# M·CAN

# QUARTERLY REPORT 2020 Q1



#### **DESCRIPTION OF BUSINESS**

MCAN Mortgage Corporation (the "Company" or "MCAN") is a Loan Company under the *Trust and Loan Companies Act* (Canada) (the "Trust Act") and a Mortgage Investment Corporation ("MIC") under the *Income Tax Act* (Canada) (the "Tax Act"). As a Loan Company under the Trust Act, the Company is subject to the guidelines and regulations set by the Office of the Superintendent of Financial Institutions Canada ("OSFI"). MCAN is a public company listed on the Toronto Stock Exchange under the symbol MKP.

Our objective is to generate a reliable stream of income by investing in a diversified portfolio of Canadian mortgages, including single family residential, residential construction, non-residential construction and commercial loans, as well as other types of securities, loans and real estate investments. We employ leverage by issuing term deposits that are eligible for Canada Deposit Insurance Corporation deposit insurance and are sourced through a network of independent financial agents. We manage our capital and asset balances based on the regulations and limits of the Trust Act, the Tax Act and OSFI.

As a MIC, we are entitled to deduct the dividends that we pay to shareholders from our taxable income. Regular dividends are treated as interest income to shareholders for income tax purposes. We are also able to pay capital gains dividends, which would be treated as capital gains to shareholders for income tax purposes. Dividends paid to foreign investors may be subject to withholding taxes. To meet the MIC criteria, 67% of our non-consolidated assets measured on a tax basis are required to be held in cash or cash equivalents and residential mortgages.

MCAN's wholly-owned subsidiary, XMC Mortgage Corporation, is an originator of single family residential mortgage products across Canada.

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#### **MESSAGE TO SHAREHOLDERS**

MCAN Mortgage Corporation ("MCAN", the "Company" or "we") reported a net loss of \$9.7 million (\$0.40 loss per share) for the first quarter ended March 31, 2020, a decrease of 168% from \$14.3 million (\$0.60 earnings per share) in the first quarter of 2019. First quarter 2020 return on average shareholders' equity was (11.84)% compared to 18.36% in the prior year. Results for the first quarter of 2020 were impacted by decreased corporate net investment income driven by a net loss on our marketable securities portfolio as well as increased provision for credit losses, as compared to the first quarter of 2019.

The Board of Directors (the "Board") declared a second quarter dividend of \$0.34 per share on May 12, 2020 to be paid June 30, 2020 to shareholders of record as of June 15, 2020.

#### **Business Activities**

The Company's business activities since the fourth quarter of 2019 provided a strong position for MCAN entering into the COVID-19 crisis in mid-March.

During the first quarter of 2020, we continued to grow our corporate mortgage portfolio in both single family and residential construction mortgages. As at March 31, 2020, our total corporate mortgage portfolio increased to \$1,188 million (December 31, 2019 - \$1,089 million). We originated \$52 million of uninsured single family mortgages (Q1 2019 - \$63 million) during the quarter. Additionally, we originated \$100 million of insured single family mortgages (Q1 2019 - \$38 million) and securitized \$95 million of insured single and multi family mortgages through the National Housing Act ("NHA") Mortgage-Backed Securities ("MBS") program (Q1 2019 - \$28 million).

Our construction and commercial portfolio grew 7% with originations totaling \$90 million (Q1 2019 - \$39 million) during the quarter. We continue to be selective and are pleased with our loan portfolio in terms of product composition and structure, geographic mix and exposure. We have strong strategic partnerships for origination and expect to be able to continue to maintain the quality of our investment in these portfolios.

The growth in our origination, portfolio and securitization activities is due to targeted investment in our sales and marketing and underwriting platforms, as well as our strategic partner relationships. While our earnings and the value of our real estate investment trust ("REIT") portfolio were significantly impacted by the stock market declines due to COVID-19 and other economic fallout expectations, we recorded very strong mortgage operations results.

The Company has historically pursued opportunities to acquire, hold and dispose of investments in marketable and non-marketable securities. Since the third quarter of 2019, proceeds of disposition in our REIT portfolio totalled \$16 million and effective January 1, 2020, we sold our position in the Crown Realty II Limited Partnership core fund, realizing a further \$33 million in sale proceeds, resulting in total real estate equity sales of \$49 million. These dispositions helped set up the Company for future investment opportunities, providing us with both liquidity and capital.

We believe we have a conservative risk profile with single family mortgages comprising 50% of our total corporate mortgage portfolio. Our construction and commercial portfolio is comprised of assets in various stages of development and construction, which we believe should position us well as we move into the rest of 2020. Furthermore, we finished the quarter with a strong capital and liquidity position that will provide the company with flexibility in pursuing any arising opportunities. We believe that we entered the COVID-19 crisis from a position of strength. We will look to continue to invest with a heightened focus on all key lending metrics given the uncertainty around the impacts of COVID-19 on our traditional markets and the broader Canadian economy. We expect to consider such opportunities in the context of our strategic focus and operational strengths in conjunction with our risk appetite and market dynamics.

We do not know the full depth, duration and breadth of the impact and changes that will inevitably occur in the Canadian economy, housing markets and our business as a result of the pandemic. The Government and Bank of Canada have moved swiftly to address issues in the credit markets to drive some fiscal stimulus while OSFI has announced several measures to support COVID-19 efforts while promoting financial resilience and stability. There are significant challenges ahead for the country, certain business sectors and many consumers. We at MCAN are focused on stepping up to the business challenges and opportunities, backed by strong business partnerships and a talented and committed team.

I would like to acknowledge two of our Directors that are retiring and not standing for re-election. Susan Doré and Verna Cuthbert have served on the Board of the Corporation for 10 and 6 years, respectively. Their guidance and counsel were instrumental in the Company's successes over the years and we wish them well in their retirement.

To the team at MCAN, thank you for the timely execution of our work from home operations and your continued dedication in execution of day to day business. Our executive leadership team has provided steady guidance and stewardship during the past two months since the crisis took hold in Canada. Lastly, to all of our business partners, shareholders, borrowers and team members, we hope you and your families stay well.

Karen Weaver

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President and Chief Executive Officer

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATIONS

This Management's Discussion and Analysis of Operations ("MD&A") should be read in conjunction with the interim unaudited consolidated financial statements and accompanying notes for the quarter ended March 31, 2020 and the audited consolidated financial statements, accompanying notes and MD&A for the year ended December 31, 2019. These items and additional information regarding MCAN Mortgage Corporation ("MCAN", the "Company" or "we"), including continuous disclosure materials such as the Annual Information Form are available on the System for Electronic Document Analysis and Retrieval ("SEDAR") at www.sedar.com and our website at www.mcanmortgage.com. Except as indicated below, all other factors discussed and referred to in the MD&A for fiscal 2019 remain substantially unchanged. Information has been presented as at May 12, 2020.

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#### A CAUTION ABOUT FORWARD-LOOKING INFORMATION AND STATEMENTS

This MD&A contains forward-looking information within the meaning of applicable Canadian securities laws. All information contained in this MD&A, other than statements of current and historical fact, is forward-looking information. All of the forward-looking information in this MD&A is qualified by this cautionary note. Often, but not always, forward-looking information can be identified by the use of words such as "may," "believe," "will," "anticipate," "expect," "planned," "estimate," "project," "future," and variations of these or similar words or other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Forward-looking information in this MD&A includes, among others, statements and assumptions with respect to:

- the current business environment and outlook;
- · possible or assumed future results;
- our ability to create shareholder value;
- our business goals and strategy;
- the potential impact of new regulations and changes to existing regulations;
- the stability of home prices;
- the effect of challenging conditions on us;
- factors affecting our competitive position within the housing markets;
- international trade and geopolitical uncertainties and their impact on the Canadian economy;
- the impact of global health pandemics on the Canadian economy and globally, including the recent global outbreak of COVID-19;
- the price of oil and its impact on housing markets in Western Canada;
- sufficiency of our access to capital resources;
- the timing of the effect of interest rate changes on our cash flows; and
- the declaration and payment of dividends.

Forward-looking information is not, and cannot be, a guarantee of future results or events. Forward-looking information reflects management's current beliefs and is based on information currently available to management. Forward-looking information is based on, among other things, opinions, assumptions, estimates and analyses that, while considered reasonable by us at the date the forward-looking information is provided, inherently are subject to significant risks, uncertainties, contingencies and other factors that may cause actual results and events to be materially different from those expressed or implied by the forward-looking information.

The material factors or assumptions that we identified and were applied by us in drawing conclusions or making forecasts or projections set out in the forward-looking information include, but are not limited to:

- our ability to successfully implement and realize on our business goals and strategy;
- factors and assumptions regarding interest rates;
- housing sales and residential mortgage borrowing activities;
- the effect of competition;
- government regulation of our business and the cost to us of such regulation, including the anticipated impact of government actions related to COVID-19;
- · systems failure or cyber and security breaches;
- the economic and social impact, and management and duration, of COVID-19
- the availability of funding and capital to meet our requirements;
- the value of mortgage originations;
- the expected spread between interest earned on mortgage portfolios and interest paid on deposits;
- the relative uncertainty and volatility of real estate markets;
- acceptance of our products in the marketplace;
- the stage of the real estate cycle and the maturity phase of the mortgage market;
- impact on housing demand from changing population demographics and immigration patterns;
- our ability to forecast future changes to borrower credit and credit scores, loan to value ratios and other forward-looking factors used in assessing expected credit losses and rates of default;
- availability of key personnel;
- · our operating cost structure;
- the current tax regime; and
- · operations within our equity investments.

Reliance should not be placed on forward-looking information because it involves known and unknown risks, uncertainties and other factors, which may cause actual results to differ materially from anticipated future results expressed or implied by such forward-looking information. Factors that could cause actual results to differ materially from those set forth in the forward-looking information include, but are not limited to:

- global market activity and trade policies;
- levels of foreign investment in Canada and its real estate market;
- worldwide demand for and related impact on oil and other commodity prices;

- · changes in climate and environmental policies;
- changes in government and economic policy;
- changes in general economic, real estate and other conditions;
- the effects of global health pandemics on the Canadian economy and globally and the Company's business, including the impact of COVID-19
- changes in interest rates;
- changes in Canada Mortgage Bonds ("CMB") and mortgage-backed securities ("MBS") spreads and swap rates;
- · MBS and mortgage prepayment rates;
- mortgage rate and availability changes;
- adverse legislation or regulation, including recent changes implemented by the Office of the Superintendent of Financial Institutions Canada ("OSFI") and the potential for higher capital and liquidity requirements for real estate lending;
- · availability of CMB and MBS issuer allocation;
- · digital and technology evolution and disruptions;
- · confidence levels of consumers;
- our ability to raise capital and term deposits on favourable terms;
- our debt and leverage;
- competitive conditions in the homebuilding industry, including product and pricing pressures;
- our ability to retain our executive officers and other employees;
- the success of the business underlying our investments in MCAP, marketable securities and non-marketable securities;
- our exposure to litigation;
- · our ability to respond to and reposition ourselves within a changing market;
- our relationships with third-party mortgage originators and servicers;
- · changes in operations within our equity investments; and
- additional risks and uncertainties, many of which are beyond our control, referred to in this MD&A and our other public filings
  with the applicable Canadian regulatory authorities.

Subject to applicable securities law requirements, we undertake no obligation to publicly update or revise any forward-looking information after the date of this MD&A whether as a result of new information, future events or otherwise or to explain any material difference between subsequent actual events and any forward-looking information. However, any further disclosures made on related subjects in subsequent reports should be consulted.

# **SELECTED FINANCIAL INFORMATION**

**Table 1: Financial Statement Highlights** 

(in thousands except for per share amounts)							
		March 31		December 31	Change	March 31	Change
As at and for the Quarters Ended		2020		2019	(%)	2019	(%)
Income Statement Highlights	۸.	45.207	,	14.010	2 0/ ¢	12 204	470/
Mortgage interest - corporate assets	\$	15,397	\$	14,910	3 % \$	13,204	17%
Net investment income (loss) - corporate assets	\$	(5,022)	\$	14,839	(134%) \$	18,773	(127%)
Mortgage interest - securitization assets	\$	4,783	\$	4,950	(3%) \$	5,500	(13%)
Net investment income - securitization assets	\$ \$ \$	801	\$	1,015	(21%) \$	1,052	(24%)
Net income (loss)	<b>ب</b>	(9,730)	\$	10,550	(192%) \$	14,305	(168%)
Basic and diluted earnings (loss) per share	<b>ب</b>	(0.40)	\$	0.44	(191%) \$	0.60	(167%)
Dividends per share	\$	0.34	\$	0.32	6 % \$	0.32	6 %
Next quarter's dividend per share	>	0.34		12.040/	(24 600/)	40.26%	(20.200()
Return on average shareholders' equity 1	_	(11.84)%		12.84%	(24.68%)	18.36%	(30.20%)
Taxable income per share <sup>1,2</sup>	\$	0.71	\$	0.46	54 % \$	0.34	109 %
Spreads							
Spread of corporate mortgages over term deposit interest <sup>1</sup>		2.62 %	,	2.63%	(0.01%)	2.73%	(0.11%)
Spread of securitized mortgages over liabilities <sup>1</sup>		0.63 %		0.72%	(0.09%)	0.69%	(0.06%)
					(0.00,0)	0.007	(0.00,0)
Average term to maturity (in months)							
Mortgages - corporate		12.2		10.7	14%	11.9	3 %
Term deposits		17.0		18.4	(8%)	17.2	(1%)
Dalamas Chasa Historia							
Balance Sheet Highlights	۲	2 211 000	۲	2 170 241	10/ ¢	2 166 700	2.0/
Total assets	\$	2,211,909	\$		1% \$	2,166,709	2 %
Mortgages - corporate	\$	1,188,331	\$		9% \$	996,123	19 %
Mortgages - securitized	\$	751,530	\$		(4%) \$	870,543	(14%)
Shareholders' equity	\$	315,093	\$	330,312	(5%) \$	316,769	(1%)
Capital Ratios <sup>1</sup>							
Income tax assets to capital ratio		5.03		4.93	2%	4.69	7 %
CET 1 & Tier 1 capital ratio <sup>4</sup>		21.80 %	,	22.52%	(0.72%)	22.09%	(0.29%)
Total capital ratio <sup>4</sup>		22.17 %	,	22.52%	(0.35%)	22.09%	0.08%
Leverage ratio <sup>3</sup>		11.70 %		12.58%	(0.88%)	12.05%	(0.35%)
					( /		( /
Credit Quality							
Impaired mortgage ratio (corporate) <sup>1</sup>		0.39 %	Ś	0.32%	0.07%	0.30%	0.09 %
Impaired mortgage ratio (total) <sup>1</sup>		0.28 %	5	0.23%	0.05%	0.24%	0.04 %
Mortgage Arrears <sup>1</sup>							
Corporate	۲	31,289	\$	12 161	157% \$	11 251	178 %
Securitized	\$		۶		-	11,251	
	۲	5,016	Ś	3,750	34%	7,431	(32%)
Total	\$	36,305	Ş	15,911	128% \$	18,682	94%
Common Share Information (end of period)							
Number of common shares outstanding		24,420		24,215	1%	24,040	2 %
Book value per common share <sup>1</sup>	\$	12.90	\$		(5%) \$	13.18	(2%)
Common share price - close	\$	12.18	\$		(29%) \$	15.93	(24%)
Market capitalization <sup>1</sup>	\$	297,436	\$		(28%) \$	382,957	(22%)
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<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

<sup>&</sup>lt;sup>2</sup> For further information refer to the "Taxable Income" section of this MD&A.

<sup>&</sup>lt;sup>3</sup> Mortgages securitized through the market MBS program and CMB program for which derecognition has not been achieved are included in regulatory assets in the leverage ratio. For further information, refer to the "Capital Management" section of this MD&A.

<sup>&</sup>lt;sup>4</sup> Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022. Prior period ratios have not been restated.

#### **HIGHLIGHTS**

#### **Financial Performance**

- Net loss of \$9.7 million in Q1 2020, a decrease of \$24 million (168%) from net income of \$14.3 million in Q1 2019.
- Loss per share totalled \$0.40 in Q1 2020, a decrease of \$1.00 (167%) from earnings per share of \$0.60 in Q1 2019.
- Return on average shareholders' equity of (11.84)% in Q1 2020, a decrease of 30.20% from 18.36% in Q1 2019.
- In Q1 2020, we recorded a \$15.7 million net loss on securities compared to a \$8.0 million net gain on securities in Q1 2019. Activity in Q1 2020 included fair value losses related to our real estate investment trust ("REIT") portfolio and in Q1 2019 included fair value gains related to our REIT portfolio and our investment in Crown Realty II Limited Partnership ("Crown LP"). The net loss in Q1 2020 negatively impacted earnings per share by \$0.65, while the net gain in Q1 2019 positively impacted earnings per share by \$0.34.
- Net corporate mortgage spread income<sup>1</sup> increased by \$0.8 million from Q1 2019. The net corporate mortgage spread income<sup>1</sup> increased due to a higher average corporate mortgage portfolio balance<sup>1</sup> of \$1.14 billion in Q1 2020 compared to \$971 million in Q1 2019. This increase was partially offset by a reduction in the spread of corporate mortgages over term deposit interest<sup>1</sup> to 2.62% in Q1 2020 from 2.73% in Q1 2019. The decrease in the spread of corporate mortgages over term deposit interest<sup>1</sup> is due to a portfolio mix with a greater proportion of single family to construction and commercial loans, continued market competition, and increases to term deposit funding and related costs.
- Our provision for credit losses on our corporate mortgage portfolio increased by \$1.8 million from Q1 2019. The increase in the provision for credit losses on our corporate mortgage portfolio reflects projected macroeconomic scenarios and economic inputs along with qualitative adjustments. Key judgments include the speed and shape of economic recovery and the impact of government stimulus. These judgments have been made with reference to the facts, projections and other circumstances as of March 31, 2020, based on information available as of that date. IFRS 9 does not permit the use of hindsight in measuring provisions for credit losses. Since March 31, 2020, forecasts around the impact of COVID-19 on the economy and the timing of recovery have continued to evolve. Any changes in forward-looking information subsequent to March 31, 2020, will be reflected in the measurement of provisions for credit losses in future periods, as appropriate. This may add significant variability to provisions for credit losses in future periods.
- Equity income from MCAP Commercial LP ("MCAP") totalled \$3.4 million in Q1 2020, an increase of \$0.8 million (34%) from \$2.6 million in Q1 2019, which was due to higher net interest income on securitized mortgages, mortgage origination fees and net investment revenue less interest expense, partially offset by higher financial instrument losses in MCAP.

# **Business Activity**

- Corporate assets totalled \$1.43 billion at March 31, 2020, an increase of \$64 million (5%) from December 31, 2019.
- Corporate mortgage portfolio totalled \$1.19 billion at March 31, 2020, an increase of \$99 million (9%) from December 31, 2019.
- Uninsured single family portfolio totalled \$396 million at March 31, 2020, an increase of \$13 million (3%) from December 31, 2019
- Uninsured single family originations were \$52 million in Q1 2020, a decrease of \$5 million (9%) from Q4 2019 and a decrease of \$11 million (18%) from Q1 2019.
- Insured single family originations were \$100 million in Q1 2020, an increase of \$40 million (67%) from Q4 2019 and an increase of \$61 million (160%) from Q1 2019.
- Securitization volumes totalled \$95 million in Q1 2020, a decrease of \$9 million (8%) from \$104 million in Q4 2019 and an increase of \$67 million (235%) from \$28 million in Q1 2019. Securitization volumes in Q1 2020 consisted of \$80 million of insured single family mortgages (Q4 2019 \$104 million; Q1 2019 \$28 million) and \$15 million of insured multi family mortgages (Q4 2019 \$nil; Q1 2019 \$nil). Securitization maturities continue to exceed new securitization volumes in Q1 2020, resulting in a 4% decrease from Q4 2019.
- Construction and commercial portfolios totalled \$590 million at March 31, 2020, an increase of \$39 million (7%) from December 31, 2019.

#### Dividend

• The Board of Directors (the "Board") declared a second quarter dividend of \$0.34 per share on May 12, 2020 to be paid June 30, 2020 to shareholders of record as of June 15, 2020.

#### **Credit Quality**

- The impaired corporate mortgage ratio was 0.39% at March 31, 2020 compared to 0.32% at December 31, 2019.
- The impaired total mortgage ratio was 0.28% at March 31, 2020 compared to 0.23% at December 31, 2019.
- Total mortgage arrears<sup>1</sup> were \$36 million at March 31, 2020 compared to \$16 million at December 31, 2019.
- Net write-offs were \$69,000 (2.4 basis points) of the average corporate portfolio in Q1 2020 compared to \$23,000 (0.9 basis points in Q1 2019. All write-offs relate to the uninsured single family mortgage portfolio.
- Average loan to value ratio ("LTV") of our uninsured single family portfolio based on an industry index of current real estate values was 61.5% at March 31, 2020 compared to 64.0% at December 31, 2019.

#### Capital

- We manage our capital and asset balances based on the regulations and limits of both the *Income Tax Act* (Canada) (the "Tax Act") and OSFI.
- Common Equity Tier 1 ("CET 1") and Tier 1 Capital to risk-weighted assets ratios<sup>1,2</sup> were 21.80% at March 31, 2020 compared to 22.52% at December 31, 2019. Total Capital to risk-weighted assets ratio<sup>1,2</sup> was 22.17% at March 31, 2020 compared to 22.52% at December 31, 2019.
- The leverage ratio<sup>1</sup> was 11.70% at March 31, 2020 compared to 12.58% at December 31, 2019.
- The income tax assets to capital ratio<sup>1</sup> was 5.03 at March 31, 2020 compared to 4.93 at December 31, 2019.
- We issued 204,894 new common shares through the Dividend Reinvestment Program ("DRIP") in Q1 2020 compared to 241,920 new common shares in Q1 2019. The DRIP participation rate was 17% for the Q1 2020 dividend (Q4 2019 17%; Q1 2019 26%).

<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

<sup>&</sup>lt;sup>2</sup> Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022. Prior period ratios have not been restated.

#### **OUTLOOK**

#### **Market Outlook**

The Canadian economy, market and the world as we knew it in early March took a dramatic turn due to the COVID-19 pandemic. The impact on the Canadian economy has been further magnified by the recent collapse in oil prices. Leading up to this, the Canadian markets where we do business were strong, with an affordable housing shortage, strong employment and were experiencing a positive impact from growing immigration.

We do not know how COVID-19 will evolve and whether the gradual reopening of the economy will cause further waves of infections and subsequently, further retraction. A return to full operations across all economic sectors is not anticipated until there is a vaccine that is effective and widely disseminated globally. As a result, the return to normalization of economic activity is expected to be protracted over an extended period of time and will encompass continuing restrictions on the conduct of business and normal day to day life of Canadians.

#### **Business Outlook**

We conduct our business activities in the context of the market, economic outlook, demand for housing, asset quality and financial health of the Canadian economy. Since mid-March, the Company has been focused on managing all of its business activities in the context of the COVID-19 pandemic and the new economic, business and daily living environment in Canada. We efficiently mobilized to remote operations within one week and have since then been executing our business effectively.

While we have observed reduced sales activity in the housing market, which may impact mortgage origination volumes, it remains early in the pandemic and assessment of the impact will depend on many factors including the effectiveness of government and regulatory action. We believe that our strategy will continue to serve us well in the crisis. We are a prudent and disciplined lender and investor and have strong relationships with our brokers, borrowers, servicers and strategic partners. We continue to see deal flow in all our product lines, as well as loan repayments from completed construction projects. Our business activities will continue, with enhanced focus on all key lending metrics given the heightened uncertainty.

#### Single Family Business

The Canadian housing markets, particularly in Vancouver, Toronto and Ottawa, were very active leading up to the implementation of emergency government containment measures across Canada in mid-March. While social distancing protocols changed and slowed the real estate sale process immediately, these activities did not stop. Certainly, many buyers and sellers are sidelined due to employment and other uncertainties, but for many, these activities continue. We expect new mortgage volumes relating to purchases to decline across our targeted markets. However, given that the duration of uninsured single family mortgages is short, activity relating to refinances and renewals is expected to become the key driver of business activity.

In these unprecedented times, we are committed to working with our borrowers on a case-by-case basis to provide effective alternatives that help them manage the challenges they are facing due to COVID-19. This support includes payment deferrals of up to six months on existing mortgages for those who are eligible. We continue to be prudent in our approach to income confirmation and assessing creditworthiness over the long term. We are focused on keeping abreast of all changes in the market that could negatively impact our business or that could create opportunities in line with our risk appetite.

# Construction and Commercial Business

While we expect some construction site delays and a slowdown in sales activity for a period of time, our construction project finance loans are progressing forward without major delays or credit issues in the markets where we do business. We have seen some slowdowns in interior unit finishing due to social distancing protocols and workplace safety rules. Furthermore, certain municipal staff inspections have been delayed. These delays may impact the timing of repayments; however, they have not changed the overall expected outcome of the project success or loan performance at this time.

We entered this pandemic with strong underlying demand for new residential units in Toronto and Vancouver. We expect to see some change in demand in 2020 that may continue forward and we will pivot our business accordingly. We will continue to apply our prudent approach to underwriting criteria in line with our risk appetite with a focus on well-located and affordable residential product with experienced borrowers where we have existing relationships.

The extent to which the COVID-19 pandemic impacts our business, results of operations and financial condition will depend on the scope and duration of the crisis and the overall effectiveness of actions that are taken by various governmental agencies. Together, they will impact the speed at which the economy rebounds and the timeline to recovery. Currently, all impacts are uncertain and are systemic to the country. MCAN's management and Board are committed to proactively and effectively managing the Company's strategy, business activities and team through the pandemic into the future. We remain optimistic and support the actions taken by the government and regulators as we believe that to date, they are positive for the economy, consumers and our business.

This Outlook contains forward-looking statements. For further information, please refer to the "A Caution About Forward-Looking Information and Statements" section of this MD&A.

# **RESULTS OF OPERATIONS**

Table 2: Net Income (loss)

		Q1		Q4	Change	Q1	Change
For the Quarters Ended		2020		2019	(%)	2019	(%)
Net Investment Income - Corporate Assets							
Mortgage interest	\$	15,397	Ś	14,910	3% \$	13,204	17%
Equity income from MCAP Commercial LP	·	3,434	'	4,032	(15%)	2,568	34%
Non-marketable securities		1,546		1,802	(14%)	1,299	19%
Marketable securities		611		680	(10%)	771	(21%
Fees		363		382	(5%)	194	87%
Interest on cash and other income		302		247	22%	358	(16%
Net gain (loss) on securities		(15,688)		2,067	(859%)	8,028	(295%
		5,965		24,120	(75%)	26,422	(77%
Term deposit interest and expenses		8,008		7,960	1%	6,571	22%
Mortgage expenses		1,034		1,111	(7%)	977	6%
Interest on loans payable		141		77	83%	92	53%
Provision for (recovery of) credit losses		1,804		133	1,256%	9	19,944%
		10,987		9,281	18%	7,649	44%
		(5,022)		14,839	(134%)	18,773	(127%
Net Investment Income - Securitization Assets							
Mortgage interest		4,783		4,950	(3%)	5,500	(13%
Other securitization income		261		208	25%	113	131%
		5,044		5,158	(2%)	5,613	(10%
Interest on financial liabilities from securitization		3,747		3,650	3%	4,082	(8%
		495		494	—%	488	1%
Mortgage expenses  Provision for (recovery of) credit losses		495		(1)	—% (200%)	(9)	(111%
Frovision for (recovery of) credit losses		4,243		4,143	2%	4,561	(111%
		7,243		7,143	2/0	4,301	(770
		801		1,015	(21%)	1,052	(24%
Operating Expenses							
Salaries and benefits		3,802		3,870	(2%)	3,586	6%
General and administrative		1,755		1,744	1%	1,931	(9%
		5,557		5,614	(1%)	5,517	1%
Net income (loss) before income taxes		(9,778)		10,240	(195%)	14,308	11600/
							(168%
Provision for (recovery of) income taxes	<u> </u>	(48)	ċ	(310)	(85%)	3	(1,700%
Net Income (loss)	\$	(9,730)	ş	10,550	(192%) \$	14,305	(168%
Basic and diluted earnings (loss) per share	\$	(0.40)	Ś	0.44	(191%) \$	0.60	(167%
basis and anated currings (1955) per siture	Ψ	0.34		0	6% \$	0.00	(10770

# **Net Investment Income - Corporate Assets**

# Mortgage Interest Income

Table 3: Net Mortgage Interest Income and Average Rate by Mortgage Portfolio - Quarterly

For the Quarters Ended	Ma	rch 31, 202	0	Decei	mber 31, 20	019	Ma	rch 31, 201	9
	Average	Interest	Average	Average	Interest	Average	Average	Interest	Average
(in thousands except %)	Balance <sup>2</sup>	Income	Rate 1, 2	Balance <sup>2</sup>	Income	Rate 1, 2	Balance <sup>2</sup>	Income	Rate 1, 2
Single family mortgages									
Insured	\$ 137,778	\$ 1,023	3.04%	\$ 121,690	\$ 928	3.07% \$	120,571	\$ 957	3.14%
Uninsured	387,852	4,604	4.75%	371,487	4,416	4.76%	283,371	3,137	4.46%
Uninsured - completed inventory	42,821	668	6.34%	47,964	769	6.36%	12,497	191	6.20%
Construction loans									
Residential	524,236	8,432	6.48%	497,878	7,993	6.38%	434,119	7,045	6.59%
Non residential	142	4	6.45%	4,060	95	9.31%	9,847	190	7.78%
Commercial loans									
Multi family residential	12,820	264	6.85%	15,917	237	5.90%	50,135	665	5.39%
Other	32,356	402	4.80%	35,350	472	5.35%	59,968	997	6.76%
Mortgages - corporate portfolio	\$1,138,005	\$ 15,397	5.42%	\$1,094,346	\$ 14,910	5.43% \$	970,508	\$ 13,182	5.49%
Term deposit interest and expenses	1,038,158	8,008	2.80%	1,019,641	7,960	2.80%	912,291	6,571	2.76%
Net corporate mortgage spread income <sup>2</sup>		\$ 7,389			\$ 6,950			\$ 6,611	
Spread of mortgages over term deposit interest <sup>2</sup>			2.62%			2.63%			2.73%
Average term to maturity (months)									
Mortgages - corporate	12.2			10.7			11.9		
Term deposits	17.0			18.4			17.2		

<sup>&</sup>lt;sup>1</sup> Average interest rate is equal to income/expense divided by the average balance on an annualized basis. The average interest rate as presented may not necessarily be equal to "Income/Expense" divided by "Average Balance", as non-recurring items such as prior period adjustments are excluded from the calculation of the average interest rate as applicable. Non-recurring items were immaterial for the quarters ended March 31, 2020, December 31, 2019 and March 31, 2019.

**Table 4: Mortgage Originations** 

(in thousands except %)					
	Q1	Q4	Change	Q1	Change
For the Quarters Ended	2020	2019	(%)	2019	(%)
Originations					
Single family - insured	\$ 99,542	\$ 59,553	67% \$	38,302	160%
Single family - uninsured	52,146	57,276	(9%)	63,295	(18%)
Single family - uninsured completed inventory $^{\mbox{\scriptsize 1}}$	18,466	424	4,255%	15,216	21%
Residential construction <sup>1</sup>	89,819	104,745	(14%)	38,248	135%
Non-residential construction <sup>1</sup>	269	_	n/a	760	(65%)
Commercial <sup>1</sup>	_	2,000	(100%)	488	(100%)
	\$ 260,242	\$ 223,998	16% \$	156,309	66%
Renewals of securitized mortgages <sup>2</sup>					
Single family - insured	\$ 28,413	\$ 27,229	4% \$	5,677	400%

<sup>&</sup>lt;sup>1</sup> Construction, commercial and completed inventory originations represent all advances on loans.

<sup>&</sup>lt;sup>2</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

<sup>&</sup>lt;sup>2</sup> Represents mortgages previously derecognized or held in the securitized portfolio that have been renewed into the corporate mortgage portfolio.

#### Overview

The decrease in the spread of mortgages over term deposit interest<sup>1</sup> in Q1 2020 from Q1 2019 was due primarily to an increase in the proportion of our corporate portfolio held in single family mortgages. Balancing of the risk profile of the mortgages on our balance sheet continues to be a strategic focus of the Company given the current economic environment. Continued market competition and an increase in term deposit funding and related costs also contributed to the decrease in the spread of mortgages over term deposit interest<sup>1</sup>. We believe our prudent underwriting and risk appetite provides solid risk mitigation in times of uncertainty.

#### Single family

We continue to focus on single family originations in our corporate mortgage portfolio and accordingly our total volumes increased from 2019. This increase was a result of our enhanced internal sales and marketing capabilities, strengthened relationships with the broker community and an increased underwriting capacity. Additionally, we continued to acquire uninsured single family mortgages from our strategic partners and third party originators.

We continue to grow our insured single family origination volumes to allow us to securitize opportunistically through the Canada Mortgage and Housing Corporation ("CMHC") *National Housing Act* ("NHA") MBS program. The significant increase in insured single family originations in Q1 2020 supported a 184% increase in single family securitization volumes to \$80 million in Q1 2020 from \$28 million in Q1 2019.

Single family mortgages provide comparatively lower yields given the lower risk profile. Higher gross coupon in our uninsured single family originations and higher penalty income in our uninsured single family portfolio during Q1 2020 contributed to a higher corporate mortgage portfolio average interest rate<sup>1</sup> compared to Q1 2019. We will continue to focus on our target markets and risk profile while anticipating a challenging environment for the remainder of 2020 given the economic conditions. We opportunistically invest in our single family uninsured completed inventory portfolio through our origination strategic partnerships.

We expect some delays in the purchasing process due to possible service impacts such as legal, appraisals and income verification during the COVID19 pandemic. These impacts are typically logistical in nature and can be resolved through the dedication and customer focus of our mortgage team. As we are in unprecedented times, we are committed to working with our borrowers on a case-by-case basis to provide effective alternatives that help them manage the challenges they are facing due to COVID-19. This support will include up to a six-month payment deferral for mortgages for those who are eligible.

#### Construction and commercial

During Q1 2020, we focused on originations in our residential construction portfolio in selected markets, with our preferred borrowers and risk profile. The decrease in the commercial portfolio at Q1 2020 from Q1 2019 was due to the movement of certain loans to the construction and completed inventory portfolios and increased competition for product within our risk appetite and with our desired risk adjusted return.

Construction delays of up to 6 months can be reasonably expected for some projects at this time due to COVID-19 pandemic. Delays in construction may lead to an increase in extension requests and cost overruns, which are expected to be mitigated by lending structure at underwriting. To date, sites with the appropriate permits in place continue to progress toward completion. Our prudent underwriting approach with stringent borrower liquidity and net worth analysis and presale requirements as applicable, are expected to help mitigate slower expected sales.

# Mortgage renewal rights

Through our XMC Mortgage Corporation ("XMC") origination platform, we retain the renewal rights to internally originated single family mortgages that are held as corporate or securitized mortgages or have been sold to third parties and derecognized from the balance sheet. At maturity, we have the right to renew these mortgages, which we believe will contribute to future income. As at March 31, 2020, we had the renewal rights to \$1.2 billion of single family mortgages (December 31, 2019 - \$1.2 billion).

<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

#### **Equity Income from MCAP**

In Q1 2020, MCAP's origination volumes were \$3.6 billion, an increase from \$2.7 billion in Q1 2019. As at February 29, 2020, MCAP had \$105.8 billion of assets under management compared to \$105.5 billion at November 30, 2019 and \$73.8 billion as at February 28, 2019. The \$0.8 million increase in equity income from MCAP was due to higher net interest income on securitized mortgages, mortgage origination fees and net investment revenue less interest expense, partially offset by higher financial instrument losses in MCAP.

We recognize equity income from MCAP on a one-month lag, based on MCAP's net income for its quarter ended February 29, 2020, adjusted for the impact of any significant events or transactions. For further information on our equity investment in MCAP, refer to the "Equity investment in MCAP" sub-section of the "Financial Position" section of this MD&A.

#### **Non-Marketable Securities**

In Q1 2020, we received distribution income of \$1.1 million (Q1 2019 - \$1.2 million) from the KingSett High Yield Fund ("KSHYF") and \$0.1 million (Q1 2019 - \$0.1 million) from Crown LP. Effective January 1, 2020, we sold our position in the Crown LP core fund. For further information, refer to the "Other Corporate Assets" section of this MD&A.

#### **Marketable Securities**

Marketable securities income consists primarily of distributions from the REIT portfolio. The yield on this portfolio was 5.64% in Q1 2020 (Q1 2019 - 5.32%). The yield has been calculated based on the average portfolio carrying value.

#### Fees

Fee income can vary between quarters given the fact that certain fees such as loan amendment and extension fees do not occur on a routine basis.

#### Net Gain (Loss) on Securities

In Q1 2020, we recorded a \$15.7 million net loss on securities compared to a \$8.0 million net gain on securities in Q1 2019. Activity in Q1 2020 included fair value losses related to our REIT portfolio and in Q1 2019 included fair value gains related to our REIT portfolio and our investment in Crown LP.

# **Term Deposit Interest and Expenses**

The increase in term deposit interest and expenses from Q1 2019 is primarily due to the increase in deposit funding and related costs to support growth in our mortgage portfolio. Market rate changes on new deposits have a more gradual impact on the average term deposit interest rate given the fixed-rate nature of the term deposit portfolio compared to the floating rate component of the corporate mortgage portfolio, which reprices immediately. Term deposit expenses include costs related to insurance, infrastructure and administration.

# **Net Investment Income - Securitization Assets**

Net investment income from securitization assets relates to our participation in the market MBS program and CMB program. Our total new securitization volumes were \$95 million in Q1 2020 (Q1 2019 - \$28 million), of which \$15 million were insured multifamily loans that were derecognized from the consolidated balance sheet at the time of securitization (Q1 2019 - \$nil).

Table 5: Net Mortgage Interest Income and Average Rate for Securitized Mortgage Portfolio - Quarterly

For the Quarters Ended	Ma	rch 31, 202	0	Decei	mber 31, 20	019	Mai	Narch 31, 2019		
	Average	Interest	Average	Average	Interest	Average	Average	Interest	Average	
(in thousands except %)	Balance <sup>2</sup>	Income	Rate 1, 2	Balance <sup>2</sup>	Income	Rate 1, 2	Balance <sup>2</sup>	Income	Rate 1, 2	
Mortgages - securitized portfolio	\$ 751,781	\$ 4,783	2.56%	\$ 773,136	\$ 4,950	2.56% \$	869,466	\$ 5,500	2.54%	
Financial liabilities from securitization	777,608	3,747	1.93%	793,569	3,650	1.84%	880,659	4,082	1.85%	
Net securitized mortgage spread income <sup>2</sup>		\$ 1,036			\$ 1,300			\$ 1,418		
Spread of mortgages over liabilities <sup>2</sup>			0.63%			0.72%			0.69%	

<sup>&</sup>lt;sup>1</sup>Average interest rate is equal to income/expense divided by the average balance on an annualized basis. The average interest rate as presented may not necessarily be equal to "Income/Expense" divided by "Average Balance", as non-recurring items such as prior period adjustments are excluded from the calculation of the average interest rate as applicable. Non-recurring items were immaterial for the quarters ended March 31, 2020, December 31, 2019 and March 31, 2019.

#### **Provisions for Credit Losses**

Table 6: Provisions for Credit Losses and Write-offs

(in thousands except basis points and %)							
		Q1		Q4	Change	Q1	Change
For the Quarters Ended		2020		2019	(%)	2019	(%)
Provision (recovery) on impaired corporate mortgages							
Single family mortgages uninsured	\$	(135)	\$	6	(2,350%) \$	(3)	4,400%
Construction		_		_	n/a	(217)	(100%)
		(135)		6	(2,350%)	(220)	(39%)
Provision (recovery) on performing corporate mortgages							
Single family mortgages insured		_		_	n/a	1	(100%)
Single family mortgages uninsured		267		60	345%	(403)	(166%)
Single family mortgages uninsured - completed inventory		624		27	2,211%	93	571%
Construction loans		1,144		29	3,845%	1,058	8%
Commercial loans							
Multi family residential		(35)		(4)	775%	(262)	(87%)
Other commercial		(61)		23	(365%)	(251)	(76%)
		1,939		135	1,336%	236	722%
Other provisions (recoveries)				(8)	(100%)	(7)	(100%)
Total corporate provision for (recovery of) credit losses		1,804		133	1,256%	9	19,944%
Provision (recovery) on performing securitized mortgages		1		(1)	(200%)	(9)	(111%)
Total provisions for (recoveries of) credit losses	\$	1,805	\$	132	1,267% \$	_	n/a
Corporate mortgage portfolio data:							
Provisions for (recoveries of) credit losses, net	\$	1,804	Ś	141	1,179% \$	16	11,175%
Net write offs	\$	•	\$	58	19% \$	23	200%
Net write offs (basis points)	*	2.4		2.1	14%	0.9	167%

<sup>&</sup>lt;sup>2</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

Provisions are based on a statistical modelling methodology incorporating both internal portfolio characteristics and forward-looking macroeconomic information. Loans are segmented into homogenous risk bands based on internal risk characteristics including (but not limited to) credit scores, delinquency history, loan type and location. Historical regression methodology is used to relate expected credit loss to key macroeconomic indicators including house price indices, unemployment rate, interest rates and gross domestic product. Economic forecasts of these variables are then used to produce forward-looking estimates of expected credit loss under multiple scenarios. Scenarios are probability weighted by management to obtain an aggregated forward looking view. Additionally, we may incorporate management judgment, where appropriate, in the calculation of mortgage allowances. Accordingly, provisions on performing mortgages are expected to vary between periods.

The increase in the provision for credit losses on our corporate mortgage portfolio in Q1 2020 is due to current macroeconomic scenarios and economic inputs along with qualitative adjustments including, but not limited to, the effectiveness of various government programs. Key judgments include the speed and shape of economic recovery and the impact of government stimulus. These judgments have been made with reference to the facts, projections and other circumstances as of March 31, 2020, based on information available as of that date. IFRS 9 does not permit the use of hindsight in measuring provisions for credit losses. Since March 31, 2020, forecasts around the impact of COVID-19 on the economy and the timing of recovery have continued to evolve. Any changes in forward-looking information subsequent to March 31, 2020, will be reflected in the measurement of provisions for credit losses in future periods, as appropriate. This may add significant variability to provisions for credit losses in future periods.

We continue to monitor our portfolio in arrears on a regular basis and note that it remains relatively early in the COVID-19 pandemic to detect COVID-19 specific significant stress or deterioration.

All write-offs noted in the table above relate to the uninsured single family mortgage portfolio.

# **Operating Expenses**

**Table 7: Operating Expenses** 

(in thousands except %)					
	Q1	Q4	Change	Q1	Change
For the Quarters Ended	2020	2019	(%)	2019	(%)
Salaries and benefits	\$ 3,802	\$ 3,870	(2%) \$	3,586	6%
General and administrative	1,755	1,744	1%	1,931	(9%)
	\$ 5,557	\$ 5,614	(1%) \$	5,517	1%

The increase in salaries and benefits in Q1 2020 from Q1 2019 is primarily due to additional resources to support our increased focus on single family originations, internal infrastructure and systems initiatives.

The decrease in general and administrative expenses in Q1 2020 from Q1 2019 is primarily due to lower professional fees incurred in O1 2020.

#### **Taxable Income**

The table below provides a reconciliation between consolidated net income (loss) for accounting purposes and non-consolidated taxable income. The adjustments below represent the difference between the components of net income (loss) for accounting and tax purposes. Taxable income is presented on a non-consolidated basis and does not incorporate taxable income from XMC and other subsidiaries as it does not directly impact MCAN's non-consolidated taxable income.

As a Mortgage Investment Corporation ("MIC"), we expect to pay out all of our taxable income over time through dividends. As a MIC, we are entitled to deduct dividends paid up to 90 days after year end from taxable income. Dividends that are deducted in the calculation of taxable income are not included in the table below.

Taxable income is considered to be a non-IFRS measure. For further details, refer to the "Non-IFRS Measures" section of this MD&A.

Table 8: Taxable Income Reconciliation 1

(in thousands)			
For the Quarters Ended March 31		2020	2019
Consolidated net income (loss) for accounting purposes Adjustments to calculate taxable income:	\$	(9,730)	\$ 14,305
Reverse: Equity income from MCAP - accounting purposes		(3,434)	(2,568)
Add: MCAP taxable income	1	11,017	1,972
Reverse: Provision for (recovery of) credit losses <sup>2</sup>		1,929	205
Add: Amortization of upfront securitization program costs <sup>3</sup>		1,321	1,663
Deduct: Securitization program mortgage origination costs <sup>3</sup>		(1,304)	(960)
Reverse: Net unrealized (gain)/loss on securities 4	1	15,688	(7,760)
Reverse: (Income)/loss earned in subsidiaries <sup>5</sup>		1,612	1,284
Other items		112	(12)
Taxable Income	\$ 1	17,211	\$ 8,129

<sup>&</sup>lt;sup>1</sup> Taxable income is presented above on a non-consolidated basis for the MIC entity. The current year amounts presented above represent estimates as they are not finalized until the completion of our corporate tax filings.

The increase in taxable income in Q1 2020 from Q1 2019 was primarily a result of higher taxable income from MCAP due to expected timing differences between accounting income and taxable income related to MCAP's growth and strategic direction.

# **FINANCIAL POSITION**

Table 9: Assets

(in thousands except %)									
		March 31	Decemb	oer 31	Cha	nge	March 3	1	Change
As at		2020		2019		(%)	201	9	(%)
Corporate Assets									
Cash and cash equivalents	\$	63,960	\$ 5	4,452		17% \$	53,81	3	19%
Marketable securities	·	30,483	4	6,170	(:	34%)	61,00	7	(50%
Mortgages		1,188,331	1,08	39,401		9%	996,12	3	19%
Non-marketable securities		60,068	9	3,689	(:	36%)	72,46	0	(17%
Equity investment in MCAP Commercial LP		71,298	6	59,844		2%	62,49	0	14%
Deferred tax asset		442		132	2	35%	3,09	0	(86%
Other assets		10,463		7,771		35%	12,56	8	(17%
		1,425,045	1,36	1,459		5%	1,261,55	1	13%
Securitization Assets									
Cash held in trust		29,736	2	28,575		4%	31,27	2	(5%)
Mortgages		751,530	78	34,296		(4%)	870,54	3	(14%)
Other assets		5,598		5,011		12%	3,34	3	67%
		786,864	81	7,882		(4%)	905,15	8	(13%)
	\$	2,211,909	\$ 2,17	9,341		1% \$	2,166,70	9	2%

Our corporate asset portfolio increased in Q1 2020 primarily due to strong origination volumes in the insured single family portfolio. This increase was offset by mortgage maturities in the securitized mortgage portfolio which exceeded the impact of new securitization issuances.

<sup>&</sup>lt;sup>2</sup> Provisions on performing mortgages are excluded from the calculation of taxable income; provisions on impaired mortgages are 90% deductible for tax purposes.

<sup>&</sup>lt;sup>3</sup> Securitization program mortgage origination costs are deductible in full for tax purposes as mortgages are securitized but are capitalized and amortized for accounting purposes. Therefore, amortization is added back in the calculation of taxable income.

<sup>&</sup>lt;sup>4</sup> Excluded from the calculation of taxable income; only includes net realized gains and losses recognized in the MIC entity.

<sup>&</sup>lt;sup>5</sup> Represents the component of consolidated income that is earned outside of the MIC entity, therefore excluded in the calculation of taxable income.

# **Mortgages - Corporate & Securitized**

#### **Corporate Mortgages**

#### Single family mortgages

#### **Insured and Uninsured**

We invest in insured and uninsured residential single family mortgages in select markets across Canada, primarily originated by XMC through its strategic relationships with mortgage brokers for our own corporate portfolio and for securitization activities. We focus our uninsured mortgage lending on a niche borrower market concentrated in larger urban centres that include customers with credit challenges. Uninsured mortgages may not exceed 80% of the value of the real estate securing such loans at the time of funding. For the purposes of this ratio, the value at the time of funding is the lower of the appraised value of the property as determined by a qualified appraiser or purchase price (if applicable). Residential mortgages insured by CMHC or other private insurers may exceed this ratio.

#### **Uninsured - Completed inventory loans**

Uninsured - completed inventory loans are extended to developers to provide interim mortgage financing on residential units (condominium or freehold) that are completed or close to completion. Qualification criteria for the completed inventory classification include no substantial remaining construction risk, commencement of occupancy permits, potential sale and closing with a purchaser within 3-4 months or units near completion. We invest in this product type opportunistically and given the nature of unit closings, originations and repayments can be unpredictable.

#### **Construction loans**

Residential construction loans are made to developers to finance residential construction projects. These loans generally have a floating interest rate, with a floor interest rate set at origination and loan terms of 24 months or less with extensions requiring additional underwriting and approval. Non-residential construction loans provide construction financing for retail shopping developments, office buildings and industrial developments. We expect that some of our construction portfolio projects may experience delays of up to six months as a result of the impact of COVID-19 on the construction industry. We expect that this may lengthen the time these loans are outstanding. We continue to be prudent and selective in our credit adjudication and will enhance our portfolio management given the fluid situation of the pandemic.

In selecting residential construction projects to finance, we focus more on the affordable segments of the housing market, such as first time or first move-up buyers characterized by affordable price points, lower price volatility and steady sales volumes based on continued family formation and migration. This approach mitigates the impact of price volatility and tightened sales activity in the event of market corrections. We only invest in markets where we have experience and local expertise, consisting primarily of major urban markets and their surrounding areas with a preference for proximity to transit. We target experienced developers with a successful track record of project completion and loan repayment and smaller multi-phased projects requiring evidence of strong pre-sales prior to loan funding. As at March 31, 2020 the average outstanding construction loan balance was \$9 million (December 31, 2019 - \$9 million) with a maximum individual loan commitment of \$30 million (December 31, 2019 - \$30 million). We utilize our relationships with strategic partners for loan participation, servicing and workout expertise.

# **Commercial loans**

Commercial loans include multi family residential loans (e.g. loans secured by apartment buildings), and other commercial loans, which consist of term mortgages (e.g. loans secured by retail or industrial buildings) and high ratio mortgage loans (e.g. loans that do not meet conventional residential construction loan parameters).

# **Securitized Mortgages**

Securitization assets consist primarily of single family insured mortgages that have been securitized through the NHA MBS program. We issue MBS through our internal market MBS program and the Canada Housing Trust ("CHT") CMB program.

Securitized mortgages in the deferred payment program will be eligible for renewal with payments calculated based on the outstanding principal at maturity, which could include capitalized interest from the payment deferral period. These mortgages remain eligible for future NHA MBS securitizations and issuers are required to remit scheduled mortgage principal and interest payments to Computershare, the designated Central Payor and Transfer Agent ("CPTA") for the program, even if these mortgage payments have not been collected from mortgagors.

The Government of Canada is expanding its revised Insured Mortgage Purchase Program (IMPP) to further bolster the financial system and the Canadian economy. The government announced it will purchase up to \$150 billion of insured mortgage pools through CMHC, which would assist with stabilizing these programs.

For further information related to our securitization activities, refer to the "Securitization Programs" section of the 2019 Annual MD&A.

# **Market MBS Program**

We may issue market MBS through the NHA MBS program and retain the underlying MBS security for liquidity purposes rather than selling the MBS to a third party. During Q1 2020, we securitized \$28 million of MBS through the market MBS program and retained the MBS that we securitized on our corporate balance sheet. During Q1 2019, we securitized \$4 million of MBS through the market MBS program and sold the MBS to third parties.

As at March 31, 2020, we held \$50 million of retained MBS on our balance sheet (December 31, 2019 - \$49 million), which is included in the insured single family portfolio in corporate mortgages.

# **CMB Program**

During Q1 2020, we securitized \$52 million of insured single family mortgages through the CMB program (Q1 2019 - \$24 million) and \$15 million of insured multi family mortgages (Q1 2019 - \$nil). At the time of the insured multi family securitization, the Company derecognized the mortgages from its balance sheet and recorded a gain on the sale of the mortgages of \$74,000 (Q1 2019 - \$nil).

**Table 10: Mortgage Summary** 

(in thousands except %)						
	March 31	D	ecember 31	Change	March 31	Change
As at	2020		2019	(%)	2019	(%)
Corporate portfolio:						
Single family mortgages						
Insured	\$ 161,017	\$	110,181	46% \$	124,857	29%
Uninsured	395,833		382,820	3%	307,539	29%
Uninsured - completed inventory	41,638		45,455	(8%)	19,884	109%
Construction loans	546,967		504,520	8%	437,099	25%
Commercial loans						
Multi family residential	10,436		14,032	(26%)	50,108	(79%)
Other commercial	32,440		32,393	-%	56,636	(43%)
	1,188,331		1,089,401	9%	996,123	19%
Securitized portfolio						
Single family insured - Market MBS program	369,811		449,935	(18%)	684,507	(46%)
Single family insured - CMB program	381,719		334,361	14%	186,036	105%
	751,530		784,296	(4%)	870,543	(14%)
	\$ 1,939,861	\$	1,873,697	4% \$	1,866,666	4%

We continue to be selective and will reposition our loan portfolio in terms of product composition, geographic mix and exposure as required to meet changing market conditions and align to our risk appetite. We have strong strategic partnerships for origination and expect to continue to maintain the quality of underwriting related to our investments in these portfolios. The increase in the insured single family corporate mortgages during Q1 2020 was primarily due to increased new originations and renewals compared to Q4 2019 and Q1 2019.

Figure 1: Total Corporate and Securitized Mortgage Portfolio (in thousands)

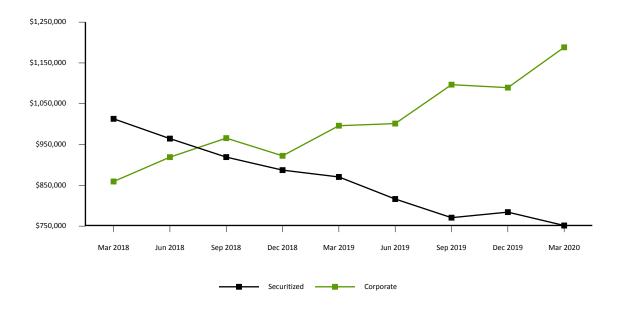
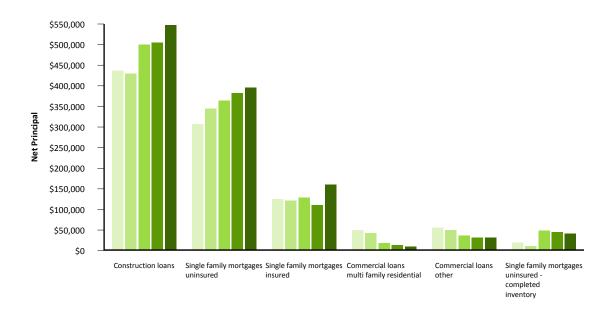


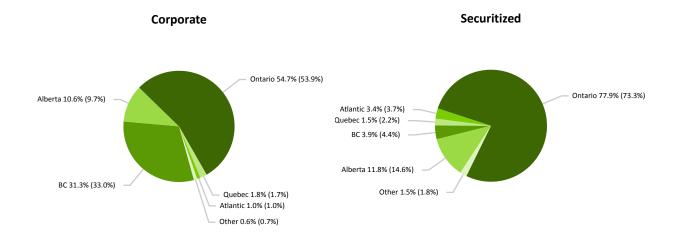
Figure 2: Corporate Mortgage Portfolio Composition by Product Type (in thousands)



	Construction loans	Single family mortgages uninsured	Single family mortgages insured	Commercial loans multi family residential	Commercial loans other	Single family mortgages uninsured - completed inventory
Mar 31, 2019	\$437,099 (44%)	\$307,539 (31%)	\$124,857 (13%)	\$50,108 (5%)	\$56,636 (6%)	\$19,884 (2%)
Jun 30, 2019	\$429,911 (43%)	\$344,621 (34%)	\$121,084 (12%)	\$43,332 (4%)	\$50,510 (5%)	\$11,879 (1%)
Sep 30, 2019	\$500,295 (46%)	\$363,949 (33%)	\$128,637 (12%)	\$18,281 (2%)	\$36,599 (3%)	\$48,958 (4%)
Dec 31, 2019	\$504,520 (46%)	\$382,820 (35%)	\$110,181 (10%)	\$14,032 (1%)	\$32,393 (3%)	\$45,455 (4%)
Mar 31, 2020	\$546,967 (46%)	\$395,833 (33%)	\$161,017 (14%)	\$10,436 (1%)	\$32,440 (3%)	\$41,638 (4%)

Note: Amounts in parentheses represent the percentage of the corporate portfolio represented by the individual product type.

Figure 3: Mortgage Portfolio Geographic Distribution as at March 31, 2020 (December 31, 2019)



# **Credit Quality**

**Table 11: Arrears and Impaired Mortgages** 

(in thousands except %)							
		March 31	D	ecember 31	Change	March 31	Change
As at		2020		2019	(%)	2019	(%)
Impaired mortgages							
Corporate							
Single family mortgages - insured	\$	2,561	\$	1,783	44% \$	1,096	134%
Single family mortgages - uninsured	•	2,109	ľ	1,739	21%	1,845	14%
, , ,		4,670		3,522	33%	2,941	59%
Securitized		698		761	(8%)	1,458	(52%
Total impaired mortgages	\$	5,368	\$	4,283	25% \$	4,399	22%
Impaired mortgage ratio (corporate) <sup>1</sup>		0.39%		0.32%	0.07%	0.30%	0.09%
Impaired mortgage ratio (total) <sup>1</sup>		0.28%		0.32%	0.05%	0.24%	0.03%
impaired mortgage ratio (total)		0.20/0		0.23/6	0.03%	0.2476	0.0476
Mortgage arrears (past due) <sup>2</sup>							
Corporate							
Single family mortgages - insured	\$	4,876	\$	3,340	46% \$	2,121	130%
Single family mortgages - uninsured		15,845		8,821	80%	9,130	74%
Construction loans		10,568			n/a	_	n/a
Total corporate mortgage arrears <sup>1</sup>		31,289		12,161	157%	11,251	178%
Total securitized mortgage arrears <sup>1</sup>		5,016		3,750	34%	7,431	(32%
Total mortgage arrears <sup>1</sup>	\$	36,305	\$	15,911	128% \$	18,682	94%
Staging analysis - corporate portfolio							
Stage 2							
Single family mortgages - insured	\$	10,452	\$	11,815	(12%) \$	12,250	(15%
Single family mortgages - uninsured		70,649		64,790	9%	57,197	24%
Single family mortgages - uninsured - completed inventory		2,442		2,411	1%	_	n/a
Construction loans		43,017		44,504	(3%)	38,673	11%
Commercial loans - multi-family		404		947	(57%)	1,515	(73%
Commercial - other		_		_	n/a	3,114	(100%
		126,964		124,467	2%	112,749	13%
Stage 2							
Stage 3 Single family mortgages - insured		2,561		1,783	44%	1,096	134%
Single family mortgages - uninsured		2,109		1,739	21%	1,845	14%
Single farmly mortgages annisarea		4,670		3,522	33%	2,941	59%
Total stage 2 and 3 corporate mortgages	\$	131,634	\$	127,989	3% \$	115,690	14%
Allowance for credit losses							
Corporate							
Allowance on performing mortgages	\$	5,989	\$	4,119	45% \$	4,660	29%
Allowance on impaired mortgages		59		194	(70%)	187	(68%
		6,048		4,313	40%	4,847	25%
Securitized - allowance on performing		6		4	50%	6	-%
Total allowance for credit losses	\$	6,054	\$	4,317	40% \$	4,853	25%

 $<sup>^1</sup>$  Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.  $^2$  Mortgage arrears consists of mortgages that are at least one day past due and impaired mortgages.

#### Arrears and Impaired Mortgage Summary

The majority of single family and securitized arrears activity occurs in the 1-30 day category, in which the bulk of arrears are resolved and do not migrate to arrears categories over 30 days. We closely monitor and actively manage these arrears.

We have historically had low arrears and impaired balances related to our construction and commercial loan portfolios due to our prudent and selective lending methodology and our default management processes in these product types.

The classification of mortgages into stage 2 and stage 3 involves consideration of additional criteria such as credit score and internal risk rating. Accordingly, stage 2 and stage 3 balances are expected to vary between periods.

Consistent with a government-sponsored initiative and with industry practice, the Company has offered up to a six-month payment deferral program for eligible mortgages as a result of COVID-19. Consistent with regulatory guidance, all mortgages in the payment deferral program are reflected as performing, with unpaid interest capitalized to principal at the original contract rate. As such, these mortgages are not considered past due and do not migrate stages within the ECL methodology due to this deferral nor are they considered modifications. Additionally, mortgages included in the payment deferral program do not automatically trigger a SICR, all things being equal. If the payment deferral program becomes significant, the Company will need to apply significant judgment in determining the appropriate level of SICR. Once the deferral period has passed, mortgage payments will resume as per the agreed terms of the contract. At renewal, the mortgage will be re-amortized and payments will be based on the outstanding balance at that time.

As at March 31, 2020, total principal balance outstanding of corporate mortgages within this program totalled \$63,260. As at April 30, 2020, total principal balance outstanding of corporate mortgages within this program totalled \$118,956.

As at March 31, 2020, total principal balance outstanding of securitized mortgages within this program totalled \$65,037. As at April 30, 2020, total principal balance outstanding of securitized mortgages within this program totalled \$89,132.

We would expect to observe an increase in overall mortgage default and arrears rates in the event of a protracted economic downturn due to COVID-19 as realization periods on collateral become longer and borrowers adjust to the new economic conditions and changing real estate values. This could also result in an increase in our allowance for credit losses. An economic downturn could include, for example, changes to unemployment rates, income levels and consumer confidence and spending not fully compensated for by government stimulus measures which we would expect to increase single family defaults and arrears. MCAN utilizes a number of risk assessment and mitigation strategies to lessen the potential impact for loss on single family mortgages. However, given the systemic nature of the COVID-19 impacts traditional actions may not be available or effective.

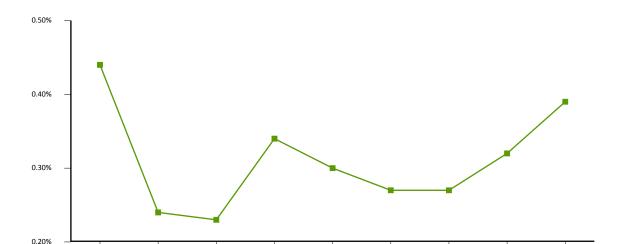


Figure 4: Impaired Corporate Mortgage Ratio

Mar 2018

lun 2018

Sep 2018

The impaired corporate ratio, as presented above, reflects impaired (stage 3) mortgages under IFRS 9. The impaired mortgage ratios are considered to be "Non-IFRS Measures". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

Mar 2019

Jun 2019

Sep 2019

Dec 2019

Mar 2020

Dec 2018

For further information regarding corporate mortgages by risk rating, refer to Note 7 to the interim consolidated financial statements.

# Additional Information on Residential Mortgages and Home Equity Lines of Credit ("HELOCs")

In accordance with OSFI Guideline B-20 - Residential Mortgage Underwriting Practices and Procedures, additional information is provided on the composition of MCAN's single family mortgage portfolio by insurance status and province, as well as amortization periods and LTV by province. LTV is calculated as the ratio of the outstanding loan balance on an amortized cost basis to the value of the underlying collateral at the time of origination.

Insured mortgages include individual mortgages that are insured by CMHC or other approved mortgage insurers at origination and mortgages that are portfolio-insured after origination. Uninsured mortgages include both single family uninsured and single family uninsured - completed inventory loans.

The HELOC balances displayed below relate to insured single family mortgages that were acquired by MCAN previously. We do not originate HELOCs.

Table 12: Single Family Mortgages by Province as at March 31, 2020

(in thousands			Corpora	ate			Securiti	zed		
except %)	Insured	% U	Ininsured	%	HELOCs	%	Insured	%	Total	%
Ontario	\$ 110,496	68.6% \$	305,570	69.9% \$	58	69.0%	\$ 584,836	77.9%	\$ 1,000,960	74.2%
Alberta	28,439	17.7%	62,651	14.3%	26	31.0%	88,749	11.8%	179,865	13.3%
British Columbia	7,324	4.6%	55,741	12.7%	_	<b>-</b> %	29,528	3.9%	92,593	6.9%
Quebec	6,188	3.8%	3,135	0.7%	_	-%	11,398	1.5%	20,721	1.5%
Atlantic Provinces	6,943	4.3%	4,634	1.1%	_	<b>-</b> %	25,423	3.4%	37,000	2.7%
Other	1,543	1.0%	5,740	1.3%	_	<b>-</b> %	11,596	1.5%	18,879	1.4%
Total	\$ 160,933	100.0% \$	437,471	100.0% \$	84	100.0%	\$ 751,530	100.0%	\$ 1,350,018	100.0%

Table 13: Single Family Mortgages by Province as at December 31, 2019

(in thousands			Corpoi	rate			Securit	ized		
except %)	Insured	%	Uninsured	%	HELOCs	%	Insured	%	 Total	%
Ontario	\$ 68,006	61.8%	\$ 292,206	68.2%	\$ 34	55.7%	\$ 575,122	73.3%	\$ 935,368	70.7%
Alberta	25,353	23.0%	48,021	11.2%	27	44.3%	114,509	14.6%	187,910	14.2%
British Columbia	4,203	3.8%	74,157	17.3%	_	-%	34,442	4.4%	112,802	8.5%
Quebec	5,245	4.8%	3,417	0.8%	_	-%	17,183	2.2%	25,845	2.0%
Atlantic Provinces	5,853	5.3%	4,656	1.1%	_	-%	28,864	3.7%	39,373	3.0%
Other	1,460	1.3%	5,818	1.4%	_	-%	14,176	1.8%	21,454	1.6%
Total	\$ 110,120	100.0%	\$ 428,275	100.0%	\$ 61	100.0%	\$ 784,296	100.0%	\$ 1,322,752	100.0%

Table 14: Single Family Mortgages by Amortization Period as at March 31, 2020

	Up to 20	>20 to 25	>25 to 30	>30 to 35	
(in thousands except %)	Years	Years	Years	Years	Total
Corporate \$	108,309 \$	192,663 \$	254,825 \$	42,691 \$	598,488
	18.1%	32.2%	42.6%	7.1%	100.0%
Securitized \$	156,935 \$	520,576 \$	71,692 \$	2,327 \$	751,530
	20.9%	69.3%	9.5%	0.3%	100.0%
Total \$	265,244 \$	713,239 \$	326,517 \$	45,018 \$	1,350,018
	19.6%	52.9%	24.2%	3.3%	100.0%

Table 15: Single Family Mortgages by Amortization Period as at December 31, 2019

	Up to 20	>20 to 25	>25 to 30	>30 to 35	
(in thousands except %)	 Years	Years	Years	Years	Total
Corporate	\$ 100,323 \$	148,600 \$	257,469 \$	32,064 \$	538,456
	18.6%	27.6%	47.8%	6.0%	100.0%
Securitized	\$ 165,064 \$	516,884 \$	96,205 \$	6,143 \$	784,296
	21.0%	65.9%	12.3%	0.8%	100.0%
Total	\$ 265,387 \$	665,484 \$	353,674 \$	38,207 \$	1,322,752
	20.1%	50.3%	26.7%	2.9%	100.0%

Table 16: Average Loan to Value (LTV) Ratio for Uninsured Single Family Mortgage Originations

(in thousands except %)				
	Q1	Average	Q1	Average
For the Quarters Ended	2020	LTV	2019	LTV
Ontario	\$ 48,363	69.8%	\$ 53,716	71.0%
Alberta	18,905	60.2%	319	51.8%
British Columbia	3,234	74.7%	24,476	58.0%
Other	110	61.8%	_	-%
	\$ 70,612	67.4%	\$ 78,511	66.8%

Table 17: Average Mortgage Loan to Value (LTV) Ratios at Origination

	March 31	December	March 31
As at	2020	2019	2019
Corporate portfolio:			
Single family mortgages			
Insured	78.3%	78.8%	80.7%
Uninsured <sup>1</sup>	68.0%	68.1%	66.2%
Uninsured - completed inventory	47.0%	63.9%	53.9%
Construction loans			
Residential	45.7%	46.2%	49.3%
Non-residential	64.7%	0.0%	50.1%
Commercial loans			
Multi family residential	73.2%	58.0%	62.7%
Other commercial	58.4%	58.4%	56.2%
	58.1%	58.4%	59.5%
Securitized portfolio			
Single family insured - Market MBS Program	82.0%	82.9%	84.2%
Single family insured - CMB Program	83.9%	83.9%	83.0%
	82.9%	83.3%	83.9%
	67.7%	68.8%	70.9%

<sup>&</sup>lt;sup>1</sup> MCAN's corporate uninsured single family mortgage portfolio (including completed inventory loans) is secured with a weighted average LTV at origination of 66.0% as at March 31, 2020 (December 31, 2019 - 67.4%). Based on an industry index that incorporates current real estate values, the ratio would be 61.5% as at March 31, 2020 (December 31, 2019 - 64.0%).

# **Other Corporate Assets**

#### **Cash and Cash Equivalents**

As at March 31, 2020, our cash balance was \$64 million (December 31, 2019 - \$54 million). As part of liquidity management, we align our liquidity position to our liquidity and funding requirements. In times of uncertainty, we ensure that we take a prudent approach to liquidity management which may result in holding additional liquidity. Cash and cash equivalents, which include cash balances with banks and overnight term deposits, provide liquidity to meet maturing term deposit and new mortgage funding commitments. We actively manage our cash and cash equivalents in the context of our prudent liquidity and cash management practices.

#### **Marketable Securities**

Marketable securities, consisting primarily of REITs, provide additional liquidity at yields in excess of cash and cash equivalents. As at March 31, 2020, the portfolio balance was \$30 million (December 31, 2019 - \$46 million). The decrease relates to the \$16 million unrealized loss on our REIT portfolio during Q1 2020.

#### **Non-Marketable Securities**

We invest in the KSHYF, in which we have a 7.2% equity interest (December 31, 2019 - 7.3%). At March 31, 2020, the carrying value of our investment was \$43 million (December 31, 2019 - \$43 million). The KSHYF invests in mortgages secured by real estate including mezzanine, subordinate and bridge mortgages.

We invest in Crown LP opportunity fund, in which we have a 14.1% equity interest (December 31, 2019 - 14.1% equity interest in both Crown LP opportunity fund and core fund). Effective January 1, 2020, the Company sold its Crown LP core fund units for \$33 million representing the fair value as at December 31, 2019. At March 31, 2020, the carrying value of our remaining investment in Crown LP opportunity fund was \$30,000 (December 31, 2019 - \$30,129). Crown LP invests primarily in commercial office buildings.

We invest in Class A securitization notes (the "Securitization Notes"), which are issued by a wholly-owned subsidiary of MCAP. As at March 31, 2020, the carrying value of the Securitization Notes was \$17 million (December 31, 2019 - \$18 million). The Securitization Notes may have the right to future fee income from the renewals of a securitized insured mortgage portfolio. The expected final distribution date is no earlier than November 15, 2022.

#### **Equity Investment in MCAP**

We hold a 14.04% equity interest in MCAP (December 31, 2019 - 14.02%), which represents 4.0 million units held by MCAN as at March 31, 2020 (December 31, 2019 - 4.0 million) of the 28.5 million total outstanding MCAP partnership units (December 31, 2019 - 28.5 million).

The investment had a net book value of \$71 million as at March 31, 2020 (December 31, 2019 - \$70 million). The Limited Partner's At-Risk Amount ("LP ARA"), which represents the cost base of the equity investment in MCAP for income tax purposes, was \$46 million as at March 31, 2020 (December 31, 2019 - \$37 million). The difference between the net book value and the LP ARA reflects an unrealized gain that, if realized, would be recognized as a capital gain. The LP ARA is considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

During Q1 2020, we received \$2.0 million of unitholder distributions from MCAP (Q1 2019 - \$1.7 million). As we account for this investment using the equity method, the receipt of distributions reduces the carrying value of the investment in MCAP.

Amongst the interparty rights in the MCAP partnership agreement, the majority partner in MCAP has the right to acquire MCAN's entire partnership interest in MCAP at "fair market value", which would be determined by an independent valuator agreed upon by both parties.

#### **Other Securitization Assets**

Other securitization assets include cash held in trust, which represents securitized mortgage principal and interest collections from borrowers that are payable to MBS holders.

# Liabilities and Shareholders' Equity

Table 18: Liabilities and Shareholders' Equity

(in thousands except %)							
	March 31	De	ecember 31	Change		March 31	Change
As at	2020		2019	(%)		2019	(%)
Corporate Liabilities							
Term deposits	\$ 1,105,039	\$	1,034,299	7%	\$	946,038	17%
Loans payable	19,107		5,053	278%		_	n/a
Current taxes payable	231		_	n/a		366	(37%)
Deferred tax liabilities	_		21	(100%)	)	3,528	(100%)
Other liabilities	6,502		15,996	(59%)	)	11,069	(41%)
	1,130,879		1,055,369	7%		961,001	18%
Securitization Liabilities							
Financial liabilities from securitization	765,937		793,660	(3%)	)	888,939	(14%)
	765,937		793,660	(3%)	)	888,939	(14%)
	1,896,816		1,849,029	3%		1,849,940	3%
Shareholders' Equity							
Share capital	230,724		228,008	1%		225,291	2%
Contributed surplus	510		510	-%		510	-%
Retained earnings	83,859		101,794	(18%)	)	90,968	(8%)
	315,093		330,312	(5%)	)	316,769	(1%)
	\$ 2,211,909	\$	2,179,341	1%	\$	2,166,709	2%

#### **Term Deposits**

Our primary source of funding for our corporate operations is the issuance of term deposits that are eligible for Canada Deposit Insurance Corporation ("CDIC") deposit insurance. We source term deposits through a broker distribution network across Canada consisting of third party deposit agents and financial advisors. Deposits cannot be cashed prior to maturity or paid on demand except in the event of the death of a depositor or financial hardship. We believe that our term deposits provide a reliable low-cost funding source that can be strategically matched against the corporate mortgage portfolio. The role of term deposits in managing liquidity and funding risk is discussed in the "Liquidity and Funding Risk" sub-section of the "Risk Management" section of this MD&A.

# **Financial Liabilities from Securitization**

Financial liabilities from securitization relate to our participation in the market MBS program and CMB program, where we have sold MBS to third parties but have not derecognized the related mortgages from our balance sheet.

# **Share Capital**

Share capital activity for Q1 2020 reflects new common shares issued through the DRIP. The DRIP participation rate for the Q1 2020 first quarter dividend was 17% (2019 fourth quarter - 17%; 2019 first quarter - 26%). For further information, refer to Note 15 to the interim consolidated financial statements.

# **Retained Earnings**

Retained earnings activity for Q1 2020 consists of net loss of \$9.7 million less dividends of \$8.2 million.

# **SELECTED QUARTERLY FINANCIAL DATA**

**Table 19: Selected Quarterly Financial Data** 

(in thousands except per share amounts, % and where indicated)	Q1/20	Q4/19	Q3/19	Q2/19	Q1/19	Q4/18	Q3/18	Q2/18
Income Statement Highlights								
Mortgage interest - corporate assets	\$15,397	\$ 14,910	\$ 14,609	\$ 13,656	\$ 13,204	\$13,649	\$13,094	\$12,867
Net investment income (loss) - corporate assets	\$ (5,022)	\$ 14,839	\$ 18,207	\$ 13,124	\$ 18,773	\$ 7,872	\$13,430	\$15,063
Mortgage interest - securitization assets	\$ 4,783	\$ 4,950	\$ 4,800	\$ 5,241	\$ 5,500	\$ 5,657	\$ 6,015	\$ 6,375
Net investment income - securitization assets	\$ 801	\$ 1,015	\$ 962	\$ 965	\$ 1,052	\$ 1,082	\$ 1,276	\$ 1,317
Net income (loss)	\$ (9,730)	\$ 10,550	\$ 14,551	\$ 8,888	\$ 14,305	\$ 3,547	\$11,006	\$11,125
Basic and diluted earnings (loss) per share	\$ (0.40)	\$ 0.44	\$ 0.60	\$ 0.37	\$ 0.60	\$ 0.15	\$ 0.47	\$ 0.47
Dividends per share	\$ 0.34	\$ 0.32	\$ 0.32	\$ 0.32	\$ 0.32	\$ 0.32	\$ 0.37	\$ 0.37
Return on average shareholders' equity 1	(11.84)%	12.84%	18.05%	11.27%	18.36%	4.66%	14.29%	14.54%
Taxable income per share 1,2	\$ 0.71	\$ 0.46	\$ 0.28	\$ 0.28	\$ 0.34	\$ 0.49	\$ 0.13	\$ 0.48
Spreads								
Spread of corporate mortgages over term deposit								
interest <sup>1</sup>	2.62 %	2.63%	2.48%	2.66%	2.73%	2.93%	2.92%	3.17%
Spread of securitized mortgages over liabilities <sup>1</sup>	0.63 %	0.72%	0.72%	0.70%	0.69%	0.70%	0.74%	0.76%
Average term to maturity (in months)								
Mortgages - corporate	12.2	10.7	11.3	11.6	11.9	11.5	12.8	13.2
Term deposits	17.0	18.4	19.1	20.1	17.2	18.7	19.2	20.5
Balance Sheet Highlights (\$ million)								
Total assets	\$ 2,212	\$ 2,179	\$ 2,200	\$ 2,130	\$ 2,167	\$ 2,141	\$ 2,189	\$ 2,206
Mortgages - corporate	\$ 1,188	\$ 1,089	\$ 1,097	\$ 1,001	\$ 996	\$ 922	\$ 966	\$ 919
Mortgages - securitized	\$ 752	\$ 784	\$ 771	\$ 816	\$ 871	\$ 887	\$ 919	\$ 965
Total liabilities	\$ 1,897	\$ 1,849	\$ 1,872	\$ 1,811	\$ 1,850	\$ 1,834	\$ 1,887	\$ 1,900
Shareholders' equity	\$ 315	\$ 330	\$ 328	\$ 319	\$ 317	\$ 307	\$ 302	\$ 306
Capital Ratios								
Income tax assets to capital ratio <sup>1</sup>	5.03	4.93	5.13	4.71	4.69	4.64	4.90	4.60
CET 1 & Tier 1 Capital ratios <sup>1,5</sup>	21.80 %		21.77%	22.40%	22.09%	21.66%	20.58%	21.47%
Total Capital ratio <sup>1,5</sup>	22.17 %	22.52%	21.77%	22.40%	22.09%	21.66%		
Leverage ratio <sup>3</sup>	11.70 %	12.58%	12.28%	12.16%	12.05%	11.79%	11.35%	11.55%
Credit Quality								
Impaired mortgage ratio (corporate) 1,4	0.39 %	0.32%	0.27%	6 0.27%	0.30%	0.34%	0.23%	0.24%
Impaired mortgage ratio (total) 1,4	0.28 %							
Mortgage Arrears								
Corporate <sup>1</sup>	\$31,289	\$ 12,161	\$ 13,014	\$ 11,334	\$ 11,251	\$ 9,435	\$ 8,398	\$ 6,739
Securitized <sup>1</sup>	5,016	3,750	3,367	4,122	7,431	6,527	8,472	13,979
Total <sup>1</sup>	\$36,305	\$ 15,911	\$ 16,381	\$ 15,456	\$ 18,682	\$15,962	\$16,870	\$20,718
	, , , , , , ,	, , , -	, ,	, ,	. ,			<u> </u>
Common Share Information (end of period)	24.420	24 245	24 245	24.420	24.040	22 700	22.746	22.652
Number of common shares outstanding	24,420	24,215	24,215	24,129	24,040	23,798	23,746	23,652
Book value of common share <sup>1</sup>	\$ 12.90	\$ 13.64	\$ 13.53	\$ 13.23	\$ 13.18	\$ 12.89	\$ 12.74	\$ 12.94
Common share price - close	\$ 12.18	\$ 17.10	\$ 15.95	\$ 15.95	\$ 15.93	\$ 13.32	\$ 17.50	\$ 17.90
Market capitalization (\$ million) 1	\$ 297	\$ 414	\$ 386	\$ 385	\$ 383	\$ 317	\$ 416	\$ 423

<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

<sup>&</sup>lt;sup>2</sup> For further information refer to the "Taxable Income" section of this MD&A.

<sup>&</sup>lt;sup>3</sup> Mortgages securitized through the market MBS program and CMB program for which derecognition has not been achieved are included in regulatory assets in the leverage ratio. For further information, refer to the "Capital Management" section of this MD&A.

<sup>&</sup>lt;sup>4</sup> Effective January 1, 2019, we revised the impaired mortgage ratios to include insured mortgages in the numerator such that the ratios are equal to impaired mortgages divided by portfolio balance. Prior period ratios have been restated.

<sup>&</sup>lt;sup>5</sup> Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022. Prior period ratios have not been restated.

Corporate net investment income (loss) has been driven by changes in the corporate mortgage portfolio composition, market dynamics and net gains and losses on marketable and non-marketable securities. Additionally, corporate net investment income (loss) is impacted by equity income from MCAP, which can vary significantly from quarter to quarter.

Since the adoption of IFRS 9 effective January 1, 2018, we have experienced increased variability as a result of the recognition of net gains and losses on certain securities through net income (loss).

Since mid-2018, the corporate portfolio mix has shifted towards single family mortgages amidst a competitive market and experienced growth. Term deposit funding and related costs also increased through this period to support corporate asset growth. The combination of these two factors has contributed to the gradual decrease in the spread of corporate mortgages over term deposit interest<sup>1</sup>. Higher gross coupon on our insured single family and construction portfolio during Q1 2019 contributed to a higher corporate mortgage portfolio average interest rate<sup>1</sup> relative to Q1 2020.

The size of the securitized mortgage portfolio has steadily decreased with mortgage maturities exceeding the impact of new securitization issuances in recent years. The overall economics of securitization have been relatively flat and are impacted by competitive and market driven pressures. We participate in this market opportunistically.

Capital ratios have remained steady across the last eight quarters as the gradual increase in corporate assets has generally been matched by a growing capital base. Capacity tightened in Q3 2018 as a result of the accrual of the fourth quarter dividend during this period. The additional Tier 2 capital introduced in Q1 2020 was offset by the net loss incurred.

Total arrears and impaired ratios have varied on a quarterly basis given the nature of the 1-30 day arrears.

<sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

#### CAPITAL MANAGEMENT

Our primary capital management objectives are to maintain sufficient capital for regulatory purposes and to earn acceptable and sustainable risk-weighted returns for our shareholders. Through our risk management and corporate governance framework, we assess current and projected asset growth, economic conditions, housing market activity, the interest rate environment and changes to credit quality to determine appropriate levels of capital. We expect to pay out all of our taxable income over time through dividends subject to final review and declaration by the Board. Capital growth is achieved through retained earnings, the DRIP, rights offerings and public share offerings. Our capital management is driven by the guidelines set out by the Tax Act and OSFI.

#### **Income Tax Capital**

As a MIC under the Tax Act, we are limited to an income tax liabilities to capital ratio of 5:1 (or an income tax assets to capital ratio of 6:1), based on our non-consolidated balance sheet in the MIC entity measured at its tax value. Securitization assets and liabilities (less accrued interest) are both excluded from the calculation of the income tax assets to capital ratio.

We manage our income tax assets to a maximum level of 5.75 times income tax capital on a non-consolidated tax basis to provide a prudent cushion between the maximum permitted assets and total actual assets.

Table 20: Income Tax Capital 1

(in thousands except ratios)

	March 31	ı	December 31	March 31
As at	2020		2019	2019
Income tax assets <sup>1</sup>				
Consolidated assets	\$ 2,211,909	\$	2,179,341 \$	2,166,709
Adjustment for assets in subsidiaries	14,029		11,250	7,886
Non-consolidated assets in MIC entity	2,225,938		2,190,591	2,174,595
Add: corporate mortgage allowances	5,994		4,135	4,678
Less: securitization assets <sup>2</sup>	(776,679)		(804,569)	(898,472)
Adjustments to equity investments in MCAP and subsidiaries	(52,246)		(60,146)	(52,393)
Other adjustments	8,223		(8,461)	(12,906)
	\$ 1,411,230	\$	1,321,550 \$	1,215,502
Income tax liabilities <sup>1</sup>				
Consolidated liabilities	\$ 1,896,816	\$	1,849,029 \$	1,849,940
Adjustment for liabilities in subsidiaries	(1,516)		(3,055)	(6,009)
Non-consolidated liabilities in MIC entity	1,895,300		1,845,974	1,843,931
Less: securitization liabilities <sup>2</sup>	(764,684)		(792,425)	(887,645)
	\$ 1,130,616	\$	1,053,549 \$	956,286
Income tax capital <sup>1</sup>	\$ 280,614	\$	268,001 \$	259,216
Income tax capital ratios <sup>1</sup>			4.00	4.60
Income tax assets to capital ratio	5.03		4.93	4.69
Income tax liabilities to capital ratio	4.03		3.93	3.69

<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

# **Regulatory Capital**

As a Loan Company under the *Trust and Loan Companies Act* (the "Trust Act"), OSFI oversees the adequacy of our capital. For this purpose, OSFI has imposed minimum capital-to-regulatory (or risk-weighted) assets ratios and a minimum leverage ratio which is calculated on a different basis from the income tax assets to capital ratio discussed in the "Income Tax Capital" sub-section above.

Both OSFI and the Basel Committee on Banking Supervision promote a resilient banking sector and strong global capital standards. Key components of Basel III impact MCAN through the Capital Adequacy Requirements and Leverage Requirements Guidelines.

Our CET 1 capital consists of share capital, contributed surplus and retained earnings. We do not hold any additional Tier 1 capital instruments; therefore, our CET 1 capital is equal to our Tier 1 capital. Our Tier 2 capital consists of Stage 1 and Stage 2 mortgage allowances calculated under IFRS, a portion of which is allowed to be included in CET 1 under new OSFI transitional arrangements issued March 27, 2020. Total Capital equals CET 1 or Tier 1 capital plus Tier 2 capital. OSFI expects all federally regulated financial institutions to meet the minimum capital to risk-weighted asset ratios of 7% CET 1 Capital, 8.5% Tier 1 Capital and 10.5% Total Capital.

As at March 31, 2020, we were in compliance with our internal target minimum CET 1, Tier 1 and Total Capital to risk weighted asset and leverage ratios. We maintain prudent capital planning practices to ensure that we are adequately capitalized and continue to satisfy minimum standards and internal targets.

<sup>&</sup>lt;sup>2</sup> The majority of securitization assets and liabilities on the balance sheet are excluded from income tax assets, liabilities and capital as they are derecognized for income tax purposes.

**Table 21: Regulatory Capital** 

(in thousands except %)

	March 31		December 31	March 31
As at	2020		2019	2019
Regulatory Ratios (OSFI)				
Share capital	\$ 230,724	\$	228,008 \$	225,291
Contributed surplus	510		510	510
Retained earnings	83,859		101,794	90,968
Deduction from equity investment in MCAP <sup>2</sup>	(39,658)		(36,813)	(30,813)
Eligible Stage 1 and Stage 2 mortgage allowances 4	1,311		_	_
Common Equity Tier 1 and Tier 1 Capital 4	276,746		293,499	285,956
Tier 2 Capital <sup>4</sup>	4,684		_	_
Total Capital <sup>4</sup>	\$ 281,430	\$	293,499 \$	285,956
Total Exposure/Regulatory Assets <sup>1</sup>				
Consolidated assets	\$ 2,211,909	\$	2,179,341 \$	2,166,709
Less: deduction for equity investment in MCAP <sup>2</sup>	(39,658)		(36,813)	(30,813)
Other adjustments <sup>3</sup>	1,578		3,804	2,101
Total On-Balance Sheet Exposures	2,173,829		2,146,332	2,137,997
Mortgage and investment funding commitments (50%)	175,102		170,148	216,911
Letters of credit (50%)	15,916		16,982	17,975
Total Off-Balance Sheet Items	191,018		187,130	234,886
Total Exposure/Regulatory Assets	\$ 2,364,847	\$	2,333,462 \$	2,372,883
Leverage ratio <sup>1</sup>	11.70%	•	12.58%	12.05%
Risk-weighted assets <sup>1</sup>	\$ 1,269,686	\$	1,303,502 \$	1,294,275
Regulatory Capital Ratios <sup>1</sup>				
Common Equity Tier 1 capital to risk-weighted assets ratio	21.80%		22.52%	22.09%
Tier 1 capital to risk-weighted assets ratio	21.80%		22.52%	22.09%
Total capital to risk-weighted assets ratio	22.17%		22.52%	22.09%

<sup>&</sup>lt;sup>1</sup> Considered to be a "Non-IFRS Measure". For further details, refer to the "Non-IFRS Measures" section of this MD&A.

<sup>&</sup>lt;sup>2</sup> The deduction for the equity investment in MCAP is equal to the equity investment balance less 10% of shareholders' equity and eligible stage 1 and stage 2 mortgage allowances.

<sup>&</sup>lt;sup>3</sup> Certain items, such as negative cash balances, are excluded from total exposures but included in consolidated assets.

<sup>&</sup>lt;sup>4</sup> Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022. Prior period ratios have not been restated.

Table 22: Regulatory Risk-Weighted Assets

(in thousands except %)	Ma	arch 31, 2020		December 31, 2019		
As at	Per Balance Sheet	Average Rate	Risk- Weighted Assets	Per Balance Sheet	Average Rate	Risk- Weighted Assets
On-Balance Sheet Assets						
	¢ 62.000	200/ 6	12.100	¢ 54.453	210/ 6	11 (51
Cash and cash equivalents	\$ 63,960	20% \$	-,	,	21% \$	,
Cash held in trust	29,736	20%	5,947	28,575	20%	5,715
Marketable securities	30,483	100%	30,483	46,170	100%	46,170
Mortgages - corporate	1,188,331	65%	777,323	1,089,401	67%	734,680
Mortgages - securitized	751,530	4%	32,134	784,296	4%	31,457
Non-marketable securities	60,068	180%	108,179	93,689	175%	163,601
Equity investment in MCAP Commercial LP	71,298	44%	31,640	69,844	47%	33,031
Deferred tax asset	442	100%	443	132	100%	132
Other assets	16,061	100%	16,060	12,782	100%	12,782
	ŕ	_	1,015,317	,	_	1,039,219
Off-Balance Sheet Items						
Letters of credit	31,833	50%	15,917	33,965	50%	16,983
Commitments	350,205	37%	131,002	340,297	41%	139,437
			146,919	, , ,	_	156,420
Charge for operational risk <sup>1</sup>		_	107,450		_	107,863
Risk-Weighted Assets		\$	1,269,686		\$	1,303,502

<sup>&</sup>lt;sup>1</sup> We use the basic indicator approach for operational risk, which is equal to 15% of the previous three-year average of net investment income from corporate and securitized assets excluding provisions for credit losses multiplied by a factor of 12.5.

#### **RISK MANAGEMENT**

Effective risk management and an established risk management framework support a strong risk culture and help the Company provide sustainable growth and returns for our shareholders while maintaining an appropriate balance between risk and return. The Enterprise Risk Management Framework ("ERMF") outlines the Company's risk management structure, including the Three-Lines-of-Defence model, emphasizes accountabilities, and supports a common understanding among all key stakeholders of how the Company manages its risks.

# **Major Risk Types**

MCAN's major risk types include: Liquidity & Funding, Credit, Interest Rate, Market, Operational, Regulatory Compliance, Strategic and Reputational risk. Incidents related to these risks can adversely affect our ability to achieve our business objectives or execute our business strategies, and may result in a loss of earnings, capital and/or damage to our reputation. The ERMF addresses how we mitigate these risks by establishing effective policies, limits, and internal controls to monitor and mitigate these risks.

The shaded areas of this MD&A represent a discussion of risk factors and risk management policies and procedures relating to liquidity, credit, interest rate and market risks as required under IFRS 7, Financial Instruments: Disclosures. The relevant MD&A sections are identified by shading within boxes and the content forms an integral part of the interim consolidated financial statements.

The Company's operations could also be adversely affected by the impact of global health pandemics such as the recent global outbreak of COVID-19. The Company cannot accurately predict the impact COVID-19 will have on its operations and the ability of others to meet their obligations with the Company. Significant uncertainties exist with respect to the severity and duration of the pandemic, and regulations and restrictions and the effectiveness of stimulus and other policy measures imposed by the government in muting the impact of the pandemic.

As a response to COVID-19, the Company enhanced the oversight of its portfolio and operations with more frequent monitoring and management activities to proactively identify and address emerging risks. The COVID-19 Response Committee was established to oversee the changing dynamics of the rapidly evolving pandemic and its effects on operations and the Company. Additionally, we increased the frequency of reporting to and interaction with the Board to facilitate their role in providing oversight as information and developments are fluid.

To date, MCAN has prioritized protecting our capital and liquidity, as well as ensuring core business activities are uninterrupted. For a complete discussion of risks to which the Company is exposed, refer to the "Risk Management" section of the 2019 Annual MD&A.

#### Liquidity and Funding Risk

Liquidity and funding risk is the risk that cash inflows, including the ability to raise deposits and access to other sources of funding, supplemented by assets readily convertible to cash, will be insufficient to honour all cash outflow commitments (both on- and off-balance sheet) as they come due.

On a daily basis, we monitor our liquidity position to ensure that the level of liquid assets held (including insured single family mortgages, which are readily marketable within a time frame of one to three months), together with our ability to raise new deposits and other funding sources, is sufficient to meet our funding commitments, deposit maturity obligations, and other financial obligations.

The Board is accountable for the approval of the Liquidity Risk Management Framework ("LRMF"). The LRMF establishes a framework to maintain sufficient liquidity, including holding a portfolio of high-quality liquid assets to meet commitments as they come due. The LRMF details the daily, monthly and quarterly analyses that are performed by management, and includes a framework for daily funding requirements, gap analysis between assets and liabilities, deposit concentration levels, liquidity risk limits, and stress testing requirements, in alignment with both the standards set under the Trust Act and regulations or guidelines issued by OSFI. Further to the LRMF, we maintain a Contingency Funding Plan that details the strategies and action plans to respond to stress events that could materially impair our access to funding and liquidity.

The Asset and Liability Committee ("ALCO"), which is comprised of management, is accountable for liquidity management oversight. On a monthly basis, or more frequently as required, ALCO reviews the Company's liquidity risk profile, reviews funding strategies and regularly monitors performance against established liquidity risk limits. Results of the monitoring of liquidity risk is reported to the Board and any exceptions or breach of key limits are immediately reported by ALCO to the Enterprise Risk Management and Compliance Committee ("ERM&CC"). As at March 31, 2020 and 2019, we were in full compliance with the LRMF, key liquidity risk limits and regulatory requirements.

Stress testing is reviewed monthly by ALCO and quarterly by the Board. Liquidity stress testing is performed on singular and simultaneous scenarios. MCAN's stress testing is designed to ensure that exposures remain within the liquidity risk appetite and established Board-approved liquidity risk limits under the stress test scenarios. As at March 31, 2020 and 2019, we held sufficient liquidity and maintained the ability to fund obligations over the forecast period under the stress test scenarios.

We have access to liquidity through our ability to issue term deposits eligible for CDIC deposit insurance. These term deposits also provide us with the ability to fund asset growth as needed.

We maintain a demand loan revolver facility to meet our short-term obligations as required. Under the facility, there is a sublimit for issued letters of credit, which may be used to support the obligations of borrowers to municipalities in conjunction with construction loans. As at March 31, 2020, the facility limit was \$120 million.

We also have an agreement with a Canadian Schedule I Chartered bank that enables the Company to execute repurchase agreements for liquidity purposes. This facility provides liquidity and allows the Company to encumber certain eligible securities for financing purposes. As part of the agreement, we may sell assets to the counterparty at a specified price with an agreement to repurchase at a specified future date. The interest rate on the borrowings is driven by market spot rates at the time of borrowing. We will execute these repurchase agreements to provide alternative sources of liquidity when it is efficient and effective to do so.

As a response to COVID-19, the Company has enhanced monitoring and reporting of our liquidity risk profile, our respective funding markets such as the term deposit and securitization market and our liquidity risk position. A prolonged duration of the pandemic may increase the risk of funding availability.

OSFI's Liquidity Adequacy Requirements ("LAR") guideline currently establishes two minimum standards based on the Basel III framework with national supervisory discretion applied to certain treatments: the Liquidity Coverage Ratio ("LCR") and Net Cumulative Cash Flow ("NCCF") metrics. As at March 31, 2020 and 2019, we were in compliance with the LCR and NCCF metrics.

Our sources and uses of liquidity are outlined in the table below. For further information on our off-balance sheet commitment associated with our investment in the KSHYF, refer to the "Off-Balance Sheet Arrangements" section of this MD&A.

**Table 23: Liquidity Analysis** 

	Within	3 Months	1 to 3	3 to 5	Over 5	March 31	December 31
(in the							
(in thousands)	3 months	to 1 Year	Years	Years	Years	2020	2019
Common of Paral Phys							
Sources of liquidity							
Cash and cash equivalents	\$ 63,960	\$ -	т	\$ -	\$ -		
Marketable securities	30,452	_	31	_	_	30,483	46,170
Mortgages - corporate	325,695	491,639	267,601	78,906	24,490	1,188,331	1,089,401
Non-marketable securities	_	_	16,859	_	43,209	60,068	93,689
Other loans	977	69	0	_	_	1,046	1,099
	421,084	491,708	284,491	78,906	67,699	1,343,888	1,284,811
Uses of liquidity							
Term deposits	182,175	315,313	483,709	123,842	_	1,105,039	1,034,299
Loans payable	19,107	_	_	_	_	19,107	5,053
Other liabilities	220	536	1,530	1,714	2,502	6,502	15,996
	201,502	315,849	485,239	125,556	2,502	1,130,648	1,055,348
Net liquidity surplus (deficit)	\$ 219,582	\$ 175,859	\$ (200,748)	\$ (46,650)	\$ 65,197	\$ 213,240	\$ 229,463
Off-Balance Sheet							
Unfunded mortgage							
commitments	\$ 137,706	\$ 88,597	\$ 100,005	\$ -	\$ -	\$ 326,308	\$ 316,276
Commitment - KSHYF	_	_	1,703	_	22,194	23,897	24,021
	\$ 137,706	\$ 88,597	\$ 101,708	\$ -	\$ 22,194	\$ 350,205	\$ 340,297

Note: The above table excludes securitized assets and liabilities and pledged assets as their use is restricted to securitization program operations.

#### **Credit Risk**

Credit risk is the risk of financial loss resulting from the failure of a counterparty, for any reason, to fully honour its financial or contractual obligations to the Company, primarily arising from our investments and lending activities. Fluctuations in real estate values may increase the risk of default and may also reduce the net realizable value of the collateral property to the Company. These risks may result in defaults and credit losses, which may result in a loss of earnings.

Credit risk is managed through prudent risk management policies and procedures that emphasize the quality and diversification of our investments and lending activities. Credit policies include credit risk limits in alignment with the Risk Appetite Framework ("RAF"). These credit risk limits include, but are not limited to, concentration by asset class, geographic region, dollar amount and borrower. These policies are amended on an ongoing basis and approved by the Board to reflect changes in market conditions and risk appetite.

The Capital Commitments Committee ("CCC"), which is comprised of management, is accountable for decision-making on credit risk issues and provides oversight of proposed investments for the construction, commercial and marketable and non-marketable securities portfolios.

Credit and commitment exposure are closely monitored by the First and Second Line of Defence. The Risk and Compliance Committee, which is comprised of management, monitors and challenges credit risk exposures, monitors portfolio and underwriting quality and performance against credit risk limits on a monthly basis, and the ERM&CC reviews all material risks affecting the Company on a quarterly basis, which includes the identification, assessment, and monitoring of material credit risks.

We identify potential risks in our mortgage portfolio by way of regular review of market and portfolio metrics, which are a key component of quarterly market reports provided to the Board by management. Existing risks in our mortgage portfolio are identified by arrears reporting, portfolio diversification analysis, post funding monitoring and risk rating trends of the entire mortgage portfolio. The aforementioned reporting and analysis provide adequate monitoring of and control over our exposure to credit risk.

We assign a credit score and risk rating for all mortgages at the time of underwriting based on the assessed credit quality of the borrower and the value of the underlying real estate. Risk ratings are reviewed annually at a minimum, and more frequently whenever there is an amendment, or a material change such as a default or impairment.

As part of our credit risk management process, we monitor our loan portfolio for early indicators of potential concern. The "monitored/arrears" category includes construction and commercial loans that may experience events such as slow sales, cost

overruns or are located in geographic markets in which concerns have arisen. Loans in this category are included in stage 2. Considering factors such as borrower equity, portfolio loan to value ratios and project liquidity, as at March 31, 2020 and 2019, there have been no indications at the portfolio level of potential loss of principal in excess of the allowances for credit losses recorded for mortgages in stage 1 and 2. These collective allowances are based on forward-looking economic assumptions and other factors discussed in Note 5 to the interim consolidated financial statements.

The maximum credit exposure on our individual financial assets is equal to the carrying value of the respective assets, except for our corporate mortgage portfolio, where maximum credit exposure also includes outstanding commitments for future mortgage fundings and our investment in the KSHYF, where maximum credit exposure includes our total remaining commitment.

As a response to COVID-19, the Company has increased the frequency of monitoring and reporting of our credit risk profile, including enhanced arrears and mortgage deferral reporting and pipeline monitoring. We expect that employment levels may be impacted due to the national response to the pandemic, which may adversely impact the ability of borrowers to make timely payments on mortgages. We may adjust our underwriting criteria and lending strategies for our products accordingly. The Company is participating in mortgage deferral programs to eligible borrowers. Non-payment of these mortgages under the deferral program will not affect the performing status of mortgage payments.

#### **Interest Rate Risk**

Interest rate risk is the potential impact of changes in interest rates on our earnings and capital. Interest rate risk arises when our assets and liabilities, both on- and off-balance sheet, have mismatched repricing and maturity dates. Changes in interest rates where we have mismatched repricing and maturity dates may have an adverse effect on our financial condition and results of operations. Risk factors that MCAN regularly considers are credit spread, gap, basis and yield curve risks.

The Interest Rate Risk Management Framework, which is reviewed and approved by the Board, details MCAN's interest rate risk measurement tools, including stress testing, roles and accountabilities, and monitoring and reporting requirements. Additionally, it establishes appropriate interest rate risk limits and articulates appetite for interest rate exposures.

We evaluate our exposure to a variety of changes in interest rates across the term spectrum of our assets and liabilities including, both parallel and non-parallel changes in interest rates. By managing and strategically matching the terms of corporate assets and term deposits, we seek to reduce the risks associated with interest rate changes, and in conjunction with liquidity management policies and procedures, we also manage cash flow mismatches. ALCO reviews our interest rate exposure on a monthly basis using an interest rate spread and gap analysis as well as an interest rate sensitivity analysis based on various scenarios. This information is also formally reviewed by the Board each quarter.

We are exposed to interest rate risk on insured single family mortgages between the time that a mortgage rate is committed to borrowers and the time that the mortgage is funded, and, in the case of mortgages securitized through the market MBS or CMB programs, the time that the mortgage is securitized. To manage this risk, we may employ various hedging strategies.

An immediate and sustained parallel 1% increase to market interest rates on interest-bearing financial instruments as at March 31, 2020 would have an estimated positive effect of \$4.3 million (December 31, 2019 - \$3.8 million) to net income (loss) over the following twelve month period. An immediate and sustained parallel 1% decrease to market interest rates as at March 31, 2020 would have an estimated adverse effect of \$1.9 million (December 31, 2019 - \$3.4 million) to net income (loss) over the following twelve month period.

We have an integrated balance sheet approach to interest rate risk and our management of liquidity and funding risk. We expect that the impact of an immediate and sustained interest rate change would be substantially mitigated by the effect of changes in interest rates on the value of other financial instruments, given our balance sheet composition.

The following tables present the assets and liabilities of the Company by interest rate sensitivity as at March 31, 2020 and December 31, 2019 and do not incorporate mortgage and loan prepayments. This analysis is subject to significant change in subsequent periods based on changes in customer preferences and in the application of asset/liability management policies. Floating rate assets and liabilities are immediately sensitive to changing interest rates while other assets are sensitive to changing interest rates periodically, either as they mature or as contractual repricing events occur. Yield spread represents the difference between the weighted average interest rate of the assets and liabilities in a certain category.

Table 24: Interest Rate Sensitivity as at March 31, 2020

As at March 31, 2020								
(in thousands except %)	Floating Rate	Within 3 Months	3 Months to 1 Year	1 to 3 3 to 5 Years Years		Over 5 Years	Non Interest Sensitive	Total
Assets								
Corporate	\$ 400,370	\$ 162,660	\$ 350,520	\$ 254,705	\$ 77,566	\$ 67,585	\$ 111,639	\$ 1,425,045
Securitization	29,736	46,287	106,250	180,429	418,564	_	5,598	786,864
	430,106	208,947	456,770	435,134	496,130	67,585	117,237	2,211,909
Liabilities								
Corporate	19,107	182,175	315,313	483,709	123,842	_	6,733	1,130,879
Securitization	_	51,494	112,188	183,199	419,056	_	_	765,937
	19,107	233,669	427,501	666,908	542,898	_	6,733	1,896,816
Shareholders' Equity	_	_	_	_	_	_	315,093	315,093
GAP	\$ 410,999	\$ (24,722)	\$ 29,269	\$(231,774)	\$ (46,768)	\$ 67,585	\$ (204,589)	\$ <b>—</b>
YIELD SPREAD	1.66%	2.04%	1.98%	1.68%	1.06%	7.58%		

Table 25: Interest Rate Sensitivity as at December 31, 2019

As at December 31, 20	19							
(in thousands except %)	Floating Rate	Within 3 Months	3 Months to 1 Year	1 to 3 Years	3 to 5 Years	Over 5 Years	Non Interest Sensitive	Total
Assets								
Corporate	\$ 515,859	\$ 72,041	\$ 297,675	\$ 208,596	\$ 58,030 \$	53,348	\$ 155,910	\$ 1,361,459
Securitization	28,575	96,448	151,711	185,248	350,889	_	5,011	817,882
	544,434	168,489	449,386	393,844	408,919	53,348	160,921	2,179,341
Liabilities								
Corporate	5,053	63,540	380,295	467,820	122,644	_	16,017	1,055,369
Securitization		74,682	178,982	182,610	357,386	_	_	793,660
	5,053	138,222	559,277	650,430	480,030		16,017	1,849,029
Shareholders' Equity		_				_	330,312	330,312
GAP	\$ 539,381	\$ 30,267	\$(109,891)	\$(256,586)	\$ (71,111) \$	53,348	\$ (185,408)	\$ -
YIELD SPREAD	1.31%	1.85%	1.69%	1.50%	1.04%	12.58%		

#### Future Regulatory Changes

In May 2019, OSFI issued revisions to Guideline B-12 - *Interest Rate Risk Management*, which provides guidance on the Basel Committee on Banking Supervision's interest rate risk in the banking book measures, standardized stress scenarios, and enhancements to governance processes, controls and modelling. The Company will adopt these revised requirements on January 1, 2022.

# Market Risk

Market risk is the exposure to adverse changes in the value of financial assets. Market risk includes price risk on marketable securities, real estate values and commodity prices, among others. Any changes in these market risk factors may negatively affect the value of our financial assets, which may have an adverse effect on our financial condition and results of operations. We do not undertake trading activities as part of our regular operations, and therefore are not exposed to risks associated with activities such as market making, arbitrage or proprietary trading.

Our marketable and non-marketable securities portfolios are susceptible to market price risk arising from uncertainties about future values of the securities. We manage the equity price risk through diversification and limits on both individual and total securities. Portfolio reporting is submitted to management on a regular basis and to the Board on a quarterly basis.

The pandemic impacted and disrupted global economic activities, resulting in a decline in equity prices. This is expected to create additional volatility in the market value of the Company's marketable securities portfolio.

#### **Operational Risk**

Operational risk is the potential for loss resulting from people, inadequate or failed internal processes, systems, or from external events

The Operational Risk Management Framework ("ORMF") covers all components of MCAN's operational risk management including processes and control activities to ensure adherence with business and regulatory requirements. The ORMF sets out an integrated approach to identify, measure, monitor, manage and report on known and emerging operational risks. Management and the Board review operational risk assessments on a quarterly basis.

As a response to COVID-19, the Company took actions to protect the health and well-being of our employees by implementing a company-wide remote working policy. To ensure operational resiliency, the Company has enhanced and implemented its Business Continuity Plan, bolstered its employee communications, provided effective tools to work from home, and has increased training on cybersecurity risks and other areas where appropriate.

#### **Outsourcing Risk**

Within operational risk, outsourcing risk is the risk of losses resulting from: a) inadequate levels of services provided by third parties; or b) suddenly unavailable services by third parties that are not readily replaceable. We outsource the majority of our construction and commercial mortgage origination, mortgage servicing and collections to MCAP and other third parties. There is a risk that the services provided by third parties will fail to adequately meet our standards. The outbreak of COVID-19 may also have an adverse impact on the operations of third parties and their abilities to meet their obligations with the Company.

The Company's Outsourcing Policy, which is approved by the Board, incorporates the relevant requirements of OSFI Guideline B-10, *Outsourcing of Business Activities, Functions and Processes*. We regularly review our outsourced arrangements to determine if an arrangement is material and to assess the overall risk inherent in that arrangement. All outsourced arrangements are subject to a risk management program, which includes detailed monitoring activities. If an outsourced arrangement is material, it is subjected to an enhanced risk management program.

# Information Technology and Cybersecurity Risk

Within operational risk, information technology ("IT") and cybersecurity risk is the risk of loss resulting from clients' private and confidential information being compromised, and unauthorized access to MCAN's systems, which could lead to disruption to business as usual practices.

We collect and store confidential and personal information to the extent needed for operational purposes. Risk factors include unauthorized access to the Company's computer systems or data which could result in the theft or publication of confidential information, the deletion or modification of records or could otherwise cause interruptions in the Company's operations.

Despite the Company's implementation of security measures, its systems are vulnerable to damages from computer viruses, natural disasters, unauthorized access, cyber-attacks and other similar disruptions. Any such system failure, accident or security breach could disrupt the Company's delivery of services and make the Company's applications unavailable or cause similar disruptions to the Company's operations. If the Company's network security is penetrated or its sensitive data is misappropriated, we could be subject to liability or our business could be interrupted, and any of these developments could have a material adverse effect on the Company's business, results of operations and financial condition.

In order to protect our employees' well-being during the COVID-19 pandemic, our business operations are being conducted remotely, which may impact the physical security of Company devices, employee access to Company networks and systems and an increased risk of unauthorized access to, or disclosure of, personal information.

The IT Management Committee, which is comprised of management, is accountable for overseeing technology and cybersecurity risk exposures and management activities. The IT Management Committee reports IT and cybersecurity risks to the Audit Committee. We also use external third party advisors and service providers to provide technical expertise, to assist with periodic cybersecurity assessments and to continuously monitor our IT infrastructure for cybersecurity risks. We have undertaken external vulnerability tests performed by an independent external party. We maintain a Cybersecurity Incident Response Plan and have designated officers responsible for the oversight of cybersecurity risks. We also maintain cybersecurity insurance coverage for both direct and third party coverage in the event of a cybersecurity incident that would result in a loss.

#### Model Risk

Model risk is the risk of potential adverse consequences from decisions based upon inaccurate or inappropriate model outputs, taking into account all errors at any point from design through implementation.

The Model Risk Management Policy describes the overarching principles that provide the framework for managing model risk in a sound and prudent manner. All models are subject to a periodic review based on model complexity and model materiality ratings. Periodic assessment of models is a key element of the ongoing validation phase of the model life-cycle.

## Risk of Accuracy and Completeness of Borrower Information

In the single family mortgage underwriting process, we rely on information provided by potential borrowers and other third parties, including mortgage brokers. We may also rely on the representations of potential borrowers and third parties as to the accuracy and completeness of that information. Our financial position and performance may be negatively impacted if this information is intentionally misleading or does not fairly represent the financial condition of the potential borrower and is not detected by our internal controls.

We frequently review and enhance our underwriting procedures and control processes to strengthen our ability to detect such inaccurate and misleading information and to manage this risk. These enhancements include improvements to underwriting staff training, independent income verification procedures, and other quality control and quality assurance processes.

The Canadian mortgage industry periodically experiences falsification of supporting documents provided to lenders in the mortgage underwriting process, and we have observed instances of this activity in our own underwriting processes. The implementation of significant changes to regulatory requirements reduces the number of borrowers that qualify for new mortgages, which increases the risk of document falsification. We expect that employment levels may be adversely impacted due to the national response to the pandemic. This may adversely impact the ability of borrowers to qualify for new mortgages, which increases the risk of document falsification.

To date, this document falsification has not had a material impact on MCAN or its financial position or performance. We do not expect to experience any material impact to our financial position or performance in the future relating to such document falsification.

# **Regulatory Compliance Risk**

Regulatory compliance risk arises from the Company's potential non-conformance with existing and new laws, rules, regulations, prescribed practices, or ethical standards in any jurisdiction in which it operates. Regulatory compliance risk also arises from the exercise of discretionary oversight by regulatory or other competent authorities that may adversely affect us, including by limiting the products or services that we provide, restricting the scope of our operations or business lines, limiting pricing and availability of products in the market, increasing the ability of competitors to compete with our products and services or requiring us to cease carrying on business. Our failure to comply with applicable laws and regulations may result in sanctions and financial penalties that could adversely impact our earnings and damage our reputation. Increasing regulations and expectations, both globally and domestically, have increased the cost and resources necessary to meet regulatory expectations for the Company.

The Company's Chief Compliance Officer, Chief Anti Money Laundering Officer & Privacy Officer independently oversees the adequacy of, adherence to, and effectiveness of day-to-day compliance procedures in alignment with the Company's Regulatory Compliance Management Framework. Additionally, the Risk and Compliance Committee and the Board review and effectively challenge regulatory compliance risk-related reports on a quarterly basis.

## Strategic Risk

Strategic risk is the risk of loss due to fluctuations in the external business environment, and the failure of management to adjust its strategies, business model and business activities to adapt or respond appropriately.

Strategic risk is managed by the CEO and management. The Board approves the Company's strategies at least annually and reviews results and needed changes as applicable against those strategies regularly. Strategies are aligned to be consistent with the RAF, regulatory and other internal requirements.

As a result of this risk, there can be no assurance that the Company will generate any returns or be able to pay dividends to our shareholders in the future.

# **Reputational Risk**

Reputational risk is a risk of loss or adverse impacts resulting from damages to MCAN's reputation, regardless of whether the facts that underlie the event are true or not.

The loss of reputation can greatly affect shareholder value through reduced public confidence, a loss of business, legal action, or increased regulatory oversight. Reputation refers to the perception of the enterprise by various stakeholders. Typically, key stakeholder groups include investors, borrowers, depositors, employees, suppliers, regulators, brokers and strategic partners. Perceptions may be impacted by various events including financial performance, specific adverse occurrences from events such as cybersecurity issues, unfavourable media coverage, and changes or actions of the Company's leadership. Failure to effectively manage reputational risk can result in reduced market capitalization, loss of client loyalty, reduced access to deposit funding and the inability to achieve our strategic objectives.

We believe that the most effective way for the Company to safeguard its public reputation is through embedding successful processes and controls, along with the promotion of appropriate conduct, risk culture and risk management. Reputational risk is mitigated by management of the underlying risks in the business and is monitored and reported to the Board on a quarterly basis.

#### **Other Risk Factors**

#### **Economic and Geopolitical Conditions**

The Company's operations could be adversely affected by the impact of global health pandemics, such as the recent global outbreak of COVID-19. The COVID-19 pandemic is a global event that is testing the financial resiliency of individuals and corporations. The financial services sector has been required to adapt to changes in market conditions and address constraints arising from the pandemic rapidly, like all other service industries.

Other factors that could impact the overall market and economic stability of the Company's operations include changes in short-term and long-term interest rates, commodity prices, international trade, inflation, consumer confidence, business and government spending, real estate market activity, real estate prices and adverse economic events. Though the nature and extent of these risks may vary depending on circumstances, an increased level of uncertainty for economic growth and market volatility in interest rates may arise. Our inability to respond to changes effectively may have an adverse effect on our financial condition and results of operations.

## Mortgage Renewal and Prepayment Risk

We retain renewal rights on mortgages that we originate that are either sold to third parties or retained on the consolidated balance sheet. If mortgagors are unable to renew their mortgages at their scheduled maturities, we may be required to use our own financial resources to fund these obligations until mortgage arrears are collected or, in the case of insured single family mortgages, proceeds are received from mortgage insurers following the sale of mortgaged properties.

The primary risks associated with the market MBS program and CMB program are prepayment, liquidity and funding risk, including the obligation to fund 100% of any cash shortfall related to the Timely Payment obligation. For further information on the Timely Payment obligation, refer to Note 11 to the 2019 annual consolidated financial statements. Prepayment risk includes the acceleration of the amortization of mortgage premiums, as applicable, as a result of early payouts.

## Securitization Spread & Market Disruption

The primary purpose of our participation in the MBS and CMB programs is to securitize our insured single family originations to earn a net securitized mortgage spread. If there is a disruption to these programs, the spread earned on these securitizations may be compressed and it may become unprofitable to utilize these programs as a funding source. The Government of Canada is expanding its revised Insured Mortgage Purchase Program (IMPP) to further bolster the financial system and the Canadian economy. The government announced it will purchase up to \$150 billion of insured mortgage pools through CMHC, which would assist with stabilizing these programs.

# Capital Adequacy Risk

Capital adequacy risk is the risk that the Company does not hold sufficient capital to manage Company-wide risks and unexpected financial losses. Refer to the "Capital Management" section of this MD&A for further information. The Company's capital adequacy risk is monitored and managed by the CFO and overseen by the Board.

# **DESCRIPTION OF CAPITAL STRUCTURE**

Our authorized share capital consists of an unlimited number of common shares with no par value. At March 31, 2020, there were 24,420,277 common shares outstanding (December 31, 2019 - 24,215,383). As at May 12, 2020, there were 24,420,277 common shares outstanding.

During Q1 2020, we issued no new common shares through the Executive Share Purchase Plan (Q1 2019 - 0).

During Q1 2020, we issued 204,894 new common shares under the DRIP (Q1 2019 - 241,920), which has historically provided MCAN with a reliable source of new capital and existing shareholders an opportunity to acquire additional shares at a discount to market value. Under the DRIP, dividends paid to shareholders are automatically reinvested in common shares issued out of treasury at the weighted average trading price for the five days preceding such issue less a discount of 2% until further notice from MCAN.

For additional information related to share capital, refer to Note 15 to the interim consolidated financial statements.

#### **OFF-BALANCE SHEET ARRANGEMENTS**

We have contractual obligations relating to outstanding commitments for future fundings of corporate mortgages and our investment in the KSHYF. Only a portion of the mortgage commitments that we issue are expected to fund. Accordingly, these amounts do not necessarily represent the future cash requirements of the Company.

**Table 26: Contractual Obligations** 

(in thousands)	Lo	ess than 1 Year	1 to 3 Years	3 to 5 Years	Over 5 Years	March 31 2020	December 31 2019
Mortgage funding commitments	\$	226,303 \$	100,005 \$	<b>-</b> \$	<b>–</b> \$	326,308	\$ 316,276
Commitment - KSHYF		_	1,703	_	22,194	23,897	24,021
	\$	226,303 \$	101,708 \$	<b>–</b> \$	22,194 \$	350,205	\$ 340,297

We retain mortgage servicing obligations relating to securitized mortgages where balance sheet derecognition has been achieved. For further information on our securitization activities, refer to Note 13 to the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

We provide letters of credit, which are not reflected on the interim consolidated balance sheet, for the purpose of supporting developer obligations to municipalities in conjunction with residential construction loans. If the developer defaults in its obligation to the municipalities, the municipalities may draw on the letters of credit, in which case we are obligated to fund the letters of credit. For further information, refer to Note 21 to the interim consolidated financial statements.

MCAP is actively defending a claim arising from a power of sale process with respect to a defaulted land development loan previously funded by MCAN. The plaintiff has claimed improvident sale and has claimed damages of approximately \$6 million. MCAP was awarded a judgment for approximately \$500,000 against the same plaintiff in related proceedings. We may be subject to the indemnification of MCAP for certain liabilities that may be incurred as part of the proceedings under a mortgage servicing agreement between the two parties. Based on, among other things, the current status of the proceedings, we do not expect to incur any material liability arising out of this indemnification obligation to MCAP and accordingly have not recorded a provision.

## **DIVIDENDS**

On May 12, 2020, the Board declared a quarterly dividend of \$0.34 per share to be paid on June 30, 2020 to shareholders of record as at June 15, 2020.

As a MIC, we are entitled to deduct the dividends that we pay to shareholders from our taxable income. Regular dividends are taxed as interest income to shareholders. We are able to pay capital gains dividends, which would be taxed as capital gains to shareholders. Dividends paid to foreign investors may be subject to withholding taxes. The Company has historically paid out dividends in cash but has the option to pay out its dividends in the form of cash or shares. In the event of a significant increase in taxable income relative to accounting income, the Company may look to pay out a combination of regular dividends in the form of cash and special dividends in the form of shares. This is consistent with our dividend policy and our obligations as a MIC, while at the same time providing a cost effective source of capital for the Company to support future growth and business operations.

# TRANSACTIONS WITH RELATED PARTIES

Related party transactions for the quarters ended March 31, 2020 and March 31, 2019 and related party balances as at March 31, 2020 and December 31, 2019 are discussed in Notes 9 and 20 to the interim consolidated financial statements.

## FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

The majority of our interim consolidated balance sheet consists of financial instruments, and the majority of net income (loss) is derived from the related income, expenses, gains and losses. Financial instruments include cash and cash equivalents, cash held in trust, marketable securities, mortgages, non-marketable securities, other loans, financial liabilities from securitization, term deposits and loans payable, which are discussed throughout this MD&A.

The use of financial instruments exposes us to liquidity and funding, credit, interest rate and market risk. A discussion of these risks and how they are managed is found in the "Risk Management" section of this MD&A.

Information on the financial statement classification and amounts of income, expenses, gains and losses associated with financial instruments are located in the "Results of Operations" and "Financial Position" sections of this MD&A. Information on the determination of the fair value of financial instruments is located in the "Critical Accounting Estimates and Judgments" section of this MD&A.

#### **PEOPLE**

As at March 31, 2020, we had 99 team members (December 31, 2019 - 98).

#### **CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS**

The preparation of the Company's interim consolidated financial statements requires management to make judgments, estimations and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. Estimates are considered carefully and reviewed at an appropriate level within MCAN. We believe that our estimates of the value of our assets and liabilities are appropriate. However, changes in these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the affected assets or liabilities in future periods.

For a detailed discussion of critical accounting estimates and judgments, refer to the "Critical Accounting Estimates and Judgments" section of the 2019 Annual MD&A.

#### DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

As at March 31, 2020, the President and CEO and Chief Financial Officer ("CFO") of MCAN, with the assistance of the Company's Disclosure Committee comprised of members of management, have designed disclosure controls and procedures to provide reasonable assurance that (i) material information relating to MCAN is made known to the CEO and CFO and (ii) information required to be disclosed by us in reports we file or submit is recorded, processed, summarized and reported within the time periods specified in securities legislation, and have designed Internal Controls over Financial Reporting ("ICFR") to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with IFRS.

As a result of changes to our operations due to the impact of COVID-19, during the interim period ended March 31, 2020, we have automated certain of our internal controls over financial reporting. There were no changes in our ICFR during the interim period ended March 31, 2020 that have materially affected, or are reasonably likely to materially affect, our control framework.

All internal control systems, no matter how well designed, have inherent limitations. As a result, even systems determined to be effective may not prevent or detect misstatements on a timely basis as systems can provide only reasonable assurance that the objectives of the control system are met. In addition, projections of any evaluation of the effectiveness of ICFR to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may change.

# Notice required under National Instrument 51-102, "Continuous Disclosure Obligations," Part 4.3 (3) (a)

The accompanying consolidated interim financial statements of MCAN have not been reviewed by an auditor.

The Company is in compliance with the interim Management's Discussion and Analysis of Operations requirements set out by National Instrument 51-102.

## **SUBSEQUENT EVENTS**

On April 13, 2020, the Company announced the departure of Dipti Patel as Chief Financial Officer effective May 15, 2020.

#### **NON-IFRS MEASURES**

We prepare our interim consolidated financial statements in accordance with IFRS. We use a number of financial measures to assess our performance. Some of these measures are not calculated in accordance with IFRS, are not defined by IFRS and do not have standardized meanings that would ensure consistency and comparability between companies using these measures. The non-IFRS measures used in this MD&A are defined as follows:

#### Return on Average Shareholders' Equity

Return on average shareholders' equity is a profitability measure that presents the annualized net income available (loss attributable) to shareholders as a percentage of the capital deployed to earn the income (loss). We calculate return on average shareholders' equity as a monthly average using all components of shareholders' equity.

#### Taxable Income Measures

Taxable income measures include taxable income and taxable income per share. Taxable income represents MCAN's net income on a non-consolidated basis calculated under the provisions of the Tax Act applicable to a MIC. Taxable income is calculated as an estimate until we complete our annual tax returns subsequent to year end, at which point it is finalized.

#### Average Interest Rate

The average interest rate is a profitability measure that presents the average annualized interest rate of an asset or liability. Mortgage portfolio average interest rate (corporate and securitized), average term deposit interest rate, financial liabilities from securitization average interest rate, spread of corporate mortgages over term deposit interest and spread of securitized mortgages over liabilities are examples of average interest rates. The average asset or liability balance that is incorporated into the average interest rate calculation is calculated on either a daily or monthly basis depending on the nature of the asset or liability. Please refer to the applicable tables containing average balances for further details.

#### Net Corporate Mortgage Spread Income and Net Securitized Mortgage Spread Income

Net corporate mortgage spread income is calculated as the difference between corporate mortgage interest and term deposit interest and expenses. Net securitized mortgage spread income is calculated as the difference between securitized mortgage interest and interest on financial liabilities from securitization.

## Impaired Mortgage Ratios

The impaired mortgage ratios represent the ratio of impaired mortgages to mortgage principal for both the corporate and total (corporate and securitized) portfolios.

# Mortgage Arrears

Mortgage arrears measures include total corporate mortgage arrears, total securitized mortgage arrears and total mortgage arrears. These measures represent the amount of mortgages from the corporate portfolio, securitized portfolio and the sum of the two, respectively, that are at least one day past due.

Common Equity Tier 1, Tier 1, Tier 2 and Total Capital, Total Exposures, Regulatory Assets, Leverage Ratio and Risk-Weighted Asset Ratios

These measures are calculated in accordance with guidelines issued by OSFI and are located on Table 21 of this MD&A and Note 22 to the interim consolidated financial statements.

## Income Tax Capital Measures

Income tax assets, income tax liabilities and income tax capital represent assets, liabilities and capital as calculated on a non-consolidated basis using the provisions of the Tax Act applicable to a MIC. The calculation of the income tax assets to capital ratio and income tax liabilities to capital ratio are based on these amounts.

#### Market Capitalization

Market capitalization is calculated as the number of common shares outstanding multiplied by the closing common share price as of that date.

#### Book Value per Common Share

Book value per common share is calculated as total shareholders' equity divided by the number of common shares outstanding as of that date.

# Limited Partner's At-Risk Amount

The value of our equity investment in MCAP for income tax purposes is referred to as the Limited Partner's At-Risk Amount, which represents the cost base of the limited partner's investment in the partnership. The LP ARA is increased (decreased) by the partner's share of partnership income on a tax basis, increased by the amount of capital contributions into the partnership and reduced by distributions received from the partnership.

# **CONSOLIDATED BALANCE SHEETS**

(Unaudited) (in thousands of Canadian dollars)

			March 31		December 31
As at	Note		2020		2019
Assets					
Corporate Assets					
Cash and cash equivalents		\$	63,960	\$	54,452
Marketable securities	6		30,483		46,170
Mortgages	7		1,188,331		1,089,401
Non-marketable securities	8		60,068		93,689
Equity investment in MCAP Commercial LP	9		71,298		69,844
Deferred tax assets			442		132
Other assets	10		10,463		7,771
			1,425,045		1,361,459
Securitization Assets					
Cash held in trust			29,736		28,575
Mortgages	12		751,530		784,296
Other assets	12		5,598		5,011
oute. disself			786,864		817,882
		Ś	2,211,909	Ś	2,179,341
Liabilities and Shareholders' Equity					
Liabilities					
Corporate Liabilities					
Term deposits		\$	1,105,039	\$	1,034,299
Demand loan payable	21		19,107		5,053
Current taxes payable			231		_
Deferred tax liabilities			_		21
Other liabilities	13		6,502		15,996
			1,130,879		1,055,369
Securitization Liabilities					
Financial liabilities from securitization	14		765,937		793,660
The first the second se			765,937		793,660
			1,896,816		1,849,029
Shareholders' Equity					
Share capital	15		230,724		228,008
Contributed surplus	15		510		510
Retained earnings			83,859		101,794
netanica carinigs			315,093		330,312
		\$	2,211,909		330,312

# CONSOLIDATED STATEMENTS OF INCOME

(Unaudited) (in thousands of Canadian dollars except for per share amounts)

For the Quarters Ended March 31	Note		2020		2019
Net Investment Income - Corporate Assets					
Mortgage interest		\$	15,397	\$	13,204
Equity income from MCAP Commercial LP	9	•	3,434	•	2,568
Non-marketable securities			1,546		1,299
Marketable securities			611		771
Fees			363		194
Interest on cash and other income			302		358
Net gain (loss) on securities	17		(15,688)		8,028
			5,965		26,422
Term deposit interest and expenses			8,008		6,571
Mortgage expenses	18		1,034		977
Interest on loans payable			141		92
rovision for credit losses	19		1,804		9
			10,987		7,649
			(5,022)		18,773
Net Investment Income - Securitization Assets					
Mortgage interest			4,783		5,500
Other securitization income			261		113
Other securitization income			5,044		5,613
Interest on financial liabilities from securitization			2 747		4.002
	18		3,747 495		4,082 488
Mortgage expenses Provision for (recovery of) credit losses	19		493		(9)
riovision for (recovery or) credit losses	13		4,243		4,561
			801		1,052
Operating Expenses					
Salaries and benefits			3,802		3,586
General and administrative			1,755		1,931
			5,557		5,517
Net Income (Loss) Before Income Taxes			(9,778)		14,308
Provision for (recovery of) income taxes			(-, -,		,
Current			231		83
Deferred			(279)		(80)
			(48)		3
Net Income (Loss)		\$	(9,730)	\$	14,305
Basic and diluted earnings (loss) per share		\$	(0.40)	\$	0.60
Dividends per share		\$	0.34		0.32
Weighted average number of basic and diluted shares			24,295		23,914

# CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

(Unaudited) (in thousands of Canadian dollars)

For the Quarters Ended March 31	Note	2020	)	2019
Share Capital				
Balance, beginning of quarter		\$ 228,008	\$	221,869
Share capital issued	15	2,710	5	3,422
Balance, end of quarter		230,72	ı	225,291
Contributed Surplus				
Balance, beginning of quarter		510	)	510
Changes to contributed surplus		_	-	
Balance, end of quarter		510	)	510
Retained Earnings				
Balance, beginning of quarter		101,79	ļ	84,315
Net income (loss)		(9,730	0)	14,305
Dividends declared		(8,20	5)	(7,652)
Balance, end of quarter		83,859	•	90,968
Total Shareholders' Equity		\$ 315,093	\$	316,769

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (in thousands of Canadian dollars)

For the Quarters Ended March 31		2020	2019
Cash flows from (for):			
Operating Activities	<u> </u>	(0.720) ć	44205
Net income (loss)	\$	(9,730) \$	14,305
Adjustments to determine cash flows relating to operating activities:		(270)	(00)
Deferred taxes		(279)	(80)
Equity income from MCAP Commercial LP		(3,434)	(2,568)
Provision for credit losses		1,805	(0.020)
Net (gain) loss on securities		15,688	(8,028)
Amortization of securitized mortgage and liability transaction costs		674	1,041
Amortization of other assets		214	298
Changes in operating assets and liabilities:			(4)
Marketable securities			(1)
Corporate and securitized mortgages		(68,523)	(57,761)
Non-marketable securities		33,621	(379)
Other assets		(3,424)	7,464
Cash held in trust		(1,161)	(5,270)
Term deposits		70,740	26,415
Financial liabilities from securitization		(27,843)	(9,300)
Current taxes payable		231	83
Other liabilities		(1,663)	(773)
Cash flows from (for) operating activities		6,916	(34,554)
Investing Activities			
Distributions from MCAP Commercial LP		1,980	1,671
Acquisition of capital and intangible assets		(67)	(144)
Cash flows from investing activities		1,913	1,527
Financing Activities			
Proceeds from issuance of common shares		2,716	3,422
Proceeds from demand loan		14,054	_
Repayment of premises lease liability		(82)	(157)
Dividends paid		(16,009)	(15,267)
Cash flows from (for) financing activities		679	(12,002)
Increase (decrease) in cash and cash equivalents		9,508	(45,029)
Cash and cash equivalents, beginning of period		54,452	98,842
Cash and cash equivalents, end of period	\$	63,960 \$	53,813
Supplementary Information			
Interest received	\$	20,351 \$	18,890
Interest paid	Ÿ	13,746	12,991
Distributions received from securities		1,997	1,845

# NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

25. Comparative Amounts

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(Dollar amounts in thousands except for per share amounts)

# 1. Corporate Information

MCAN Mortgage Corporation (the "Company" or "MCAN") is a Loan Company under the *Trust and Loan Companies Act* (Canada) (the "Trust Act") and a Mortgage Investment Corporation ("MIC") under the *Income Tax Act* (Canada) (the "Tax Act"). As a Loan Company under the Trust Act, the Company is subject to the guidelines and regulations set by the Office of the Superintendent of Financial Institutions Canada ("OSFI"). MCAN is incorporated in Canada with its head office located at 200 King Street West, Suite 600, Toronto, Ontario, Canada. MCAN is a public company listed on the Toronto Stock Exchange under the symbol MKP.

MCAN's objective is to generate a reliable stream of income by investing in a diversified portfolio of Canadian mortgages, including single family residential, residential construction, non-residential construction and commercial loans, as well as other types of securities, loans and real estate investments, including our investment in MCAP Commercial LP ("MCAP"). MCAN employs leverage by issuing term deposits that are eligible for Canada Deposit Insurance Corporation deposit insurance and are sourced through a network of independent financial agents. The Company manages its capital and asset balances based on the regulations and limits of both the Tax Act and OSFI.

MCAN's wholly-owned subsidiary, XMC Mortgage Corporation, is an originator of single family residential mortgage products across Canada.

The interim consolidated financial statements were approved in accordance with a resolution of the Board of Directors (the "Board") on May 12, 2020.

#### 2. Basis of Preparation

The interim consolidated financial statements of the Company have been prepared on a condensed basis in accordance with International Accounting Standard ("IAS") 34, Interim Financial Reporting, using accounting policies consistent with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). These interim consolidated financial statements should be read in conjunction with the 2019 Annual Report.

The interim consolidated financial statements have been prepared on a historical cost basis, except for certain items carried at fair value as discussed in Note 4 to the Company's annual consolidated financial statements as at and for the year ended December 31, 2019. The interim consolidated financial statements are presented in Canadian dollars.

The disclosures that accompany the interim consolidated financial statements include the significant accounting policies applied (Note 4) and the significant accounting judgments and estimates (Note 5) applicable to the preparation of the interim consolidated financial statements. Certain disclosures are included in the shaded sections of the "Risk Management" section of Management's Discussion and Analysis of Operations (the "MD&A"), as permitted by IFRS, and form an integral part of the interim consolidated financial statements.

The Company separates its assets into its corporate and securitization portfolios for reporting purposes. Corporate assets are funded by term deposits and share capital. Securitization assets consist primarily of mortgages that have been securitized through the *National Housing Act* ("NHA") Mortgage-Backed Securities ("MBS") program and subsequently sold to third parties. These assets are funded by the cash received from the sale of the associated securities, from which the Company records a financial liability from securitization.

# 3. Basis of Consolidation

The interim consolidated financial statements include the balances of MCAN and its wholly owned subsidiaries, after the elimination of intercompany transactions and balances. The Company consolidates those entities which it controls. The Company has control when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies.

(Dollar amounts in thousands except for per share amounts)

# 4. Summary of Significant Accounting Policies

The significant accounting policies applied by the Company in the preparation of its interim consolidated financial statements are the same as those disclosed in Note 4 to the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

# 5. Summary of Significant Accounting Judgments and Estimates

The preparation of the Company's interim consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the affected assets or liabilities in future periods.

#### Significant influence

Significant influence represents the power to participate in the financial and operating policy decisions of an investee but does not represent control or joint control over the entity. In determining whether it has significant influence over an entity, the Company makes certain judgments to form the basis for the Company's policies in accounting for its equity investments. Although MCAN's voting interest in MCAP was less than 20% as at March 31, 2020, MCAN uses the equity basis of accounting for the investment as it has significant influence in MCAP per IAS 28, *Investments in Associates and Joint Ventures*, as a result of its entitlement to a position on MCAP's Board of Directors.

#### Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded in the interim consolidated financial statements cannot be derived from active markets, they are determined using a variety of valuation techniques that may include the use of mathematical models. The inputs to these models are derived from observable market data where possible, but where observable market data is not available, estimates are required to establish fair values. These estimates include considerations of liquidity and model inputs such as discount rates, prepayment rates and default rate assumptions for certain investments.

#### Impairment of financial assets

IFRS 9 requires the Company to record an allowance for expected credit loss ("ECL") for all mortgages and other debt financial assets not held at FVPL, together with mortgage commitments and financial guarantee contracts not measured at FVPL.

# Overview of ECL principles

The ECL allowance is based on the 12 month ECL of the asset, unless there has been a significant increase in credit risk ("SICR") since origination in which case the allowance is based on the lifetime ECL.

The Company groups its financial assets into stage 1, stage 2 and stage 3, as described below:

- Stage 1: When mortgages are first recognized, the Company recognizes an allowance based on 12 month ECLs, which represent ECLs which would occur over the life of the mortgage related to default events that are expected to occur within 12 months after the reporting date. Stage 1 mortgages also include facilities reclassified from stage 2 or stage 3 where the credit risk has subsequently improved such that the increase in credit risk since initial recognition is no longer significant.
- Stage 2: When a mortgage has shown a SICR since origination, the Company records an allowance for the ECLs related to default events that are expected to occur over the life of the asset. Stage 2 mortgages also include facilities reclassified from stage 3 where the credit risk has improved or the facility is no longer credit impaired.
- Stage 3: The Company records an allowance for the lifetime ECLs for mortgages considered to be credit-impaired (as outlined below in "Definition of default and cure").

Both lifetime ECLs and 12 month ECLs are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

#### Significant increase in credit risk ("SICR")

The Company has established a policy to assess, at the end of each reporting period, whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument. The primary indicators of SICR are relative changes in credit scores for single family mortgages and changes in internal risk ratings for construction and commercial mortgages. The Company also applies a secondary qualitative method for identifying a SICR, such as changes in macroeconomic circumstances or the application of

(Dollar amounts in thousands except for per share amounts)

management's judgment. In certain cases, the Company may also consider that certain events are a SICR as opposed to a default. For a definition of default and cure, refer to the "Definition of default and cure" sub-section of this note. IFRS 9 provides a rebuttable presumption that a SICR has occurred if contractual payments are more than 30 days past due. The Company has not rebutted this presumption.

#### Calculation of ECLs

The Company calculates ECLs based on three probability-weighted scenarios to measure the expected cash shortfalls, discounted at an approximation to the effective interest rate. The cash shortfall is the difference between the cash flows that are due to the Company in accordance with the contract and the cash flows that the Company expects to receive.

The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD: The Probability of Default ("PD") is an estimate of the likelihood of default over a given time horizon. Default is only assessed if the facility has not been previously derecognized and is still in the portfolio. The PD model is comprised of forward-looking macroeconomic projections and internal risk rating based segmentation.
- LGD: The Loss Given Default ("LGD") is an estimate of the loss arising in the case where a default occurs. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realization of any collateral.
- EAD: The Exposure at Default ("EAD") is an estimate of the exposure at a future default date at the borrower level, taking into account expected changes in the exposure after the reporting date, including advances and repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.

The ECLs are calculated through three probability-weighted forward-looking scenarios (base, favourable, and unfavourable). Each of these is associated with different PDs, EADs and LGDs. The assessment of multiple scenarios also incorporates how defaulted mortgages are expected to be recovered, including the probability that the mortgages will cure and the value of collateral or the amount that might be received from selling the asset. Outcomes under the favourable and unfavourable scenarios are generated based on management judgment, looking at a range of possible outcomes. A cross-functional internal management committee reviews the proposed probability weights assigned to each of the three scenarios. The above committee applies judgment to adjust the weights when changes are noted in relevant macroeconomic variables.

The maximum period for which the credit losses are determined is the contractual life of a financial instrument unless the Company has the legal right to call the instrument earlier.

# Mortgage commitments and letters of credit

Undrawn mortgage commitments and letters of credit are commitments under which, over the duration of the commitment, the Company is required to advance funds to the borrower. These contracts are in the scope of the ECL requirements. The nominal contractual value of letters of credit and undrawn mortgage commitments, where the mortgage agreed to be provided is on market terms, are not recorded in the consolidated balance sheet. When estimating lifetime ECLs for undrawn mortgage commitments, the Company estimates the portion of the mortgage commitment that will be drawn down over its expected life.

#### Definition of default and cure

The Company considers a financial instrument defaulted and therefore stage 3 (credit-impaired) for ECL calculations in all cases when the borrower becomes 90 days past due on its contractual payments. In certain other cases, where qualitative thresholds indicate unlikeliness to pay as a result of a credit event, the Company carefully considers whether the event should result in an assessment at stage 2 or 3 for ECL calculations.

The combined impact of several events may cause financial assets to become defaulted as opposed to one discrete event. It is the Company's policy to consider a financial instrument as "cured" and, therefore, reclassified out of stage 3 when none of the default criteria remain present at the end of each quarter. The decision whether to classify an asset as stage 1 or stage 2 once cured depends on the current assessment of SICR.

#### Forward-looking information

In its ECL models, the Company relies on a broad range of forward-looking information as macroeconomic variables, such as but not limited to:

# Single Family

- House price indices
- Unemployment rates
- Gross domestic product
- Interest rates

(Dollar amounts in thousands except for per share amounts)

#### **Commercial and Construction**

- Gross domestic product
- House price indices
- Unemployment rates
- Interest rates

The macroeconomic variables and models used for calculating ECLs may not always capture all characteristics of the market at the dates of the consolidated financial statements. To reflect this, the Company may make temporary qualitative adjustments or overlays using expert credit judgment.

#### Modified financial assets

In a case where the borrower experiences financial difficulties, the Company may grant certain concessionary modifications to the terms and conditions of a mortgage. If the Company determines that a modification results in an expiry of cash flows, the original financial asset is derecognized while a new asset is recognized based on the new contractual terms. SICR is assessed relative to the risk of default on the date of modification. If the Company determines that a modification does not result in derecognition, SICR is assessed based on the risk of default at initial recognition of the original asset. Expected cash flows arising from the modified contractual terms are considered when calculating the ECL for the modified asset. For mortgages that have been modified while having a lifetime ECL, the mortgages can revert to having a 12-month ECL after a period of performance and improvement in the borrower's financial condition.

## Write-offs

Financial assets are written off either partially or in their entirety only when the Company believes that there are no reasonably expected future recoveries. If the amount to be written off is greater than the accumulated loss allowance, the difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to provisions for losses.

Impairment losses

#### Impairment Losses

The measurement of impairment losses under IFRS 9 across all categories of financial assets requires judgment, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

The Company's ECL calculations are model outputs with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgments and estimates include:

- The Company's criteria for assessing if there has been a SICR which results in allowances being measured on a lifetime versus 12-month ECL basis;
- The segmentation of financial assets for the purposes of assessing ECL on a collective basis;
- Development of ECL models, including the various formulas and the choice of inputs;
- Determination of associations between macroeconomic scenarios and economic inputs, such as unemployment levels and collateral values, and the effect on PD, EAD, and LGD; and
- Forward-looking information used as economic inputs.

The Company may also make qualitative adjustments or overlays using expert credit judgment in the calculations of ECLs, which represent accounting judgments and estimates. Key judgments include the speed and shape of economic recovery and the impact of government stimulus. These judgments have been made with reference to the facts, projections and other circumstances as of March 31, 2020, based on information available as of that date. IFRS 9 does not permit the use of hindsight in measuring provisions for credit losses. Since March 31, 2020, forecasts around the impact of COVID-19 on the economy and the timing of recovery have continued to evolve. Any changes in forward-looking information subsequent to March 31, 2020, will be reflected in the measurement of provisions for credit losses in future periods, as appropriate. This may add significant variability to provisions for credit losses in future periods.

Consistent with a government-sponsored initiative and with industry practice, the Company has offered up to a six-month payment deferral program for eligible mortgages as a result of COVID-19. Consistent with regulatory guidance, all mortgages in the payment deferral program are reflected as performing, with unpaid interest capitalized to principal at the original contract rate. As such, these mortgages are not considered past due and do not migrate stages within the ECL methodology due to this deferral nor are they considered modifications. Additionally, mortgages included in the payment deferral program do not automatically trigger a SICR, all things being equal. If the payment deferral program becomes significant, the Company will need to apply significant judgment in determining the appropriate level of SICR. Once the deferral period has passed, mortgage payments will resume as per the agreed terms of the contract. At renewal, the mortgage will be re-amortized and payments will be based on the outstanding balance at that time.

(Dollar amounts in thousands except for per share amounts)

# Regulatory capital ratios

Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022.

#### Mortgage prepayment rates

In calculating the rate at which borrowers prepay their mortgages, the Company makes estimates based on its historical experience. These assumptions impact the timing of revenue recognition and the amortization of mortgage premiums using the effective interest rate method ("EIM").

#### 6. Marketable Securities

	March 31	December 31
As at	2020	2019
Real estate investment trusts	\$ 30,451	\$ 46,141
Corporate bonds	32	29
	\$ 30,483	\$ 46,170

For details of net gains and losses on marketable securities, refer to Note 17.

## 7. Mortgages - Corporate

# (a) Summary

	Gross		Net			
As at March 31, 2020	Principal	cipal Stage 1 Stage 2 Stage 3		Stage 3	Total	Principal
Corporate Portfolio:						
Single family mortgages						
Insured	\$ 161,018 \$	1 \$	<b>–</b> \$	<b>–</b> \$	1 \$	161,017
Uninsured	396,714	580	242	59	881	395,833
Uninsured - completed inventory	42,515	834	43	_	877	41,638
Construction loans	551,234	3,467	800	_	4,267	546,967
Commercial loans						
Multi family residential	10,444	3	5	_	8	10,436
Other commercial	32,454	14	_	_	14	32,440
	\$ 1,194,379 \$	4,899 \$	1,090 \$	59 \$	6,048 \$	1,188,331

		Gross		Allowance											
As at December 31, 2019		Principal		Stage 1	Stage 2	St	age 3	Total	Principal						
Corporate Portfolio:															
Single family mortgages															
Insured	\$	110,182	\$	1 \$	_	\$	<b>-</b> \$	1	\$ 110,181						
Uninsured		383,638		405	219		194	818	382,820						
Uninsured - completed inventory		45,708		226	27		_	253	45,455						
Construction loans		507,643		2,731	392		_	3,123	504,520						
Commercial loans															
Multi family residential		14,075		35	8		_	43	14,032						
Other commercial		32,468		75	_		_	75	32,393						
	\$ :	1,093,714	\$	3,473 \$	646	\$	194 \$	4,313	\$ 1,089,401						

Gross principal as presented in the tables above includes unamortized capitalized transaction costs and accrued interest.

(Dollar amounts in thousands except for per share amounts)

#### (b) Mortgages by risk rating

The Company's internal risk rating system involves judgment and combines multiple factors to arrive at a borrower-specific score to assess the borrower's probability of default and ultimately classify the mortgage into one of the categories listed below. For single family mortgages, these factors include, but are not limited to, the loan to value ratio, the borrower's ability to service debt, property location and credit score. For construction, commercial and uninsured completed inventory loans, these factors include, but are not limited to, borrower net worth, project presales, experience with the borrower, project location, debt serviceability and loan to value ratio.

The internal risk ratings presented below are defined as follows:

- Insured Performing: Mortgages that are insured by a federally regulated mortgage insurer that are not in arrears or default
- <u>Very Low/Low</u>: Mortgages that have below average probability of default with credit risk that is lower than the Company's risk appetite and risk tolerance levels.
- **Normal/Moderate:** Mortgages that have a standard probability of default with credit risk that is within the Company's risk appetite and risk tolerance.
- <u>High/Higher</u>: Mortgages that may have a higher probability of default but are within the Company's risk appetite or have subsequently experienced an increase in credit risk. The proportion of mortgages originated in this category is managed to the Company's overall risk appetite and tolerance levels.
- Monitored/Arrears: For single family mortgages, mortgages that are past due but less than 90 days in arrears or
  mortgages for which an escalated concern has arisen. For construction, commercial and uninsured completed
  inventory loans, mortgages where the performance trend is negative or where debt serviceability may be in jeopardy.
- Impaired/Default: Mortgages that are over 90 days past due or mortgages for which there is objective evidence of impairment.

The table below shows the credit quality of the Company's corporate mortgage portfolio based on the Company's internal risk rating system and stage classification. The Company's policy that outlines whether ECL allowances are calculated on an impaired or performing basis is discussed in Note 4 to the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

# **2020 FIRST QUARTER REPORT** | MCAN MORTGAGE CORPORATION (Dollar amounts in thousands except for per share amounts)

				March 3	1, 2	2020			December 31, 2019							
As at		Stage 1		Stage 2		Stage 3		Total		Stage 1		Stage 2		Stage 3		Total
Single family mortgages																
Insured																
Insured performing	\$	145,887	\$	10,254	\$	_	\$	156,141	\$	95,026	\$	11,815	\$	_	\$	106,841
Monitored/Arrears		2,117		198		_		2,315		1,557		_		_		1,557
Impaired/Default		_		_		2,561		2,561		_		_		1,783		1,783
		148,004		10,452		2,561		161,017		96,583		11,815		1,783		110,181
Uninsured																
Very low/Low	\$	145,587	\$	33,070	\$	_	\$	178,657	\$	143,740	\$	32,912	\$	_	\$	176,652
Normal/Moderate		156,589		29,770		_		186,359		154,952		26,705		_		181,657
High/Higher		13,319		1,653		_		14,972		13,978		1,712		_		15,690
Monitored/Arrears		7,580		6,156		_		13,736		3,621		3,461		_		7,082
Impaired/Default		_		_		2,109		2,109		_		_		1,739		1,739
		323,075		70,649		2,109		395,833		316,291		64,790		1,739		382,820
Uninsured - completed inventory																
Normal/Moderate	\$	_	ċ	_	\$	_	ċ	_	ć	_	\$	_	ċ	_	\$	_
High/Higher	Ą	39,196	۲	2,442	Ą		۲	41,638	ڔ	43,044	Ą	2,411	Ų	_	Ų	45,455
nign/nignei		39,196		2,442				41,638		43,044		2,411				45,455
		39,190		2,442				41,036		43,044		2,411				45,455
Construction loans																
Normal/Moderate	\$	57,341	\$	_	\$	_	\$	57,341	\$	43,427	\$	_	\$	_	\$	43,427
High/Higher		446,609		13,790		_		460,399		416,589		21,555		_		438,144
Monitored/Arrears		_		29,227		_		29,227		_		22,949		_		22,949
		503,950		43,017		_		546,967		460,016		44,504		_		504,520
Commercial loans																
Multi family residential																
Normal/Moderate	\$	10,032	\$	_	\$	_	\$	10,032	\$	13,085	\$	_	\$	_	\$	13,085
High/Higher		_		404		_		404		_		947		_		947
Monitored/Arrears		_		_		_		_		_		_		_		_
		10,032		404		_		10,436		13,085		947		_		14,032
Other																
Very low/Low	\$	_	ς	_	\$	_	\$	_	ς	_	\$	_	\$	_	ς	_
Normal/Moderate	Y	31,100	7	_	Y	_	7	31,100	7	31,043	Y	_	Y	_	Y	31,043
High/Higher		1,340		_		_		1,340		1,350		_		_		1,350
		32,440		_		_		32,440		32,393			_			32,393
		32,770						32,440		32,333						32,333
	\$1	,056,697	\$	126,964	\$	4,670	\$1	,188,331	\$	961,412	\$	124,467	\$	3,522	\$1	,089,401

# (c) Mortgage allowances

	March 31, 2020								March 31, 2019				
For the Quarters Ended		Stage 1		Stage 3	Total	Stage 1		ge 2	Stage 3	Total			
Single family mortgages													
Insured													
Allowance, beginning of quarter	\$	1 \$	<b>-</b> \$	<b>–</b> \$	1	\$ -	\$	<b>–</b> \$	\$ - \$	_			
Net remeasurement of allowance <sup>1</sup>		_	_	_	_	1		_	_	1			
Total provision		_		_		1			_	1			
iotal provision													
Write-offs		_	_		_	_							
Allowance, end of quarter		1			1	1				1			
Uninsured													
	۲	40F ¢	310 ¢	104 ¢	010	ć <b>7</b> 20	Ļ	101 (	ć <b>2</b> 12 ć	1 1 1 2			
Allowance, beginning of quarter	\$	405 \$	219 \$	194 \$	818	\$ 738	\$	191 \$	\$ 213 \$	1,142			
Transfer to stage 1 3		39	(39)	_	_	128	(	(128)	_	_			
Transfer to stage 2 <sup>3</sup>		(85)	85	_	_	(183		183	_	_			
Transfer to stage 3 <sup>3</sup>		(9)	_	9	_	(27		_	27	_			
Net remeasurement of allowance <sup>1</sup>		183	(20)	(96)	67	(481		(70)	(11)	(562)			
Originations <sup>4</sup>		150	_	_	150	198		3	_	201			
Mortgages derecognized or repaid <sup>2</sup>		(34)	(3)	(48)	(85)	(24	1	(2)	(19)	(45)			
Total provision (recovery)		244	23	(135)	132	(389		(14)	(3)	(406)			
				(===)		(000			(-)	(100)			
Write-offs		(69)	_	_	(69)	_			(23)	(23)			
Allowance, end of quarter		580	242	59	881	349		177	187	713			
Uninsured - completed inventory													
Allowance, beginning of quarter	\$	226 \$	27 \$	<b>–</b> \$	253	\$ 44	\$	- 5	\$ - \$	44			
Net remeasurement of allowance <sup>1</sup>		517	16	_	533	11		_	_	11			
Originations <sup>4</sup>		103	_	_	103	82		_	_	82			
Mortgages derecognized or repaid <sup>2</sup>		(12)	_	_	(12)	-		_	_	-			
Total provision (recovery)		608	16		624	93		_		93			
iotal provision (recovery)		008	10		024	93			<del></del>				
Allowance, end of quarter		834	43	_	877	137			_	137			
Construction loans													
Allowance, beginning of quarter	\$	2,731 \$	392 \$	<b>–</b> \$	3,123	\$ 2,210	\$	348 \$	\$ 217 \$	2,775			
Transfer to stage 1 <sup>3</sup>		133	(133)	_	_	230	1	(230)	_	_			
Transfer to stage 2 <sup>3</sup>		(101)	101	_	_	(313)		313	_	_			
Net remeasurement of allowance <sup>1</sup>		609	529	_	1,138	755		422	_	1,177			
Originations <sup>4</sup>		121	- -	_	1,138	/33 —		16	_	1,177			
Mortgages derecognized or repaid <sup>2</sup>		(26)	(89)	_	(115)	(133	1	(2)	(217)	(352)			
Total provision (recovery)		736	408		1,144	539		519	(217)	841			
iotal provision (recovery)		730	+00		1,144	559		<u> </u>	(21/)	041			
Allowance, end of quarter		3,467	800	_	4,267	2,749		867		3,616			

(Dollar amounts in thousands except for per share amounts)

	March 31, 2020 March 31, 2019							19			
For the Quarters Ended		Stage 1	Stage 2	Stage 3	Total	,	Stage 1	Stage 2	St	age 3	Total
0											
Commercial loans											
Multi family residential	۲	35 \$	8 \$	<b>–</b> \$	43	Ļ	468 \$	. 12	۲.	<b>-</b> \$	480
Allowance, beginning of quarter	\$	33 Ş	8 9	<b>–</b> 3	43	Ş	408 \$	5 12	Þ	<b>–</b> 3	480
Net remeasurement of allowance <sup>1</sup>		(23)	(3)	_	(26)		(297)	35		_	(262)
Mortgages derecognized or repaid <sup>2</sup>		(9)	_		(9)		_	_		_	
Total recovery		(32)	(3)		(35)		(297)	35		_	(262)
Allowance, end of quarter		3	5		8		171	47			218
Other											
Allowance, beginning of quarter	\$	75 \$	<b>–</b> \$	<b>–</b> \$	75	ς	393	5 20	\$	<b>–</b> \$	413
, movance, segiming or quarter	Y	,	<b>Y</b>	<b>Y</b>	,5	Υ .	333 ,		Y	Ψ	113
Transfer to stage 2 <sup>3</sup>		_	_	_	_		(37)	37		_	_
Net remeasurement of allowance <sup>1</sup>		(61)	_	_	(61)		(173)	(33)		_	(206)
Mortgages derecognized or repaid <sup>2</sup>		_	_	_	_		(25)	(20)		_	(45)
Total recovery		(61)	_	_	(61)		(235)	(16)		_	(251)
Allowance, end of quarter		14	_	_	14		158	4		_	162
Total											
Allowance, beginning of quarter	\$	3,473 \$	646 \$	194 \$	4,313	\$	3,853	5 571	\$	430 \$	4,854
Transfer to stage 1 <sup>3</sup>		172	(172)	_	_		358	(358)		_	_
Transfer to stage 2 <sup>3</sup>		(186)	186	_	_		(533)	533		_	_
Transfer to stage 3 <sup>3</sup>		(9)	_	9	_		(27)	_		27	_
Net remeasurement of allowance 1		1,225	522	(96)	1,651		(184)	354		(11)	159
Originations <sup>4</sup>		374	_	_	374		280	19		_	299
Mortgages derecognized or repaid <sup>2</sup>		(81)	(92)	(48)	(221)		(182)	(24)		(236)	(442)
Total provision		1,495	444	(135)	1,804		(288)	524		(220)	16
Write-offs		(69)	_	_	(69)		_	_		(23)	(23)
Allowance, end of quarter	\$	4,899 \$	1,090 \$	59 \$	6,048	\$	3,565 \$	1,095	\$	187 \$	4,847

<sup>&</sup>lt;sup>1</sup> Represents the change in the allowance related to changes in model parameters, inputs, and assumptions. This includes remeasurement between twelve-month and lifetime ECLs following stage transfers, changes to forward-looking macroeconomic conditions, changes in the level of risk, and changes to other parameters used in the ECL model.

As described in Note 5, the Company has offered up to a six-month payment deferral program for eligible corporate mortgages. As at March 31, 2020, total principal balance outstanding of corporate mortgages within this program totalled \$63,260. As at April 30, 2020, total principal balance outstanding of corporate mortgages within this program totalled \$118,956.

The allowance for credit losses is sensitive to the macroeconomic variables used in the three forward-looking scenarios and the probability weights assigned to those forecasts. The macroeconomic variables used in these scenarios are projected over the specified forecast period and could have a material impact in determining ECLs.

<sup>&</sup>lt;sup>2</sup> Reflects the decrease in the allowance related to mortgages that were repaid or derecognized during the period.

<sup>&</sup>lt;sup>3</sup> Represents movements between ECL stages and excludes the impact to the allowance of remeasurement between twelve-month and lifetime ECLs and changes in risk.

<sup>&</sup>lt;sup>4</sup> Reflects the increase in allowance related to mortgages newly recognized during the period. This includes mortgages that were newly originated, purchased, or re-recognized following a modification of terms.

The following table represents the average values of the macroeconomic variables used in these forecasts:

As at March 31, 2020	Base		Favoura	able	Unfavourable		
	Next 12	2 to 5	Next 12	2 to 5	Next 12	2 to 5	
Macroeconomic variables	months 1	years 1	months 1	years 1	months 1	years 1	
Housing Price Index (annual change)							
Canada	6.20%	6.20%	6.20%	6.20%	(3.36)%	3.95%	
Greater Toronto Area	7.17%	7.99%	7.17%	7.99%	(4.29)%	5.09%	
Greater Vancouver Area	5.15%	8.05%	5.15%	8.05%	(4.32)%	5.13%	
Gross domestic product (annual change)	0.47%	3.26%	0.35%	2.03%	(5.43)%	(1.28)%	
Unemployment rate	8.39%	6.86%	7.63%	6.67%	9.39%	7.05%	
Interest rates							
Prime rate	2.45%	2.45%	2.45%	2.45%	2.20%	2.20%	
5 year mortgage rate <sup>2</sup>	4.08%	4.08%	4.08%	4.08%	3.83%	3.83%	

As at December 31, 2019	Bas	e	Favour	able	Unfavourable		
Macroeconomic variables	Next 12 months <sup>1</sup>	2 to 5 years <sup>1</sup>	Next 12 months <sup>1</sup>	2 to 5 years <sup>1</sup>	Next 12 months <sup>1</sup>	2 to 5 years <sup>1</sup>	
Housing Price Index (annual change)							
Canada	2.10%	2.10%	3.31%	2.25%	(3.36)%	1.92%	
Greater Toronto Area	1.60%	2.69%	4.25%	2.89%	(4.29)%	2.47%	
Greater Vancouver Area	1.00%	2.72%	4.28%	2.91%	(4.32)%	2.49%	
Gross domestic product (annual change)	1.62%	1.85%	2.74%	2.51%	(0.18)%	0.61%	
Unemployment rate	5.80%	5.80%	5.05%	5.26%	6.40%	6.14%	
Interest rates							
Prime rate	3.75%	3.81%	4.25%	4.31%	3.50%	3.56%	
5 year mortgage rate <sup>2</sup>	3.89%	3.95%	4.39%	4.45%	3.64%	3.70%	

<sup>&</sup>lt;sup>1</sup> The numbers represent the average values over the quoted period.

Historical regression methodology is used to relate expected credit loss to key macroeconomic indicators including housing price indices, gross domestic product, unemployment rate and interest rates. Economic forecasts are determined based on a combination of external information and internal management judgment as at the reporting date. The base scenario represents managements best estimate using all available economic forecasts in light of COVID-19. It assumes significant increases to unemployment rate in the second quarter of 2020 followed by a gradual decrease over time. Gross domestic product is also expected to decrease sharply in second quarter of 2020; however, followed by quicker rebounds in the third quarter of 2020. Despite slowdowns in activity, housing price forecasts remain optimistic. The favourable scenario represents a more short term, high impact scenario, whereby unemployment and gross domestic product experience significant moves in the second quarter of 2020; however, recover quickly in third quarter of 2020. The unfavourable scenario represents a long term COVID-19 impact, with prolonged negative impacts to unemployment, gross domestic product and housing pricing index. Since March 31, 2020, forecasts around the impact of COVID-19 on the economy and the timing of recovery have continued to evolve. Any changes in forward-looking information subsequent to March 31, 2020, will be reflected in the measurement of provisions for credit losses in future periods.

Assuming a 100% base case economic forecast with the incorporation of the impact of the migration of mortgages between stages, with all other assumptions held constant, the allowance for performing mortgages as at March 31, 2020 would be approximately \$3,793 (December 31, 2019 - \$3,655) compared to the reported allowance for performing mortgages of \$5,989 (December 31, 2019 - \$4,119).

Assuming a 100% unfavourable economic forecast with the incorporation of the impact of the migration of mortgages between stages, with all other assumptions held constant, the allowance for performing mortgages as at March 31, 2020 would be approximately \$18,135 (December 31, 2019 - \$5,066) compared to the reported allowance for performing mortgages of \$5,989 (December 31, 2019 - \$4,119).

<sup>&</sup>lt;sup>2</sup> Variables are derived from regression models which consider the other macroeconomic variables.

# (d) Arrears and impaired mortgages

Mortgages past due but not impaired are as follows:

As at March 31, 2020		1 to 30 days		31 to 60 days		61 to 90 days		Total
Single family mortgages								
Insured	\$	2,315	\$	_	\$	<u> </u>	\$	2,315
Uninsured		9,540		3,074		1,122		13,736
Construction		_		10,568		_		10,568
	\$	11,855	\$	13,642	\$	1,122	\$	26,619
As at December 31, 2019		1 to 30 days		31 to 60 days		61 to 90 days		Total
Single family mortgages								
Insured	\$	1,557	\$	_	ς	_ :	\$	1,557
Uninsured	Y	5,571	7	1,248	~	263	~	7,082
	\$	7,128	Ś	1,248	Ś	263	<u> </u>	8,639

As at March 31, 2020, corporate mortgages past due but not impaired include none of the mortgages in the six-month payment deferral program as described in Note 5.

Impaired mortgages (net of individual allowances) are as follows:

_As at		Ma	March 31, 2020 December 31, 2019					19
	Si	ngle Family	Mortgages		Si	ngle Family		
		Insured Uninsured		Total		Insured	Uninsured	Total
Ontario	\$	<b>-</b> \$	464 \$	464	\$	_ 5	\$ 423	\$ 423
Alberta		2,237	560	2,797		1,565	416	1,981
British Columbia		_	576	576		_	545	545
Quebec		170	96	266		170	88	258
Atlantic Provinces		154	257	411		48	127	175
Other		_	156	156		_	140	140
	\$	2,561 \$	2,109 \$	4,670	\$	1,783	1,739	\$ 3,522

# (e) Geographic analysis

As at March 31, 2020	Single Family Mortgages	Construction Loans	Commercial Loans	Total	
Ontario	\$ 416,125 \$	192,132 \$	42,472	\$ 650,729	54.7%
Alberta	91,117	34,529	404	126,050	10.6%
British Columbia	63,065	308,818	_	371,883	31.3%
Quebec	9,322	11,488	_	20,810	1.8%
Atlantic Provinces	11,577	_	_	11,577	1.0%
Other	7,282	_	_	7,282	0.6%
	\$ 598,488 \$	546,967 \$	42,876	\$ 1,188,331	100.0%

As at December 31, 2019	S	ingle Family Mortgages	Construction Loans	Commercial Loans	Total	
Ontario	\$	360,245 \$	182,378 \$	45,478	\$ 588,101	53.9%
Alberta		73,401	30,948	947	105,296	9.7%
British Columbia		78,359	281,088	_	359,447	33.0%
Quebec		8,662	10,106	_	18,768	1.7%
Atlantic Provinces		10,509	_	_	10,509	1.0%
Other		7,280	_	_	7,280	0.7%
	\$	538,456 \$	504,520 \$	46,425	\$ 1,089,401	100.0%

#### (Dollar amounts in thousands except for per share amounts)

#### (f) Other information

Outstanding commitments for future fundings of mortgages are as follows:

	March 31	December 31
As at	2020	2019
Single family mortgages		
Insured	\$ 83,771	\$ 55,670
Uninsured	10,168	10,549
Uninsured - completed inventory	3,353	2,012
Construction loans	229,016	248,045
	\$ 326,308	\$ 316,276

Of the total outstanding commitments for future fundings, only a portion issued are expected to fund. Accordingly, these amounts do not necessarily represent future cash requirements of the Company.

The fair value of the corporate mortgage portfolio as at March 31, 2020 was \$1,192,938 (December 31, 2019 - \$1,091,545). Fair values are calculated on a discounted cash flow basis using the prevailing market rates for similar mortgages.

As at March 31, 2020, single family insured mortgages included \$50,416 (December 31, 2019 - \$48,996) of mortgages that had been securitized through the market MBS program; however, the underlying MBS security has been retained by the Company for liquidity purposes.

## 8. Non-Marketable Securities

		March 31	December 31
As at		2020	2019
KingSett High Yield Fund	\$	43,179	\$ 42,949
Crown Realty II Limited Partnership		30	33,121
Securitization Notes		16,859	17,619
	\$	60,068	\$ 93,689

The Company holds an investment in the KingSett High Yield Fund ("KSHYF"), in which it has a 7.2% equity interest as at March 31, 2020 (December 31, 2019 - 7.3%). As at March 31, 2020, the Company's total remaining commitment to the KSHYF was \$23,897 (December 31, 2019 - \$24,021), consisting of \$1,703 of capital advances for the KSHYF (December 31, 2019 - \$1,827) and \$22,194 to support credit facilities throughout the life of the KSHYF (December 31, 2019 - \$22,194).

The Company holds an investment in the Crown Realty II Limited Partnership ("Crown LP") opportunity fund, in which it has a 14.1% equity interest as at March 31, 2020 (December 31, 2019 - 14.1% equity interest in both Crown LP opportunity fund and core fund). Effective January 1, 2020, the Company sold its Crown LP core fund units for \$33,090 representing the fair value as at December 31, 2019.

During 2019, the Company invested \$18,000 in Class A securitization notes (the "Securitization Notes"). The issuer of the Securitization Notes is a wholly-owned subsidiary of MCAP. The Securitization Notes may have the right to future fee income from the renewals of a securitized insured mortgage portfolio. The expected final distribution date is no earlier than November 15, 2022.

For details of net gains and losses on non-marketable securities, refer to Note 17.

# 9. Equity Investment in MCAP Commercial LP

As at March 31, 2020, the Company held a 14.04% equity interest in MCAP (December 31, 2019 - 14.02%), representing 4.0 million units held by MCAN (December 31, 2019 - 4.0 million) of the 28.5 million total outstanding MCAP partnership units (December 31, 2019 - 28.5 million).

Amongst the interparty rights in the MCAP partnership agreement, the majority partner in MCAP has the right to acquire MCAN's entire partnership interest in MCAP at "fair market value", which would be determined by an independent valuator agreed upon by both parties.

(Dollar amounts in thousands except for per share amounts)

For the Quarters Ended March 31	2020	2019
Balance, beginning of quarter	\$ 69,844	\$ 61,593
Equity income	3,434	2,568
Distributions received	(1,980)	(1,671)
Balance, end of quarter	\$ 71,298	\$ 62,490

Selected MCAP financial information is as follows:

	February 29	N	ovember 30
As at	2020		2019
MCAP's balance sheet:			
Assets	\$ 37,280,682	\$	38,853,655
Liabilities	36,761,865		38,343,981
Equity	518,817		509,674
	February 29		February 28
For the Quarters Ended	2020		2019
MCAP's revenue and net income:			
Revenue	\$ 125,950	\$	120,922
Net income	\$ 24,470	\$	18,558

# 10. Other Assets

		March 31	December 31
As at		2020	2019
Corporate assets:			
Intangible assets, net	9	\$ 581	\$ 613
Capital assets, net		704	743
Right-of-use asset		2,295	2,371
Prepaid expenses		1,153	1,897
Other loans		1,046	1,099
Related party receivable - MCAP		4,036	175
Receivables		213	438
Foreclosed real estate		435	435
		\$ 10,463	\$ 7,771

The Company recorded a right-of-use asset of \$2,677 upon the adoption of IFRS 16 on January 1, 2019. For further details on the adoption of IFRS 16, refer to Note 4 in the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

#### 11. Securitization Activities

The Company is an NHA MBS issuer, which involves the securitization of insured mortgages to create MBS. The Company issues MBS through its internal market MBS program and the Canada Housing Trust Canada Mortgage Bonds ("CMB") program.

The Company may sell MBS to third parties and may also sell the net economics and cash flows from the underlying mortgages ("interest-only strips") to third parties. The MBS portion of the mortgage represents the core securitized mortgage principal and the right to receive coupon interest at a specified rate. The interest-only strips represent the right to receive excess cash flows after satisfying the MBS coupon interest payment and any other expenses such as mortgage servicing.

Pursuant to the NHA MBS program, MBS investors receive monthly cash flows consisting of interest and scheduled and unscheduled principal payments. Canada Mortgage and Housing Corporation ("CMHC") makes principal and interest payments in the event of any MBS default by the issuer, thus fulfilling the Timely Payment guarantee to investors. All MBS issuers (including the Company) are required to remit scheduled mortgage principal and interest payments to Computershare, the designated Central Payor and Transfer Agent ("CPTA") for the program, even if these mortgage payments have not been collected from mortgagors. Similarly, at the maturity of the MBS pools that have been issued by the Company, any outstanding

(Dollar amounts in thousands except for per share amounts)

principal must be paid to the CPTA. If the Company fails to make a scheduled principal and interest payment to CPTA, CMHC may enforce the assignment of the mortgages included in all MBS pools in addition to other assets backing the MBS issued. In the case of mortgage defaults, MCAN is required to make scheduled principal and interest payments to the CPTA until legal enforcement proceedings are terminated at which time MCAN is required to transfer the full amount of any outstanding principal to the CPTA as part of the Timely Payment obligation and then place the mortgage/property through the insurance claims process to recover any losses. These defaults may result in cash flow timing mismatches that may marginally increase funding and liquidity risks.

#### **Market MBS Program**

During Q1 2020, MCAN securitized \$27,668 of MBS through the market MBS program (Q1 2019 - \$3,794) and retained the MBS that it securitized on its corporate balance sheet.

#### **CMB Program**

During Q1 2020, MCAN securitized \$52,595 of insured single family mortgages through the CMB program (2019 - \$24,516) and \$14,642 of insured multi family mortgages (Q1 2019 - \$nil). At the time of the insured multi family securitization, the Company derecognized the mortgages from its consolidated balance sheet and recorded an upfront gain of \$74 (Q1 2019 - \$nil).

# Transferred financial assets that are not derecognized in their entirety

Since MCAN neither transfers nor retains substantially all of the risks and rewards of ownership on sale and retains significant continuing involvement through the provision of the Timely Payment obligation with respect to the majority of the market MBS program and single family CMB program sale transactions, MCAN continues to recognize the securitized mortgages (Note 12) and financial liabilities from securitization (Note 14) on its interim consolidated balance sheet.

#### Transferred financial assets that are derecognized in their entirety but where the Company has a continuing involvement

MCAN securitizes insured multi family mortgages through the market MBS program and CMB program, and in some cases, sells MBS and the associated interest-only strips to third parties. In these instances, where MCAN transfers control of the asset or substantially all risks and rewards on sale, MCAN derecognizes the mortgages from its interim consolidated balance sheets. MCAN's continuing involvement is the ongoing obligation in its role as MBS issuer to service the mortgages and MBS until maturity.

In these circumstances, the derecognized MBS balance related to the market MBS program and CMB program are not reflected as an asset or liability on MCAN's interim consolidated balance sheets. As at March 31, 2020 and December 31, 2019, the derecognized MBS mature as follows:

	2020	2021	2026	2029	2030	Total
March 31, 2020	\$ 74,626 \$	70,638 \$	9,134 \$	14,034 \$	14,601 \$	183,033
December 31, 2019	80,332	70,995	9,196	14,100	_	174,623

#### 12. Mortgages - Securitized

#### (a) Summary

	Gross	Allowance			Net
As at March 31, 2020	Principal	Stage 1	Stage 2	Total	Principal
Single family insured - Market MBS program	\$ 369,814 \$	3 \$	<b>-</b> \$	3 \$	369,811
Single family insured - CMB program	381,722	3	_	3	381,719
	\$ 751,536 \$	6 \$	<b>–</b> \$	6 \$	751,530

	Gross _		Allowance			Net
As at December 31, 2019		Principal	Stage 1	Stage 2	Total	Principal
Single family insured - Market MBS program	\$	449,937 \$	2 \$	<b>-</b> \$	2 \$	449,935
Single family insured - CMB program		334,363	2	_	2	334,361
	\$	784,300 \$	4 \$	<b>– \$</b>	4 \$	784,296

(Dollar amounts in thousands except for per share amounts)

# (b) Mortgages by Risk Rating

The Company's internal risk rating system involves judgment and combines multiple factors to arrive at a borrower-specific score to assess the borrower's probability of default and ultimately classify the mortgage into one of the categories listed in the table below. For single family mortgages, these factors include, but are not limited to, the loan to value ratio, the borrower's ability to service debt, property location and credit score. For a definition of internal risk ratings, refer to Note 7.

The table below shows the credit quality of the Company's securitized mortgage portfolio based on the Company's internal risk rating system and stage classification. The Company's policy that outlines whether ECL allowances are calculated on an impaired or performing basis is discussed in Note 4 to the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

As at	March 31, 2020					1, 2019	
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3 Total
Insured Performing	\$ 682,805 \$	63,709 \$	<b>–</b> \$	746,514	\$ 706,498 \$	74,048 \$	<b>-</b> \$ 780,546
Monitored/Arrears	1,929	2,389	_	4,318	1,051	1,938	<b>–</b> 2,989
Impaired/Default	_	_	698	698	_	_	761 761
	\$ 684,734 \$	66,098 \$	698 \$	751,530	\$ 707,549 \$	75,986 \$	761 \$ 784,296

#### (c) Mortgage allowances

The allowance for credit losses on the securitized portfolio as at March 31, 2020 was \$6 (December 31, 2019 - \$4). The allowance recorded during Q1 2020 was \$1 (Q1 2019 - recovery of \$9).

As described in Note 5, the Company has offered up to a six-month payment deferral program for eligible securitized mortgages. As at March 31, 2020, total principal balance outstanding of securitized mortgages within this program totalled \$65,037. As at April 30, 2020, total principal balance outstanding of securitized mortgages within this program totalled \$89,132. Securitized mortgages in the deferred payment program will be eligible for renewal with payments calculated based on the outstanding principal at maturity, which could include capitalized interest from the payment deferral period. These mortgages remain eligible for future NHA MBS securitizations and issuers are required to remit scheduled mortgage principal and interest payments to Computershare, the designated CPTA for the program, even if these mortgage payments have not been collected from mortgagors.

# (d) Arrears and impaired mortgages

Securitized mortgages past due but not impaired are as follows:

	1 to 30 days	31 to 60 days	61 to 90 days	Total
As at March 31, 2020	\$ 3,592 \$	621 \$	105 \$	4,318
As at December 31, 2019	2,298	691		2,989

As at March 31, 2020, securitized mortgages past due but not impaired include none of the mortgages in the six-month payment deferral program as described in Note 5.

(Dollar amounts in thousands except for per share amounts)

Impaired securitized mortgages are as follows:

	March 31	December 31
As at	2020	2019
Ontario	\$ _	\$ _
Alberta	567	561
British Columbia	_	_
Quebec	131	200
Other	_	
	\$ 698	\$ 761

# (e) Geographic analysis

As at	March 31, 2	020	December 31,	2019
Ontario	\$ 584,836	77.9% \$	575,122	73.3%
Alberta	88,749	11.8%	114,509	14.6%
British Columbia	29,528	3.9%	34,442	4.4%
Quebec	11,398	1.5%	17,183	2.2%
Atlantic Provinces	25,423	3.4%	28,864	3.7%
Other	11,596	1.5%	14,176	1.8%
	\$ 751,530	100.0% \$	784,296	100.0%

#### (f) Other information

Capitalized transaction costs are included in mortgages and are amortized using the EIM. As at March 31, 2020, the unamortized capitalized transaction cost balance was 4,288 (December 31, 2019 - 4,106).

The fair value of the securitized mortgage portfolio as at March 31, 2020 was \$787,208 (December 31, 2019 - \$795,732).

Other assets of \$5,598 as at March 31, 2020 (December 31, 2019 - \$5,011), consist of interest-only strips from the Company's CMB program multi family securitizations and prepaid expenses.

# 13. Other Liabilities

	March 31	December 31
As at	2020	2019
Accounts payable and accrued charges	\$ 3,481	\$ 5,108
Premises lease liability	3,021	3,139
Dividends payable	_	7,749
	\$ 6,502	\$ 15,996

Upon the adoption of IFRS 16 on January 1, 2019, the Company increased its premises lease liability by \$3,400. For further details on the adoption of IFRS 16, refer to Note 4 in the Company's annual consolidated financial statements as at and for the year ended December 31, 2019.

The maturity of the premises lease liability is as follows:

	March 31	December 31
As at	2020	2019
Less than one year	\$ 335	\$ 332
One to five years	1,960	1,964
More than 5 years	726	843
Total premises lease liability	\$ 3,021	\$ 3,139

# 14. Financial Liabilities from Securitization

	March 31	December 31
As at	2020	2019
Financial liabilities - Market MBS program	\$ 384,035	\$ 457,593
Financial liabilities - CMB program	381,902	336,067
	\$ 765,937	\$ 793,660

Financial liabilities from securitization mature as follows:

	March 31	December 31
As at	2020	2019
2020	\$ 159,668	\$ 253,663
2021	83,268	86,188
2022	94,663	96,423
2023	77,960	80,851
2024	272,340	276,535
2025	78,038	
	\$ 765,937	\$ 793,660

# 15. Share Capital

	2020		2019	19			
	Number Sha		Number	Share			
	of Shares	Capital	of Shares	Capital			
Balance, January 1	24,215,383 \$	228,008	23,798,464 \$	221,869			
Issued							
Dividend reinvestment plan	204,894	2,716	241,920	3,422			
Balance, March 31	24,420,277 \$	230,724	24,040,384 \$	225,291			

The authorized share capital of the Company consists of unlimited common shares with no par value.

The Company issues shares under the dividend reinvestment plan ("DRIP") out of treasury at the weighted average trading price for the five days preceding such issue less a discount of 2% until further notice from MCAN. The DRIP participation rate for the Q1 2020 dividend was 17% (Q4 2019 - 17%; Q1 2019 - 26%).

The Company had no potentially dilutive instruments as at March 31, 2020 or December 31, 2019.

# 16. Dividends

On May 12, 2020, the Board declared a quarterly dividend of \$0.34 per share payable on June 30, 2020 to shareholders of record as of June 15, 2020.

# 17. Net Gain (Loss) on Securities

For the Quarters Ended March 31	2020	2019
Net gain (loss) on marketable securities	\$ (15,688)	\$ 7,760
Net gain on non-marketable securities	_	268
	\$ (15,688)	\$ 8,028

# 18. Mortgage Expenses

## **Corporate assets**

For the Quarters Ended March 31	2020	2019
Mortgage servicing expense	\$ 815	\$ 721
Letter of credit expense	148	184
Other mortgage expenses	71	72
	\$ 1,034	\$ 977

Letter of credit expense relates to outstanding letters of credit under the Company's credit facility, discussed in Note 21.

#### Securitization assets

Mortgage expenses associated with securitization assets of \$495 (Q1 2019 - \$488) consist primarily of mortgage servicing expenses.

# 19. Provision for (Recovery of) Credit Losses

For the Quarters Ended March 31	Note	2020	2019
Corporate portfolio:			
Stage 1 - provisions for (recoveries of) performing mortgages	7	\$ 1,495	\$ (288)
Stage 2 - provisions for (recoveries of) performing mortgages	7	444	524
Stage 3 - provisions for (recoveries of) impaired mortgages	7	(135)	(220)
		1,804	16
Other provisions (recoveries), net		_	(7)
Provision for credit losses		1,804	9
Securitized portfolio:			
Stage 1 - provisions for (recoveries of) performing mortgages	12	1	(3)
Stage 2 - provisions for (recoveries of) performing mortgages	12	_	(6)
Provision for (recovery of) credit losses		\$ 1	\$ (9)

# 20. Related Party Disclosures

Transactions between the Company and its subsidiaries meet the definition of related party transactions. As these transactions are eliminated on consolidation, they are not disclosed as related party transactions.

# **Transactions with MCAP**

In Q1 2020, the Company entered into related party transactions with MCAP as follows:

- Purchase of mortgage origination and administration services of \$984 (Q1 2019 \$887)
- Purchase of uninsured single family mortgages of \$5,742 (Q1 2019 \$5,010)
- Purchase of insured multi family mortgages of \$14,642 (Q1 2019 \$nil)

All related party transactions noted above were in the normal course of business.

# **Share Unit Plans**

The tables below outline activity relating to the Deferred Share Units Plan ("DSU"), the Restricted Share Units Plan ("RSU") and the Performance Share Units Plan ("PSU"). During Q1 2020, the Company paid the RSU Participants \$55 (Q1 2019 - \$nil) upon vesting of the 3,434 RSU units (Q1 2019 - nil units). During Q1 2020, the Company paid the PSU Participants \$nil (Q1 2019 - \$nil) upon vesting of the 26,447 PSU units (Q1 2019 - nil units).

(Dollar amounts in thousands except for per share amounts)

		2020			201	9	
For the Quarters Ended March 31	DSU	RSU	PSU	DSU	RS	U	PSU
Units outstanding, beginning of quarter	_	50,456	78,853	12,250	15,32	2	59,104
New units granted	_	27,262	24,355	_	35,67	4	28,674
Units issued as dividends	_	3,098	3,381	560	1,34	9	3,195
Units vested	_	(3,434)	(26,447)	_		_	_
Units forfeited	_	(3,792)	(1,363)	_	(3,36	51)	(4,073)
Units outstanding, end of quarter	_	73,590	78,779	12,810	48,98	4	86,900
Compensation expense for the quarter	\$ <b>-</b> \$	(21) \$	129	\$ 31	\$ 3	1 \$	8

Of the total outstanding PSU units, the Company has not recorded a liability associated with 14,675 of the units as it does not expect any payout on these units.

#### **Executive Share Purchase Plan**

As at March 31, 2020, \$648 of loans were outstanding under the Executive Share Purchase Plan (the "Share Purchase Plan") (December 31, 2019 - \$727). The shares are pledged as security for the loans and had a fair value of \$1,011 as at March 31, 2020 (December 31, 2019 - \$1,509). In Q1 2020, MCAN recognized \$8 of interest income (Q1 2019 - \$21) on the Share Purchase Plan loans.

#### 21. Credit Facilities

The Company has a demand loan revolver facility from a Canadian Schedule I Chartered bank bearing interest at prime plus 0.75% (3.20%) (December 31, 2019 - prime plus 0.75% (4.70%)). As at March 31, 2020, the facility limit is \$120,000 (December 31, 2019 - \$120,000). The facility is due and payable upon demand. As at March 31, 2020, the outstanding demand loan payable was \$19,107 (December 31, 2019 - \$5,053).

Under the facility, there is a sublimit for issued letters of credit. Letters of credit have a term of up to one year from the date of issuance, plus a renewal clause providing for an automatic one-year extension at the maturity date subject to the bank's option to cancel by written notice at least 30 days prior to the letters of credit expiry date. The letters of credit are for the purpose of supporting developer obligations to municipalities in conjunction with residential construction loans. If the developer defaults in its obligation to the municipalities, the municipalities may draw on the letters of credit, in which case the Company is obligated to fund the letters of credit. As at March 31, 2020, there were letters of credit in the amount of \$31,833 issued (December 31, 2019 - \$33,965) and additional letters of credit in the amount of \$13,038 committed but not issued (December 31, 2019 - \$17,950).

The Company has an agreement with a Canadian Schedule I Chartered bank that enables the Company to execute repurchase agreements for liquidity purposes. This facility allows the Company to encumber certain eligible securities for financing purposes. As part of the agreement, the Company may sell assets to the counterparty at a specified price with an agreement to repurchase at a specified future date. The interest rate on the borrowings is driven by market spot rates at the time of borrowing. As at March 31, 2020, the outstanding facility balance was \$nil (December 31, 2019 - \$nil).

# 22. Capital Management

The Company's primary capital management objectives are to maintain sufficient capital for regulatory purposes and to earn acceptable and sustainable risk-weighted returns. For further information, refer to the "Capital Management" section of the MD&A.

## Regulatory capital

As a Loan Company under the Trust Act, OSFI oversees the adequacy of the Company's capital. For this purpose, OSFI has imposed minimum capital to risk-weighted asset ratios and a minimum leverage ratio.

For further information on the Company's regulatory capital management, refer to the "Regulatory Capital" sub-section of the "Capital Management" section of the MD&A.

	March 31	December 31
As at	2020	2019
Regulatory ratios (OSFI)		
Share capital	\$ 230,724	\$ 228,008
Contributed surplus	510	510
Retained earnings	83,859	101,794
Deduction for equity investment in MCAP <sup>1</sup>	(39,658)	(36,813)
Eligible Stage 1 and Stage 2 allowances <sup>3</sup>	1,311	_
Common Equity Tier 1 and Tier 1 Capital <sup>3</sup>	276,746	293,499
Tier 2 Capital <sup>3</sup>	4,684	_
Total Capital <sup>3</sup>	\$ 281,430	\$ 293,499
Total exposures/Regulatory assets  Consolidated assets  Less: Deduction for equity investment in MCAP <sup>1</sup>	\$ 2,211,909 (39,658)	\$ 2,179,341 (36,813)
Other adjustments <sup>2</sup>	1,578	3,804
Total on-balance sheet exposures	2,173,829	2,146,332
Mortgage and investment funding commitments Less: conversion to credit equivalent amount (50%) Letters of credit Less: conversion to credit equivalent amount (50%)	350,205 (175,103) 31,833 (15,917)	340,297 (170,149) 33,965 (16,983)
Off-balance sheet items	191,018	187,130
Total exposures/Regulatory assets	\$ 2,364,847	\$ 2,333,462
Leverage ratio	11.70%	12.58%

<sup>&</sup>lt;sup>1</sup> The deduction for the equity investment in MCAP is equal to the equity investment balance less 10% of shareholders' equity and eligible stage 1 and stage 2 allowances.

#### Income tax capital

As a MIC under the Tax Act, the Company is limited to an income tax liabilities to capital ratio of 5:1 (or an income tax assets to capital ratio of 6:1), based on the non-consolidated balance sheet in the MIC entity measured at its tax value. For further information on the Company's income tax capital management, refer to the "Income Tax Capital" sub-section of the "Capital Management" section of the MD&A.

# 23. Financial Instruments

The majority of the Company's interim consolidated balance sheet consists of financial instruments, and the majority of net income (loss) is derived from the related income, expenses, gains and losses. Financial instruments include cash and cash equivalents, cash held in trust, marketable securities, mortgages, non-marketable securities, other loans, financial liabilities from securitization, term deposits and demand loan payable.

To measure financial instruments that are carried at fair value on the consolidated balance sheets, or for which fair value is disclosed, the following fair value hierarchy is used based on the inputs to the valuation:

- Level 1: Quoted market prices observed in active markets for identical assets and liabilities.
- Level 2: Directly or indirectly observable inputs for the assets or liabilities not included in level 1.
- Level 3: Unobservable market inputs.

<sup>&</sup>lt;sup>2</sup> Certain items, such as negative cash balances, are excluded from total exposures but included in consolidated assets.

<sup>&</sup>lt;sup>3</sup> Effective March 31, 2020, the total capital ratio reflects the inclusion of stage 1 and stage 2 allowances on our mortgage portfolio in Tier 2 capital. In accordance with OSFI's transitional arrangements for capital treatment of ECL issued March 27, 2020, a portion of stage 1 and stage 2 allowances that would otherwise be included in Tier 2 capital are included in CET 1 capital. The adjustment to CET 1 capital will be measured each quarter as the increase, if any, in Stage 1 and Stage 2 allowances compared to the corresponding allowances at December 31, 2019. The increase, if any, is subject to a scaling factor that will decrease over time and is currently set at 70% in fiscal 2020, 50% in fiscal 2021 and 25% in fiscal 2022. Prior period ratios have not been restated.

Financial instruments are classified at the lowest level of the hierarchy for which a significant input has been used. The fair value hierarchy requires the use of observable market inputs whenever obtainable.

The following tables summarize financial assets reported at fair value and financial assets and liabilities for which fair values are disclosed.

Carrying

As at March 31, 2020		Level 1	Level 2	Level 3		Total		Value
Assets measured at FVPL	<u>,</u>	20.454 6	22 6		,	20.402	<u>,</u>	20.402
Marketable securities	\$	30,451 \$	32 \$		\$	30,483	\$	30,483
Non-marketable securities - Crown LP <sup>6</sup> Non-marketable securities - KSHYF <sup>2</sup>		_	_	30		30		30
		_	_	43,179		43,179		43,179
Non-marketable securities - Securitization Notes <sup>3</sup>		_	_	16,859		16,859		16,859
	\$	30,451 \$	32 \$		<u>ر</u>	90,551	Ċ	90,551
Assets measured at amortized cost	<u>,                                     </u>	30,431 \$	<u> </u>	00,000	<u>, , , , , , , , , , , , , , , , , , , </u>	30,331	Ţ	30,331
for which fair values are disclosed								
Cash and cash equivalents	\$	63,960 \$	<b>–</b> \$		\$	63,960	\$	63,960
Mortgages - corporate 4		_	_	1,192,938		1,192,938		1,188,331
Other Assets - other loans 5		_	_	1,046		1,046		1,046
Securitization program cash held in trust		29,736	_			29,736		29,736
Mortgages - securitized <sup>4</sup>				787,208	_	787,208	_	751,530
	\$	93,696 \$	<u> </u>	1,981,192	<u>Ş</u>	2,074,888	\$	2,034,603
Liabilities measured at amortized cost for which fair values are disclosed								
Term deposits <sup>7</sup>	۲	<b>–</b> \$	<b>–</b> \$	1 020 722	Ļ	1 020 722	۲	1 105 020
Demand loan payable <sup>6</sup>	\$	<b>–</b> \$	<b>–</b> \$	1,039,732 19,107		1,039,732 19,107	Þ	1,105,039
Other liabilities - corporate <sup>6</sup>		_	_	6,502		6,502		19,107 6,502
Financial liabilities from securitization 8		Ξ		797,794	Ą	797,794		765,937
Financial habilities from Securitization	\$			1,863,135	<u>ر</u>		Ċ	1,896,585
	<u>,                                    </u>	— <u> </u>	<u> </u>	1,005,155	٧_	1,003,133	٧_	1,030,363
								C
As at Docombor 21, 2010		Lovel 1	Lovel 2	Lovel 2		Total		Carrying
As at December 31, 2019		Level 1	Level 2	Level 3		Total		
As at December 31, 2019 Assets measured at FVPL		Level 1	Level 2	Level 3		Total		
·	\$	<b>Level 1</b> 46,141 \$	<b>Level 2</b> 29 \$		\$		<u> </u>	Value
Assets measured at FVPL	\$			_	\$	46,170	\$	<b>Value</b> 46,170
Assets measured at FVPL Marketable securities	\$				\$		\$	46,170 33,121
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization	\$			_ 33,121 42,949	\$	46,170 33,121 42,949	\$	46,170 33,121 42,949
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup>		46,141 \$ - - -	29 \$ - -	_ 33,121 42,949 17,619	•	46,170 33,121 42,949 17,619		46,170 33,121 42,949 17,619
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup>	\$			— 33,121 42,949 17,619	•	46,170 33,121 42,949		46,170 33,121 42,949 17,619
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization		46,141 \$ - - -	29 \$ - -	_ 33,121 42,949 17,619	•	46,170 33,121 42,949 17,619		46,170 33,121 42,949 17,619
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost		46,141 \$ - - -	29 \$ - -	- 33,121 42,949 17,619 93,689	•	46,170 33,121 42,949 17,619	\$	46,170 33,121 42,949 17,619
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed	\$	46,141 \$ 46,141 \$	29 \$    29 \$	- 33,121 42,949 17,619 93,689	\$	46,170 33,121 42,949 17,619 139,859	\$	46,170 33,121 42,949 17,619 139,859
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents	\$	46,141 \$ 46,141 \$	29 \$    29 \$	33,121 42,949 17,619 93,689	\$	46,170 33,121 42,949 17,619 139,859	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust	\$	46,141 \$ 46,141 \$	29 \$    29 \$	33,121 42,949 17,619 93,689	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup>	\$	46,141 \$ 46,141 \$  54,452 \$	29 \$    29 \$	33,121 42,949 17,619 93,689	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust	\$	46,141 \$ 46,141 \$  54,452 \$	29 \$    29 \$	- 33,121 42,949 17,619 93,689 - 1,091,545 1,099 - 795,732	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup>	\$	46,141 \$	29 \$ 29 \$ \$	- 33,121 42,949 17,619 93,689 - 1,091,545 1,099 - 795,732	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust	\$	46,141 \$	29 \$ 29 \$ \$	- 33,121 42,949 17,619 93,689 - 1,091,545 1,099 - 795,732	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup> Liabilities measured at amortized cost	\$	46,141 \$	29 \$ 29 \$ \$	33,121 42,949 17,619 93,689 — 1,091,545 1,099 — 795,732 1,888,376	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732	\$ \$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296 1,957,823
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup> Liabilities measured at amortized cost for which fair values are disclosed	\$ \$	46,141 \$ 46,141 \$  54,452 \$ 28,575 83,027 \$	29 \$	33,121 42,949 17,619 93,689 — 1,091,545 1,099 — 795,732 1,888,376	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732 1,971,403	\$ \$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296 1,957,823
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup> Liabilities measured at amortized cost for which fair values are disclosed  Term deposits <sup>7</sup>	\$ \$	46,141 \$ 46,141 \$  54,452 \$ 28,575 83,027 \$	29 \$	33,121 42,949 17,619 93,689 - 1,091,545 1,099 - 795,732 1,888,376	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732 1,971,403	\$ \$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296 1,957,823
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup> Liabilities measured at amortized cost for which fair values are disclosed  Term deposits <sup>7</sup> Demand loan payable <sup>6</sup>	\$ \$	46,141 \$ 46,141 \$  54,452 \$ 28,575 83,027 \$	29 \$	33,121 42,949 17,619 93,689  - 1,091,545 1,099 - 795,732 1,888,376  1,039,732 5,053	\$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732 1,971,403	\$ \$	46,170 33,121 42,949 17,619 139,859  54,452 1,089,401 1,099 28,575 784,296 1,957,823  1,034,299 5,053 15,996 793,660
Assets measured at FVPL  Marketable securities  Non-marketable securities - Crown LP <sup>1</sup> Non-marketable securities - KSHYF <sup>2</sup> Non-marketable securities - Securitization Notes <sup>3</sup> Assets measured at amortized cost for which fair values are disclosed  Cash and cash equivalents  Mortgages - corporate <sup>4</sup> Other assets - other loans <sup>5</sup> Securitization program cash held in trust Mortgages - securitized <sup>4</sup> Liabilities measured at amortized cost for which fair values are disclosed  Term deposits <sup>7</sup> Demand loan payable <sup>6</sup> Other liabilities - corporate <sup>6</sup>	\$ \$	46,141 \$ 46,141 \$  54,452 \$ 28,575 83,027 \$	29 \$	1,039,732 1,039,732 5,053 15,996 797,794	\$ \$	46,170 33,121 42,949 17,619 139,859 54,452 1,091,545 1,099 28,575 795,732 1,971,403	\$ \$	46,170 33,121 42,949 17,619 139,859 54,452 1,089,401 1,099 28,575 784,296 1,957,823

(Dollar amounts in thousands except for per share amounts)

The following table shows the continuity of Level 3 financial assets recorded at fair value:

For the Quarters Ended March 31	2020		2019
Balance, beginning of quarter	\$ 93,689	\$	71,813
Advances	230		379
Disposition	(33,851	)	_
Changes in fair value, recognized in net income (loss)			268
Balance, end of quarter	\$ 60,068	\$	72,460

#### Risk management

The types of risks to which the Company is exposed include but are not limited to liquidity and funding risk, credit risk, interest rate risk and market risk. The Company's enterprise risk management framework includes policies, guidelines and procedures, with oversight by senior management and the Board. These policies are developed and implemented by management and reviewed and approved periodically by the Board. The nature of these risks and how they are managed is provided in the "Risk Management" section of the MD&A. The shaded sections of the MD&A relating to liquidity and funding, credit, interest rate and market risks inherent in financial instruments form an integral part of these interim consolidated financial statements.

# 24. Commitments and Contingencies

MCAP is actively defending a claim arising from a power of sale process with respect to a defaulted land development loan previously funded by MCAN. The plaintiff has claimed improvident sale and has claimed damages of approximately \$6,000. MCAP was awarded a judgment for approximately \$500 against the same plaintiff in related proceedings. We may be subject to the indemnification of MCAP for certain liabilities that may be incurred as part of the proceedings under a mortgage servicing agreement between the two parties. Based on, among other things, the current status of the proceedings, we do not expect to incur any material liability arising out of this indemnification obligation to MCAP and accordingly have not recorded a provision.

The shaded section of the MD&A relating to commitment liquidity risk forms an integral part of these interim consolidated financial statements.

# 25. Comparative Amounts

Certain comparative amounts have been reclassified to conform to the presentation adopted in the current year. There was no impact to the financial position or net income (loss) as a result of these reclassifications.

<sup>&</sup>lt;sup>1</sup> Fair value of investment is based on the underlying real estate properties determined by the discounted cash flow method and direct capitalization method. The significant unobservable inputs are the capitalization rate and discount rate.

 $<sup>^{2}</sup>$  Fair value is based on the redemption value of the KSHYF.

<sup>&</sup>lt;sup>3</sup> Fair value of investment in securitized notes is determined by discounting the expected future cash flows of the future fee income from the renewals of a securitized insured mortgage portfolio. The significant unobservable input is the discount rate.

<sup>&</sup>lt;sup>4</sup> Fair value of corporate and securitized fixed rate mortgages are calculated based on discounting the expected future cash flows of the mortgages, adjusting for credit risk and prepayment assumptions at current market rates for offered mortgages based on term, contractual maturities and product type. For variable rate mortgages, fair value is assumed to equal their carrying amount since there are no fixed spreads. The Company classifies its mortgages as Level 3 given the fact that although many of the inputs to the valuation models used are observable, the mortgages are not specifically quoted in an open market.

<sup>&</sup>lt;sup>5</sup> Fair value is assumed to be the carrying value as underlying loans are variable rate.

<sup>&</sup>lt;sup>6</sup> The carrying value of the asset/liability approximates fair value.

<sup>&</sup>lt;sup>7</sup> As term deposits are non-transferable by the deposit holders, there is no observable market. As such, the fair value of the term deposits is determined by discounting expected future cash flows of the deposits at current offered rates for deposits with similar terms.

<sup>&</sup>lt;sup>8</sup> Fair value of financial liabilities from securitization is determined using current market rates for CMB and MBS.

# **DIRECTORS AND EXECUTIVE OFFICERS**

#### DIRECTORS

#### **Verna Cuthbert**

Corporate Director, MCAN Mortgage Corporation

Member of Enterprise Risk Management and Compliance Committee Member of Conduct Review, Corporate Governance and Human Resources Committee

Director since September 2013

#### Susan Doré

Corporate Director, MCAN Mortgage Corporation Chair of Conduct Review, Corporate Governance and Human Resources Committee Member of Audit Committee Director since May 2010

#### **Gordon Herridge**

Corporate Director, MCAN Mortgage Corporation Chair of Audit Committee Member of Enterprise Risk Management and Compliance Committee Director since May 2018

#### **Loraine McIntosh**

Corporate Director, MCAN Mortgage Corporation
Chair of Enterprise Risk Management and Compliance Committee
Member of Audit Committee
Director since May 2017

# **Gaelen Morphet**

Corporate Director, MCAN Mortgage Corporation Member of Audit Committee Member of Conduct Review, Corporate Governance and Human Resources Committee Director since January 2018

## **Derek Sutherland**

Chair of the Board, MCAN Mortgage Corporation
President, Canadazil Capital Inc.
Member of Enterprise Risk Management and Compliance Committee
Member of Conduct Review, Corporate Governance and Human
Resources Committee
Director since May 2017

#### Ian Sutherland

Corporate Director, MCAN Mortgage Corporation Director since January 1991

#### Karen Weaver

President and Chief Executive Officer, MCAN Mortgage Corporation Director since November 2011

#### **EXECUTIVE OFFICERS**

#### Karen Weaver

President and Chief Executive Officer

#### Dipti Patel

Vice President and Chief Financial Officer

#### **Martin Beaudry**

Vice President, Single Family Mortgage Operations

#### **Carl Brown**

Vice President, Investments

#### **Emily Randle**

Vice President and Chief Risk Officer

#### Mike Jensen

Vice President and Chief Compliance Officer (Chief Anti Money Laundering & Privacy Officer)

#### Sylvia Pinto

Vice President, Corporate Secretary & Governance Officer

#### Milica Peiic

Vice President and Chief Audit Officer

#### **Paul Gill**

Vice President, Information Technology

(Dollar amounts in thousands except for per share amounts)

# **CORPORATE INFORMATION**

# **Head Office**

200 King Street West, Suite 600 Toronto, Ontario M5H 3T4

Tel: 416-572-4880

Tel: 1-855-213-6226 (toll free)

Fax: 416-598-4142

mcanexecutive@mcanmortgage.com

#### **Term Deposits**

Tel: 1-800-387-9096 (toll free) Fax: 1-877-821-0710 termdeposits@mcanmortgage.com

#### **Stock Listing**

Toronto Stock Exchange Symbol: MKP

#### **Corporate Counsel**

Goodmans LLP Toronto, Ontario

#### **Auditors**

Ernst & Young LLP Toronto, Ontario

#### Bank

Bank of Montreal First Canadian Place Toronto, Ontario

#### **Registrar and Transfer Agent**

Computershare Investor Services Inc. 100 University Avenue, 9<sup>th</sup> Floor Toronto, Ontario M5J 2Y1 Tel: 1-800-564-6253

#### Websites

www.mcanmortgage.com www.xmcmortgage.com

#### **Dividend Reinvestment Plan (DRIP)**

For further information regarding MCAN's Dividend Reinvestment Plan, please visit: www.mcanmortgage.com/investors/dividends.

An Enrolment Form may be obtained at any time upon written request addressed to the Plan Agent, Computershare. Registered Participants may also obtain Enrolment Forms online at www-us.computershare.com/investor/.

#### **Shareholders**

For dividend information, change in share registration or address, lost certificates, estate transfers, or to advise of duplicate mailings, please call MCAN Mortgage Corporation's Transfer Agent and Registrar, Computershare (see left for contact)

#### **Report Copies**

This MCAN Mortgage Corporation 2020 First Quarter Report is available for viewing/printing on our website at www.mcanmortgage.com, and also on SEDAR at www.sedar.com

To request a printed copy, please contact Ms. Sylvia Pinto, Corporate Secretary & Governance Officer, or e-mail mcanexecutive@mcanmortgage.com.

#### **General Information**

For general enquiries about MCAN Mortgage Corporation, please write to Ms. Sylvia Pinto, Corporate Secretary & Governance Officer (head office details at left) or e-mail mcanexecutive@mcanmortgage.com.







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