

# **MCAN MORTGAGE CORPORATION**

#### ANNUAL GENERAL MEETING – May 12, 2020





#### **DEREK SUTHERLAND**

# **CHAIR OF THE BOARD**

MCAN Mortgage Corporation



#### **THANK YOU TO OUR RETIRING DIRECTORS**







Verna Cuthbert Director since September 2013



## FORWARD-LOOKING INFORMATION

This presentation may contain forward-looking statements for the purposes of applicable securities laws, including statements regarding the business and anticipated financial performance of MCAN Mortgage Corporation and its subsidiaries. These statements are based on current expectations, and are subject to a number of risks and uncertainties that may cause actual results to differ materially from those contemplated by the forward-looking statements. Some of the factors that could cause such differences include legislative or regulatory developments, competition, technology change, global market activity, interest rates, changes in government and economic policy, general economic conditions in geographic areas where MCAN operates and the impact of, and responses to, COVID-19.

Reference is made to the risk factors disclosed in MCAN's most recent Annual Information Form and Management's Discussion and Analysis which are incorporated herein by reference. These and other factors should be considered carefully and undue reliance should not be placed on MCAN's forwardlooking statements. Subject to applicable securities law requirements, MCAN does not undertake to update any forward-looking statements.



# NOTICE OF MEETING AND ESTABLISHMENT OF QUORUM

MCAN Mortgage Corporation



# **2019 FINANCIAL STATEMENTS**

MCAN Mortgage Corporation



# **ELECTION OF DIRECTORS**

MCAN Mortgage Corporation



## **APPOINTMENT OF AUDITORS**

MCAN Mortgage Corporation



# SCRUTINEER'S PRELIMINARY REPORT

MCAN Mortgage Corporation



# AT LEAST 98.89% 8 DIRECTORS ELECTED

MCAN Mortgage Corporation



# 99.95% APPOINTMENT OF AUDITOR

MCAN Mortgage Corporation



## **ADOPTION OF PRELIMINARY REPORT**

MCAN Mortgage Corporation



#### **INTRODUCTION OF ELECTED DIRECTORS**



Glenn Doré Director elect May 2020



Philip Gillin Director elect May 2020



Gordon Herridge Director since May 2018



Loraine McIntosh Director since May 2017



Gaelen Morphet Director since January 2018



Derek Sutherland Director since May 2017



lan Sutherland Director since January 1991



Karen Weaver Director since November 2011



# **TERMINATION OF MEETING**

MCAN Mortgage Corporation





#### KAREN WEAVER

# PRESIDENT & CHIEF EXECUTIVE OFFICER

MCAN Mortgage Corporation



# **MANAGEMENT PRESENTATION**

May 12, 2020

MCAN Mortgage Corporation



# Welcome



MCAN Mortgage Corporation



# TODAY

- 1. COVID-19 and Business Impact
- 2. 2019 Year in Review
- 3. First Quarter 2020 Highlights
- 4. Strategy and Outlook

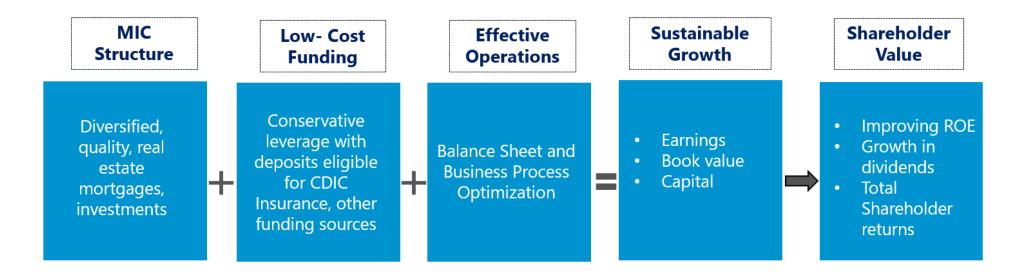


#### **COVID-19 AND BUSINESS IMPACT**

- Strong momentum and growth in our operations
- Board and management team experience
- Well capitalized and solid liquidity
- Focus on residential lending Single Family, Construction and Commercial
- Rigorous and conservative polices and practices
- Well positioned other investments and capital base



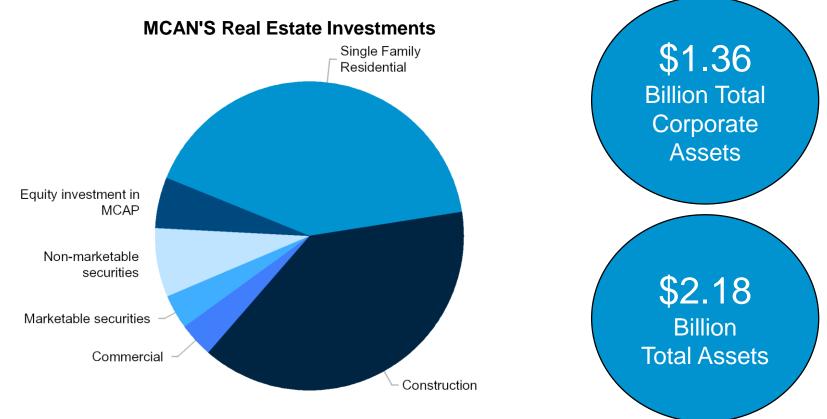
#### **MCAN BUSINESS**



#### Our focus since founding in 1991



#### **DIVERSIFIED QUALITY REAL ESTATE INVESTMENTS**



- 10.7 months average term to maturity of the corporate mortgage portfolio
- Data presented as at December 31, 2019



# **DEPOSIT FUNDING**

#### **MCAN's Term Deposits:**

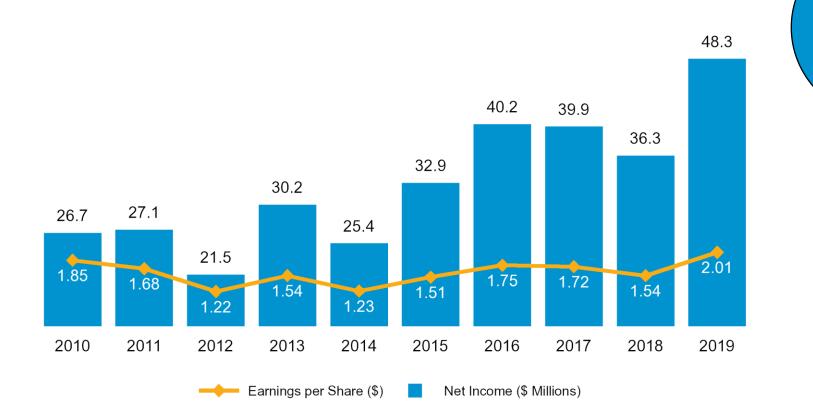
• Since 1993



- Non-redeemable prior to maturity
- Eligible for CDIC insurance coverage
- \$1,034 million at December 31, 2019
- 18.4 months average term to maturity



# **10 YEAR HISTORY OF NET INCOME AND EARNINGS PER SHARE**



\$2.01

EPS



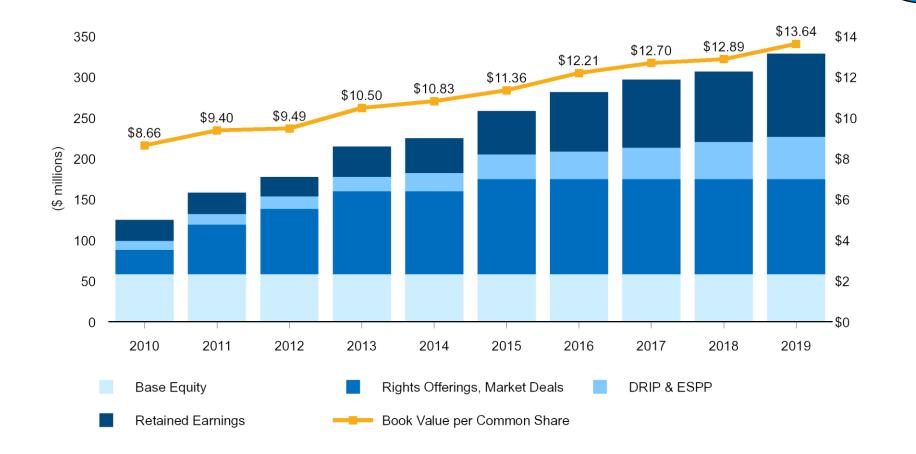
# **INVESTMENTS AND CAPITAL RECYCLING**

- Disposition of REITs in the portfolio
- Disposition of investment in Crown Core Fund
- New investment in Securitization notes
- Increased participation in KingSett
- Focused on opportunistic investments



# MCAN'S CAPITAL HISTORY

10 Year History - Capital Growth and Book Value per Share



Q4 2019

book value

\$13.64

per share

### 10 YEAR HISTORY DIVIDEND GROWTH & YIELD



\*\* MKP CN Equity - Dividend Indicated Yield - Gross; monthly data 2010 to 2019

M·CAN

Avg yield

8.33%

10yr



# **2019 YEAR IN REVIEW**

MCAN Mortgage Corporation

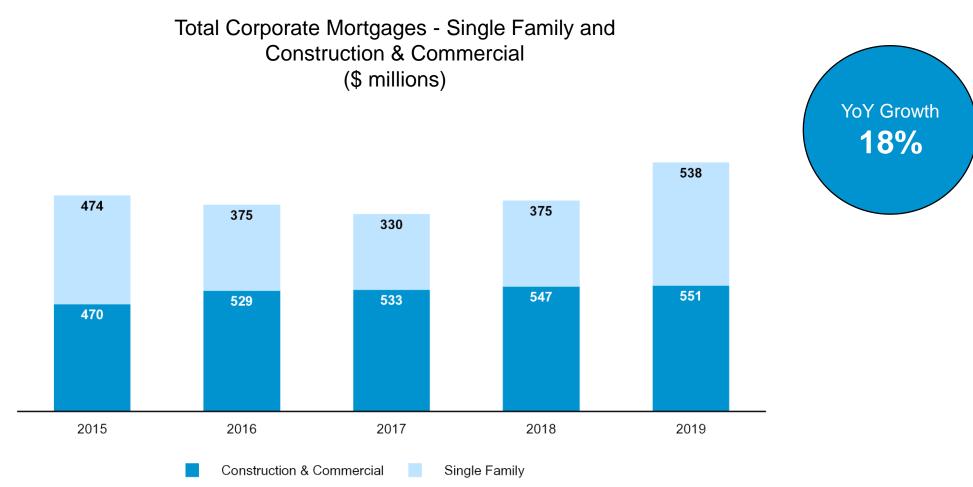


# **2019 PERFORMANCE**

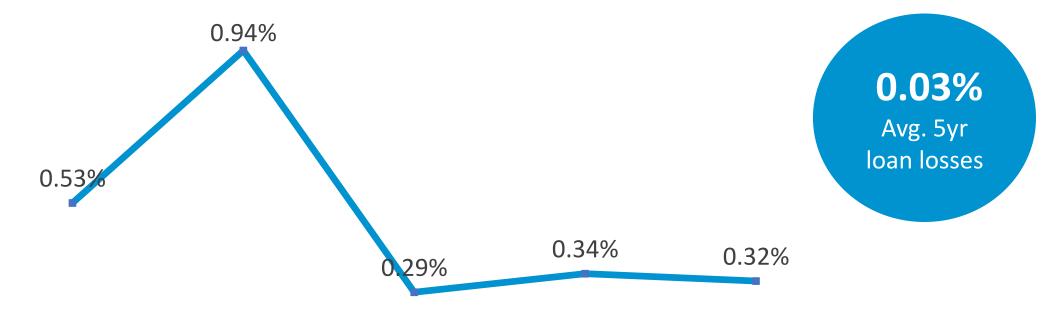
	2019	2018
Mortgage Interest - Corporate Assets	\$56.4 million	\$51.6 million
Net Investment Income - Corporate	\$64.9 million	\$50.1 million
Net Investment Income - Securitization	\$4.0 million	\$5.0 million
Net Gain (Loss) on Securities	\$14.0 million	\$(0.5) million
Provision for (Recovery of) Credit Losses	\$(0.5) million	\$0.2 million
Net Income	\$48.3 million	\$36.3 million
Basic and Diluted Earnings per Share	\$2.01	\$1.54
Return on Average Shareholders' Equity	15.11%	11.90%
Spread of Corporate Mortgages over Term Deposit Interest and Expense	2.62%	3.07%



# **CORPORATE MORTGAGE PORTFOLIO**



## IMPAIRED MORTGAGES AS A % OF TOTAL CORPORATE MORTGAGES



Dec	Dec	Dec	Dec	Dec	
2015	2016	2017	2018	2019	

MCAN Mortgage Corporation

M·CAN



# **2019 PERFORMANCE OVERALL**

- Growing balance sheet
- Asset mix and risk profile
- Successful marketing and sales
- Timely capital recycling and new investments
- Focused improvements on infrastructure
- Focused management team



# FIRST QUARTER 2020 HIGHLIGHTS

MCAN Mortgage Corporation



# **Q1 2020 PERFORMANCE**

	Q1 2020	Q1 2019
Mortgage Interest - Corporate Assets	\$15.4 million	\$13.2 million
Net Investment Income (Loss) - Corporate	\$(5.0) million	\$18.8 million
Net Investment Income - Securitization	\$0.8 million	\$1.1 million
Net Gain (Loss) on Securities	\$(15.7) million	\$8.0 million
Provision for Credit Losses	\$1.8 million	\$0.0 million
Net Income (Loss)	\$(9.7) million	\$14.3 million
Basic and Diluted Earnings (Loss) per Share	\$(0.40)	\$0.60
Return on Average Shareholders' Equity	(11.84)%	18.36%
Spread of Corporate Mortgages over Term Deposit Interest and Expense	2.62%	2.73%



# **Q1 2020 PERFORMANCE: HIGHLIGHTS**

	Q1 2020	Q4 2019
USF Balance	\$437 million	\$428 million
USF Originations	\$71 million	\$58 million
ISF Originations	\$100 million	\$60 million
Corporate Assets	\$1.43 billion	\$1.36 billion
Book Value per Common Share	\$12.90	\$13.64

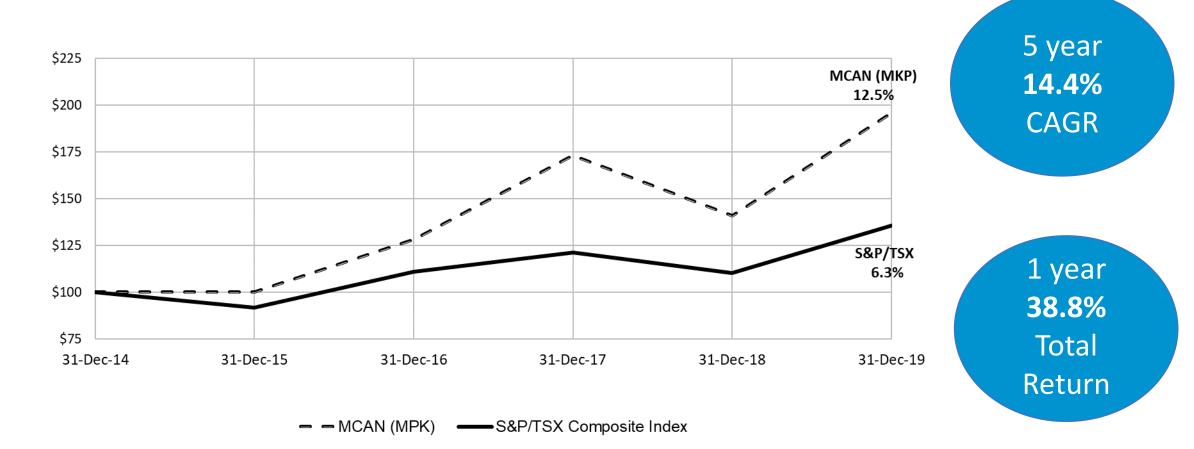


# Q1 2020 PERFORMANCE: CAPITAL, LEVERAGE & DIVIDENDS

	Q1 2020	Q4 2019
CET 1 Ratio	21.80%	22.52%
Total Capital Ratio	22.17%	22.52%
Leverage ratio	11.70%	12.58%
Income tax assets to capital	5.03x	4.93x
Dividends per share	\$0.34	\$0.32



# MCAN 5 YEAR TOTAL RETURN VS. INDEX





# **STRATEGY AND OUTLOOK**

MCAN Mortgage Corporation



# **2020 BUSINESS FOCUS**

#### Single Family:

- Uninsured single family
- Insured single family and securitization
- Sales and marketing
- Underwriting platform



# **2020 BUSINESS FOCUS**

Construction & Commercial:

- Construction mortgage portfolio
- Commercial mortgages
- Underwriting and asset management platform



# **2020 BUSINESS FOCUS**

#### Other:

- Marketable securities
- Non-marketable securities
- Liquidity and balance sheet management
- Proactive COVID-19 response



# **MCAN'S MISSION**

- Provide sustainable growth and returns for our shareholders:
  - through relationship-driven mortgage lending and investing
  - anchored by quality work delivered by an expert, engaged and committed team
  - focused on our customers (internal and external) and partners



# THANK YOU RETIRING DIRECTORS

#### Thank you Susan Doré and Verna Cuthbert



### **Q&A SESSION**

MCAN Mortgage Corporation



# **THANK YOU**

MCAN Mortgage Corporation