDSU units are paid in cash at their individual retirement or termination, whichever is earlier, provided that the units have vested. Additionally, the PDSU units earn dividends subsequent to vesting until the retirement or termination, whichever is earlier.

During 2024, the Company paid the PSU Participants \$713 (2023 - \$303) upon vesting of 32,458 PSU Plan units (2023 - 26,954). At December 31, 2024 and 2023, the Company recorded a liability on all outstanding units as it expected to payout on these units.

Activity related to the RSU Plan and PSU Plan is as follows:

At December 31	2024		2023	
	RSU	PSU	RSU	PSU
Units outstanding, beginning of year	119,371	140,876	104,994	100,340
New units granted	49,125	97,411	49,858	55,693
Units issued as dividends	11,145	15,286	11,017	12,519
Units vested	(31,971)	(32,458)	(45,776)	(26,954)
Units forfeited	(33,956)	(45,802)	(722)	(722)
Units outstanding, end of year	113,714	175,313	119,371	140,876
Compensation expense for the year	\$ 648	\$ 2,071	\$ 767	\$ 954
Outstanding liability, end of year	\$ 1,106	\$ 2,903	\$ 957	\$ 1,542

24. Credit Facilities

The Company has a secured demand revolver facility from a Canadian Schedule I Chartered bank bearing interest at prime plus 0.25% (December 31, 2023 - prime plus 0.25%), with a facility limit of \$220,000 (December 31, 2023 - \$220,000). The facility is due and payable upon demand. At December 31, 2024, the outstanding loan principal payable was \$nil (December 31, 2023 - \$nil).

Under the facility, there is a sublimit for issued letters of credit. Letters of credit have a term of up to one year from the date of issuance, plus a renewal clause providing for an automatic one-year extension at the maturity date subject to the bank's option to cancel by written notice at least 30 days prior to the letters of credit expiry date. The letters of credit are for the purpose of supporting developer obligations to municipalities in conjunction with residential construction loans. If the developer defaults in its obligation to the municipalities, the municipalities may draw on the letters of credit, in which case the Company is obligated to fund the letters of credit. At December 31, 2024, there were letters of credit in the amount of \$44,295 issued (December 31, 2023 - \$48,637) and additional letters of credit in the amount of \$24,429 committed but not issued (December 31, 2023 - \$25,722).

The Company has an agreement with a Canadian Schedule I Chartered bank that enables the Company to execute repurchase agreements for liquidity purposes. This facility allows the Company to encumber certain eligible securities for financing purposes. As part of the agreement, the Company may sell assets to the counterparty at a specified price with an agreement to repurchase at a specified future date. The interest rate on the borrowings is driven by market spot rates at the time of borrowing. At December 31, 2024, the outstanding facility balance was \$nil (December 31, 2023 - \$nil).

The Company has a demand loan credit agreement with a Canadian Schedule I Chartered bank for a \$100,000 senior secured mortgage warehouse facility (December 31, 2023 - \$100,000) at either prime plus 0.05% or bankers' acceptance rate plus 1.05%. The facility is used to fund insured residential mortgages prior to securitization activities. At December 31, 2024, the outstanding loan principal payable was \$nil (December 31, 2023 - \$64,280).

25. Capital Management

The Company's primary capital management objectives are to maintain sufficient capital for regulatory purposes and to earn acceptable and sustainable risk-weighted returns. Through the Company's risk management and corporate governance framework, assessments of current and projected asset growth, economic conditions, housing market activity, the interest rate environment and changes to credit quality are made to determine appropriate levels of capital. The Company expects to pay out all of MCAN's non-consolidated taxable income over time through dividends subject to final review and declaration by the Board. Capital growth is achieved through retained earnings, the DRIP, Executive Share Purchase Plan, rights offerings, public share offerings and stock dividends. Our capital management is primarily driven by the guidelines set out by the Tax Act and OSFI.

For further information, refer to the "Capital Management" section of the MD&A.

Regulatory capital

As a Loan Company under the Trust Act, OSFI oversees the adequacy of the Company's capital. For this purpose, OSFI has imposed minimum capital to risk-weighted asset ratios and a minimum leverage ratio. OSFI expects all federally regulated financial institutions to meet the minimum capital to risk-weighted asset ratios of 7% common equity tier 1 capital, 8.5% tier 1 capital and 10.5% total capital.

For further information on the Company's regulatory capital management, refer to the "Regulatory Capital" sub-section of the "Capital Management" section of the MD&A.

At December 31	2024	2023
Regulatory ratios (OSFI)		
Share capital	\$ 456,683	\$ 406,528
Contributed surplus	510	510
Retained earnings	143,620	124,708
Accumulated other comprehensive income	(1,624)	98
Deduction for equity investment in MCAP ¹	(62,346)	(58,183)
Common Equity Tier 1 and Tier 1 Capital (A)	536,843	473,661
Tier 2 Capital	7,250	7,953
Total Capital	\$ 544,093	\$ 481,614
Total exposures/Regulatory assets		
Consolidated assets	\$ 5,347,565	\$ 4,739,087
Less: deduction for equity investment in MCAP ¹	(62,346)	(58,183)
Other adjustments ²	8,472	1,900
Total on-balance sheet exposures	5,293,691	4,682,804
Mortgage and investment funding commitments	521,100	716,638
Less: conversion to credit equivalent amount	(312,660)	(429,983)
Letters of credit	44,295	48,637
Less: conversion to credit equivalent amount	(22,148)	(24,319)
Off-balance sheet items	230,587	310,973
Total exposures/Regulatory assets (B)	\$ 5,524,278	\$ 4,993,777
Leverage ratio (A / B)	9.72%	9.49%

¹ The deduction for the equity investment in MCAP is equal to the equity investment balance less 10% of shareholders' equity and eligible stage 1 and stage 2 allowances.

² Certain items, such as negative cash balances and derivatives, are adjusted from total exposures but included in consolidated assets.

Income tax capital

As a MIC under the Tax Act, the Company is limited to an income tax liabilities to capital ratio of 5:1 (or an income tax assets to capital ratio of 6:1), based on the non-consolidated balance sheet in the MIC entity measured at its tax value. For further information on the Company's income tax capital management, refer to the "Income Tax Capital" sub-section of the "Capital Management" section of the MD&A.

Other Capital Management Activity

In conjunction with the annual strategic planning and budgeting process, the Company completes an Internal Capital Adequacy Assessment Process ("ICAAP") in order to ensure that it has sufficient capital to support its business plan and risk appetite. The ICAAP assesses the capital necessary to support the various inherent risks that the Company faces, including liquidity and funding, credit, interest rate, market, operational, regulatory compliance, strategic and reputational risks. The Company's business plan is also stress-tested under various adverse scenarios to determine the impact on results from operations and financial condition. The ICAAP is reviewed by both management and the Board and is submitted to OSFI annually. In addition, the Company performs stress testing on its internal forecasts for capital adequacy on a quarterly basis, and the results of such testing are reported to the Board.

26. Financial Instruments

The majority of the Company's consolidated balance sheet consists of financial instruments, and the majority of net income is derived from the related income, expenses, gains and losses. Financial instruments include cash and cash equivalents, cash held in trust, marketable securities, mortgages, non-marketable securities, other loans, financial liabilities from securitization, term deposits and demand loans payable.

To measure financial instruments that are carried at fair value on the consolidated balance sheets, or for which fair value is disclosed, the following fair value hierarchy is used based on the inputs to the valuation:

- Level 1: Quoted market prices observed in active markets for identical assets and liabilities.
- Level 2: Directly or indirectly observable inputs for the assets or liabilities not included in Level 1.
- Level 3: Unobservable market inputs.

Financial instruments are classified at the lowest level of the hierarchy for which a significant input has been used. The fair value hierarchy requires the use of observable market inputs whenever obtainable.

There were no transfers between levels during the years ended December 31, 2024 and 2023.

The following tables summarize the fair values of financial assets measured at FVPL and financial assets and liabilities measured at amortized cost for which fair values are disclosed.

At December 31, 2024	Level 1	Level 2	Level 3	Total	Carrying Value
Assets measured at FVPL					
Marketable securities	\$ 66,345	\$ —	\$ —	\$ 66,345	\$ 66,345
Derivative financial instruments ¹⁰	—	2,508	—	2,508	2,508
Non-marketable securities - KSHYF ¹	—	—	56,970	56,970	56,970
Non-marketable securities - TAS 3 ⁹	—	—	4,273	4,273	4,273
Non-marketable securities - KSSMF ¹	—	—	17,326	17,326	17,326
Non-marketable securities - TAS Co ⁹	—	—	3,289	3,289	3,289
Non-marketable securities - Crown ⁹	—	—	9,316	9,316	9,316
Non-marketable securities - Pearl ⁹	—	—	2,823	2,823	2,823
Non-marketable securities - TAS 4 ⁸	—	—	5,672	5,672	5,672
Non-marketable securities - Broccolini ⁹	—	—	1,824	1,824	1,824
Non-marketable securities - Fiera ⁸	—	—	10,435	10,435	10,435
Non-marketable securities - Harbour ⁸	—	—	5,500	5,500	5,500
	\$ 66,345	\$ 2,508	\$ 117,428	\$ 186,281	\$ 186,281
Assets measured at amortized cost for which fair values are disclosed					
Cash and cash equivalents	\$ 61,703	\$ —	\$ —	\$ 61,703	\$ 61,703
Mortgages - corporate ³	—	—	2,483,036	2,483,036	2,464,091
Other assets - other loans ⁴	—	—	5,742	5,742	5,742
Securitization program cash held in trust	47,249	—	—	47,249	47,249
Mortgages - securitized ³	—	—	2,447,952	2,447,952	2,419,871
	\$ 108,952	\$ —	\$ 4,936,730	\$ 5,045,682	\$ 4,998,656
Liabilities measured at amortized cost for which fair values are disclosed					
Term deposits ⁶	\$ —	\$ —	\$ 2,356,668	\$ 2,356,668	\$ 2,288,226
Demand loans payable ⁵	—	—	107	107	107
Other liabilities - corporate ⁵	—	—	36,807	36,807	36,807
Financial liabilities from securitization ⁷	—	—	2,411,721	2,411,721	2,423,236
	\$ —	\$ —	\$ 4,805,303	\$ 4,805,303	\$ 4,748,376

At December 31, 2023	Level 1	Level 2	Level 3	Total	Carrying Value
Assets measured at FVPL					
Marketable securities	\$ 50,320	\$ —	\$ —	\$ 50,320	\$ 50,320
Derivative financial instruments ²	—	198	—	198	198
Non-marketable securities - KSHYF ¹	—	—	54,548	54,548	54,548
Non-marketable securities - TAS ³	—	—	8,291	8,291	8,291
Non-marketable securities - KSSMF ¹	—	—	16,307	16,307	16,307
Non-marketable securities - TAS Co ⁹	—	—	4,284	4,284	4,284
Non-marketable securities - Crown ⁹	—	—	8,413	8,413	8,413
Non-marketable securities - Pearl ⁹	—	—	2,094	2,094	2,094
Non-marketable securities - TAS ⁴	—	—	2,400	2,400	2,400
Non-marketable securities - Broccolini ⁹	—	—	4,534	4,534	4,534
Non-marketable securities - Fiera ⁸	—	—	6,072	6,072	6,072
Non-marketable securities - Harbour ⁸	—	—	3,000	3,000	3,000
	\$ 50,320	\$ 198	\$ 109,943	\$ 160,461	\$ 160,461
Assets measured at amortized cost for which fair values are disclosed					
Cash and cash equivalents	\$ 60,345	\$ —	\$ —	\$ 60,345	\$ 60,345
Mortgages - corporate ³	—	—	2,416,197	2,416,197	2,414,855
Other assets - other loans ⁴	—	—	2,256	2,256	2,256
Securitization program cash held in trust	30,909	—	—	30,909	30,909
Mortgages - securitized ³	—	—	1,891,654	1,891,654	1,929,948
	\$ 91,254	\$ —	\$ 4,310,107	\$ 4,401,361	\$ 4,438,313
Liabilities measured at amortized cost for which fair values are disclosed					
Term deposits ⁶	\$ —	\$ —	\$ 2,213,220	\$ 2,213,220	\$ 2,200,102
Demand loan payable ⁶	—	—	64,683	64,683	64,683
Other liabilities - corporate ⁵	—	—	25,575	25,575	25,575
Financial liabilities from securitization ⁷	—	—	1,854,850	1,854,850	1,916,883
	\$ —	\$ —	\$ 4,158,328	\$ 4,158,328	\$ 4,207,243

¹ Fair value is based on the redemption value.

² Fair value based on swaps curves adjusted for credit risks.

³ Fair value of corporate and securitized fixed rate mortgages are calculated based on discounting the expected future cash flows of the mortgages, adjusting for credit risk and prepayment assumptions at current market rates for offered mortgages based on term, contractual maturities and product type. For insured adjustable rate residential mortgages, fair value is assumed to equal their carrying amount since there are no fixed spreads. The Company classifies its mortgages as Level 3 given the fact that although many of the inputs to the valuation models used are observable, non-observable inputs include the discount rate and the assumed level of prepayments.

⁴ Fair value is assumed to be the carrying value as underlying loans are variable rate.

⁵ The carrying value of the asset/liability approximates fair value.

⁶ As term deposits are non-transferable by the deposit holders, there is no observable market. As such, the fair value of the term deposits is determined by discounting expected future cash flows of the deposits at current offered rates for deposits with similar terms.

⁷ Fair value of financial liabilities from securitization is determined using current market rates for CMB and MBS.

⁸ Fair value based on recent transaction price.

⁹ Fair value based on the net asset value of the underlying partnerships.

The following table shows the continuity of Level 3 financial assets measured at FVPL:

At December 31	2024	2023
Balance, beginning of year	\$ 109,943	\$ 97,228
Advances / Purchases	17,349	14,670
Repayments / Dispositions	(1,678)	(1,545)
Changes in unrealized fair value, recognized in net income	(8,186)	(410)
Balance, end of year	\$ 117,428	\$ 109,943

Risk management

The types of risks to which the Company is exposed include but are not limited to liquidity and funding risk, credit risk, interest rate risk and market risk. The Company's enterprise risk management framework includes policies, guidelines and procedures, with oversight by senior management and the Board. These policies are developed and implemented by management and reviewed and approved periodically by the Board. For the nature of these risks and how they are managed, please refer to the shaded sections of the "Risk Factors" section of the MD&A. The shaded sections of the MD&A relating to liquidity and funding, credit, interest rate and market risks inherent in financial instruments form an integral part of these consolidated financial statements.

27. Commitments and Contingencies

For the nature of the Company's commitments and contingencies, please refer to the shaded sections of the "Off-Balance Sheet Arrangements" section of the MD&A. The shaded section of the MD&A relating to off-balance sheet arrangements forms an integral part of these consolidated financial statements.